



AGENDA
REGULAR MEETING OF THE BARRHEAD TOWN COUNCIL
TUESDAY, JANUARY 10, 2023 AT 5:30 P.M.
IN THE TOWN OF BARRHEAD COUNCIL CHAMBERS

Barrhead....a quality community....giving a quality lifestyle

Present

Others Present

Regret

1. Call to Order
2. Consideration of Agenda (Additions - Deletions)
3. Confirmation of Minutes
 - (a) Regular Meeting Minutes – December 13, 2022
4. Public Hearings
 - (a) There are no Public Hearings
5. Delegations
 - (a) Delegation at 5:30 p.m.- Mr. Glen van Dijken – MLA for Athabasca-Barrhead-Westlock
6. Old Business
7. New Business
 - (a) 2023 Final Operating and Capital Budget
 - (b) Monthly Bank Statement – for the month ended November 30, 2022
 - (c) Appointment of Members-at-large for the Barrhead Public Library
8. Reports
 - (a) Council Reports
 - (b) CAO Report
 - (c) Council Action List to December 13, 2022

9. Minutes

- (a) Barrhead & District Family and Community Support Services Society – November 14, 2022
- (b) Barrhead & District Social Housing Association – November 15, 2022
- (c) Barrhead Exhibition Association and Agricultural Society Board Meeting and Reports – December 20, 2022
- (d) Barrhead & Exhibition Association and Agricultural Society – December 20, 2022

10. Bylaw

11. Correspondence Items

- (a) Notice from the 2023 Fort Assiniboine Bicentennial Voyageur Brigade

12. For the Good of Council

13. Tabled Items

14. Closed Session

- (a) Pursuant to Section 16 of the FOIP Act

15. Adjourn

MINUTES OF THE REGULAR MEETING OF THE BARRHEAD
TOWN COUNCIL HELD TUESDAY, DECEMBER 13, 2022,
IN THE TOWN OF BARRHEAD COUNCIL CHAMBERS

PRESENT Mayor McKenzie, Crs: T. Assaf (virtual), D. Kluin, R. Klumph, A. Oswald, D. Smith and D. Sawatzky

Officials: Ed LeBlanc, CAO

OTHERS: Barry Kerton, Barrhead Leader

ABSENT

CALL TO ORDER Mayor McKenzie called the meeting to order at 5:30 p.m.

AGENDA The agenda was reviewed.

416-22 Moved by Cr. Smith that the agenda be accepted with the following amendments:

- Addition – 8(a) Barrhead & District Social Housing Authority
- Addition – 8(a) Barrhead Regional Fire Committee
- Deletion – 14(a) Closed Session

CARRIED UNANIMOUSLY

CONFIRMATION OF MINUTES The Minutes of the Town Council Organizational Meeting and Town Council Regular Meeting of November 22, 2022, were reviewed.

417-22 Moved by Cr. Klumph that the Minutes of the Town Council Regular Meeting of November 22, 2022 be accepted as presented.

CARRIED UNANIMOUSLY

DELEGATION Mayor McKenzie and Council welcomed Sergeant Bob Dodds of the RCMP at 5:31 p.m.

Sergeant Bob Dodds of the RCMP discussed with Council the Community Policing Report representing July to September 2018-2022.

EXITED Mayor McKenzie and Council thanked Sergeant Bob Dodds of the RCMP for his presentation and he exited the Chambers at 5:47 p.m.

418-22 Moved by Cr. Klumph that Council accepts Sergeant Dodds’ presentation on the Barrhead Provincial RCMP Detachment Crime Statistics Report from July to September 2018 – 2022, as information.

CARRIED UNANIMOUSLY

2023 INTERIM OPERATING BUDGET The Town of Barrhead’s 2023 Interim Operating Budget, was received.

419-22 Moved by Cr. Smith that Council adopt the 2023 Interim Municipal Operating Budget based on estimated revenues of \$1,500,000.00 and funding from reserves of \$2,000,000.00 with estimated expenditures being \$3,500,000.00 for general operations, debenture and school requisition payments, and that there be no capital purchases without first receiving approval from formal Council.

CARRIED UNANIMOUSLY

**BARRHEAD REGIONAL LANDFILL
COMMITTEE 2023 BUDGETS**

The Barrhead Regional Landfill Committee's proposed 2023 Operating Budget, 2024-2026 Operating Plan, the 2023 proposed Capital Budget and the 10 Year Capital Plan, were received.

- 420-22 Moved by Cr. Klumph that Council approves the Barrhead Regional Landfill Services' 2023 Landfill Operating Budget with expenditures in the amount of \$280,880.00, with each municipality contributing \$85,040.00, as presented and recommended by the Barrhead Regional Landfill Services Committee.

CARRIED UNANIMOUSLY

- 421-22 Moved by Cr. Klumph that Council approves the Barrhead Regional Landfill Services' 2024 to 2026 Landfill Operating Plan, as presented and recommended by the Barrhead Regional Landfill Services Committee.

CARRIED UNANIMOUSLY

- 422-22 Moved by Cr. Klumph that Council approves the Barrhead Regional Landfill Services' 2023 Landfill Capital Budget with expenditures in the amount of \$690,000.00, with each municipality contributing \$332,500.00, as presented and recommended by the Barrhead Regional Landfill Services Committee

CARRIED UNANIMOUSLY

- 423-22 Moved by Cr. Sawatzky that Council approves the Barrhead Regional Landfill Services' 10 Year Proposed Landfill Capital Plan, as presented and recommended by the Barrhead Regional Landfill Services Committee.

CARRIED UNANIMOUSLY

**BARRHEAD & DISTRICT TWINNING
COMMITTEE – 2023 OPERATING BUDGET**

The Barrhead & District Twinning Committee's 2023 Operating Budget, was received.

- 424-22 Moved by Cr. Oswald that Council approves the Barrhead and District Twinning Committee Operating Budget with expenditures in the amount of \$7,800.00, with each municipality contributing \$3,900.00, as presented and recommended by the Barrhead and District Twinning Committee.

CARRIED UNANIMOUSLY

**BARRHEAD JOHNSON AIRPORT
COMMITTEE 2023 BUDGETS**

The Barrhead Johnson Airport Committee's proposed 2023 Operating Budget, 2024-2026 Operating Plan, the 2023 proposed Capital Budget and the 10 Year Capital Plan, were received.

- 425-22 Moved by Cr. Assaf that Council approves the Barrhead Johnson Airport Committee's proposed 2023 Operating Budget with a financial contribution of \$17,010.00 from both the Town of Barrhead and Barrhead County, as presented and recommended by the Barrhead Johnson Airport Committee.

CARRIED UNANIMOUSLY

- 426-22 Moved by Cr. Assaf that Council approves the Barrhead Johnson Airport Committee's proposed 2024-2026 Financial Plan, as presented and recommended by the Barrhead Johnson Airport Committee.

CARRIED UNANIMOUSLY

427-22 Moved by Cr. Assaf that Council approves the Barrhead Johnson Airport Committee's proposed 2023 Capital Budget with zero capital expenditures as presented and recommended by the Barrhead Johnson Airport Committee.

CARRIED UNANIMOUSLY

428-22 Moved by Cr. Assaf that Council approves the Barrhead Johnson Airport Committee's 10 Year Capital Plan, as presented and recommended by the Barrhead Johnson Airport Committee.

CARRIED UNANIMOUSLY

**BARRHEAD REGIONAL FIRE SERVICES
AND EMERGENCY RESPONSE CENTRE
COMMITTEE 2023 BUDGETS**

The Barrhead Regional Fire Services and Emergency Response Centre Committee's proposed 2023 Operating Budget, 2024-2026 Operating Plan, the 2023 proposed Capital Budget and the 10 Year Capital Plan, were received.

429-22 Moved by Cr. Smith that Council approves the Barrhead Regional Fire Services' proposed 2023 Operating Budget in the amount of \$963,950.00, with a financial contribution of \$324,890.00 from both the Town of Barrhead and Barrhead County, as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

430-22 Moved by Cr. Smith that Council approves the Barrhead Regional Fire Services' proposed 2024-2026 Financial Plan, as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

431-22 Moved by Cr. Smith that Council approves the Barrhead Regional Fire Services' proposed 2023 Capital Budget in the amount of \$145,000.00, with a financial contribution of \$65,500.00 from both the Town of Barrhead and Barrhead County, as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

432-22 Moved by Cr. Assaf that Council approves the Barrhead Regional Fire Services' Emergency Response Center Operating Budget in the amount of \$52,820.00 with a financial contribution of \$26,410.00 from both the Town of Barrhead and Barrhead County, as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

433-22 Moved by Cr. Assaf that Council approves the Barrhead Regional Fire Services' Emergency Response Center proposed 2024-2026 Financial Plan, as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

434-22 Moved by Cr. Assaf that Council approves the Barrhead Regional Fire Services' Emergency Response Centre proposed 2023 Capital Budget in the amount of \$11,900.00 with \$5,950.00 contribution from both the Town of Barrhead and Barrhead County as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

435-22 Moved by Cr. Assaf that Council approve the Barrhead Regional Fire Services and the Barrhead Regional Fire Services Emergency Response Centre 10 Year Capital Plan, as presented and recommended by the Barrhead Regional Fire Services Committee.

CARRIED UNANIMOUSLY

**PROPOSED 2023 EXPEDITED
CAPITAL PURCHASES**

Request authorization to proceed with specific 2023 expedited capital items, was received.

436-22 Moved by Cr. Klumph that Council provides authorization to proceed with the purchasing of the noted 2023 expedited capital items as presented.

CARRIED UNANIMOUSLY

**COUNCIL
REPORTS**

The following Reports to Council as of December 13, 2022, were reviewed:

- Agricultural Society
- Yellowhead Regional Library Board
- Barrhead & District Social Housing Authority
- Barrhead Regional Fire Committee
- CAO Report
- Council Action List to November 22, 2022

437-22 Moved by Cr. Sawatzky that the following Reports to Council as of December 13, 2022, be accepted as information:

- Agricultural Society
- Yellowhead Regional Library Board
- Barrhead & District Social Housing Authority
- Barrhead Regional Fire Committee

CARRIED UNANIMOUSLY

438-22 Moved by Cr. Klumph that the CAO's Report be accepted as information.

CARRIED UNANIMOUSLY

439-22 Moved by Cr. Klumph that the Council Action List to November 22, 2022 be accepted as information.

CARRIED UNANIMOUSLY

**MINUTES TO
COUNCIL**

The following Minutes to Council were reviewed:

- Barrhead & District Regional Landfill Committee – November 23, 2022
- Barrhead Johnson Airport Committee – November 3, 2022
- Barrhead Exhibition Association and Agricultural Society Board Meeting – November 22, 2022
- Barrhead Regional Fire Services Committee – November 28, 2022
- Barrhead & District Family and Community Support Services Society – October 20, 2022

440-22 Moved by Cr. Klumph that the following Minutes to Council be accepted as information.

- Barrhead & District Regional Landfill Committee – November 23, 2022
- Barrhead Johnson Airport Committee – November 3, 2022
- Barrhead Exhibition Association and Agricultural Society Board Meeting – November 22, 2022
- Barrhead Regional Fire Services Committee – November 28, 2022
- Barrhead & District Family and Community Support Services Society – October 20, 2022

CARRIED UNANIMOUSLY

**BYLAW 10-2022, MUNICIPAL
PUBLIC UTILITIES BYLAW**

To present Bylaw 10-2022, Municipal Public Utilities Bylaw for Council's review, consideration and formal adoption.

441-22 Moved by Cr. Smith that Council passes the first reading of Bylaw 10-2022, Municipal Public Utilities Bylaw, as presented.

CARRIED UNANIMOUSLY

442-22 Moved by Cr. Klumph that Council passes the second reading Bylaw 10-2022, Municipal Public Utilities Bylaw, as presented.

CARRIED UNANIMOUSLY

443-22 Moved by Cr. Assaf that Bylaw 10-2022, Municipal Public Utilities Bylaw be presented for the third reading.

CARRIED UNANIMOUSLY

444-22 Moved by Cr. Oswald that Council passes the third reading of Bylaw 10-2022, Municipal Public Utilities Bylaw, as presented.

CARRIED UNANIMOUSLY

**BYLAW 11-2022, FEES AND
RATES BYLAW**

Proposed Bylaw 11-2022, the Fees and Rates Bylaw, was presented.

445-22 Moved by Cr. Klumph that Council give Bylaw 11-2022, the Fees and Rates Bylaw, first reading.

CARRIED UNANIMOUSLY

446-22 Moved by Cr. Kluin that Council give Bylaw 11-2022, the Fees and Rates Bylaw, second reading.

CARRIED UNANIMOUSLY

447-22 Moved by Cr. Sawatzky that Council give Bylaw 11-2022, the Fees and Rates Bylaw, be presented for third reading.

CARRIED UNANIMOUSLY

448-22 Moved by Cr. Klumph that Council give Bylaw 11-2022, the Fees and Rates Bylaw, third reading.

CARRIED UNANIMOUSLY

**CORRESPONDENCE
ITEMS**

The following correspondence items were reviewed:

Letter dated November 23, 2022, from Mr. Kevin Ferguson, Mayor for the Town of Ponoka, regarding the ambulance crisis, fire departments have been responding to medical incidents before an ambulance arrives or because of no ambulance service.

Letter dated December 1, 2022, from Abel Doornbos, member of the Association for Reformed Political Action (ARPA) Organization, requesting an informal meeting with Council.

Letter from the Honourable Mike Ellis from Alberta Public Safety and Emergency Services, regarding the new governance model for victim services.

Invitation to the 2023 Alberta Association of Police Governance Annual Conference & AGM, regarding police services in Alberta.

449-22

Moved by Cr. Sawatzky that Council accepts the following correspondence, as information:

- (a) letter dated November 23, 2022, from Mr. Kevin Ferguson, Mayor for the Town of Ponoka, regarding the ambulance crisis, fire departments have been responding to medical incidents before an ambulance arrives or because of no ambulance service.
- (b) letter dated December 1, 2022, from Abel Doornbos, member of the Association for Reformed Political Action (ARPA) Organization, requesting an informal meeting with Council, Administration awaits further direction from Council.
- (c) letter from the Honourable Mike Ellis from Alberta Public Safety and Emergency Services, regarding the new governance model for victim services.
- (d) Invitation to the 2023 Alberta Association of Police Governance Annual Conference & AGM, regarding police services in Alberta.

CARRIED UNANIMOUSLY

**FOR THE GOOD
OF COUNCIL**

Councillor Sawatzky thanked the Parks and Recreation Department for hosting the Christmas Parade.

Councillor Kluin congratulated the community for raising \$40,000.00 at the Festival of Trees event and commended the Parks and Recreation Department in hosting a successful Junior High School Dance.

Councillor Kluin also wanted to acknowledged the recent music concert held at the local movie theater.

Councillor Smith thanked Administration for all of their work in 2022.

Councillor Klumph commended the Parks and Recreation staff for producing informative and professional videos of the community.

Councillor Sawatzky thanked Administration for their efforts in hosting the Christmas Party.

ADJOURN

450-22

Moved by Cr. Smith that the Council Meeting be adjourned at 6:38 p.m.

CARRIED UNANIMOUSLY

TOWN OF BARRHEAD

Mayor, David McKenzie

CAO, Edward LeBlanc

REQUEST FOR DECISION

To: Town Council

From: Edward LeBlanc, CAO

cc: File

Date: January 10, 2023

Re: 5:30 p.m. Delegation – Mr. Glenn van Dijken – MLA for Athabasca-Barrhead-Westlock

1.0 PURPOSE:

Mr. Glenn van Dijken, MLA for Athabasca-Barrhead-Westlock has made himself available to meet with Town Council.

2.0 BACKGROUND AND DISCUSSION:

During the September 27th Council Meeting, Council instructed Administration to extend an invitation to both the local Member of Parliament and the Member of the Legislative Assembly to a meeting with Council.

Mr. Viersen attended the October 11, 2022 Council Meeting and Mr. van Dijken's attended the November 22, 2022 Council Meeting.

To serve as a follow-up to Mr. van Dijken's meeting with Council on November 22, 2022, he has made himself available for the January 10, 2023 Council Meeting.

To help facilitate the upcoming meeting, Mr. van Dijken has forwarded his written responses to the various questions previously submitted by Town Council.

3.0 ALTERNATIVES:

3.1 That Council accepts the presentation from Mr. Glenn van Dijken, MLA for Athabasca-Barrhead-Westlock, as information.

3.2 That Council accepts the presentation from Mr. Glenn van Dijken, MLA for Athabasca-Barrhead-Westlock, as information and instructs Administration to follow-up with Mr. van Dijken's office on a particular matter.

4.0 FINANCIAL IMPLICATIONS:

Not applicable.

5.0 INTERDEPARTMENTAL IMPLICATIONS:

Not Applicable

6.0 SENIOR GOVERNMENT IMPLICATIONS:

Not Applicable

7.0 POLITICAL/PUBLIC IMPLICATIONS:

Not Applicable

8.0 ATTACHMENTS:

8.1 Responses from M.L.A. Mr. van Dijken

9.0 RECOMMENDATION:

That Council accepts the presentation from Mr. Glenn van Dijken, MLA for Athabasca-Barrhead-Westlock, as information.

(original signed by the CAO)

Edward LeBlanc
CAO

Question No. 1: (from Mayor McKenzie)

Regarding the restructuring of Victim Service Units. The proposed model suggests that 4 regional Boards will provide administrative support. We have all seen countless examples where large regional boards lose touch with communities and the wide variety of issues that are unique to every community.... And yet here we are again!!

Second, to limit the VSU support to victim of crime only will not serve the majority of rural communities that do not have readily available agencies to assist victims of trauma. In such cases, it is often the Police that have to fill the void and support those victims of sudden deaths, residential fires, lost children, suicides and countless other non criminal calls for service that police respond to. As the current government has said in its effort to deal with rural crime and put more enforcement boots on the ground... if those boots are helping victims of non criminal trauma.... Then they are not on the streets!!

VSU advocates attend those situations and allow the Police to return to their primary duties.

My Question is this: What was the problem that needed fixing with Victim Services Units? How is limiting VSU responses, to only victims of crime, going to improve the quality of life for Albertans?

BACKGROUND:

- On July 19, 2022, Alberta's government announced it is expanding help for victims of crime by making sure they have consistent and stable access to supports across the province.
- Enhancements to the victim assistance program and the design of a new regional governance model for police-based victim services units (VSUs) were based on the MLA report: Recommendations on Victim Services: Report to Government.
- As of April 1, 2024, governance for police-based VSUs in smaller, rural, or remote communities is shifting from an independent 60-board model to a four-zone regional model. The four zones identified align with the current RCMP district boundaries.
- This shift to a desegregated governance approach will improve the reliability, continuity, and uniformity of service delivery across the province; increase professional supports for front-line victim caseworkers; and allow for greater flexibility and capacity to deliver services at the community level where they are needed the most.
- A new layer of centralized professional support staff (CPSS) will be created within each zone to provide executive level support to the new boards, and to provide full-time strategic, logistical and administrative support to front-line victim caseworkers.
- While the CPSS groups assume all primary administration duties for the region, front-line victim caseworkers will be free to spend the entirety of their time focused on:
 - working with RCMP members and volunteer advocates to support victims in the immediate aftermath of a crime;
 - providing court support to victims in an integrated model; and
 - engaging locally with community members and partners.
- It is only in governance that the model is centralizing.
- Front-line victim caseworkers will continue to live in their own local communities, working out of their respective RCMP detachments, alongside their local volunteer advocates.
 - They will be organized into partnerships and teams and will benefit from the ability to formally support each other across detachment boundaries, deploy to other areas within the zone for larger, high-profile events as required, or collaborate on difficult complex files.
- The mayor of the Town of Barrhead has asked government the following questions:
 - What was the problem that needed fixing with VSUs?

- How is limiting VSU responses, to only victims of crime, going to improve the quality of life for Albertans?

BULLETS:

What was the problem that needed fixing?

- Following the election, three years ago, and based on a platform commitment, the government immediately began:
 - a review of the program that was adjudicating financial benefits for victims of violent crime; and
 - a review of the long-standing service delivery model for police-based victim services units.
 - It was also identified the level of service provided by VSUs was widely inconsistent. Some provided exemplary services and others provided little to no services.
 - It was apparent a change needed to be made so standards could be established and levels of service could be consistent across the province.
- The reviews were completed in stages, beginning with the review of financial benefits in the fall of 2019. This review led to Bill 16 and the closure of the existing financial benefits program, replacing the cash acknowledgements system with an interim “victims assistance program” of appropriate and timely, but minimal direct supports and services to victims of crime.
- Upon the launch of this interim assistance program, a second phase of review was initiated with MLAs Angela Pitt and Nathan Neudorf conducting a series of engagements and a survey. This MLA-led review culminated in the “Recommendations on Victim Services: Report to Government”.
- This report led to the development of a permanent Victims of Crime Assistance Program (VAP) of enhanced supports, services, and reimbursements, replacing the interim program as of September 1, 2022.
- In addition to the development of a new VAP, government initiated a redesign of service delivery for police-based victim services, again based on stakeholder input and the MLA review and recommendations. Stakeholders had indicated that any new service delivery model for police-based VSUs should:
 - encourage consistency in services;
 - reduce administrative and service duplication;
 - include sustainable paid staffing;
 - reduce over-reliance on volunteer advocates;

- include longer-term funding arrangements to provide greater operational stability; and
- address the reluctance of some victim-serving organizations to collaborate.
- The MLA recommendations stated that government should:
 - develop a sustainable service delivery model that:
 - reflects nuances for rural, urban and metro communities, and
 - ensures equitable service for victims.
 - adopt a hybrid governance model constituting of:
 - a municipal approach for mid-sized and metro communities, and
 - a zonal approach for smaller communities.
 - maintain the current mandate for VSUs:
 - While some VSUs expressed a desire to support victims of tragedy in addition to victims of crime, others noted that an expansion to mandate would overstretch their capacity to provide consistent services to victims of crime.
 - develop a volunteer policy to ensure consistency in the role
 - stakeholders emphasized any future service delivery model should not over rely on volunteers in place of having an adequate number of paid staff, but also emphasized that volunteers play a critical role as victim advocates.
 - Any new model will require a more uniform volunteer approach for all police-based VSUs, victim serving zones, and municipalities to improve consistency in recruitment, training, and scheduling practices.
 - explore ways to ensure even application of court support programs
 - VSUs advised there is overlap/duplication for court support in some communities and gaps in service for others.

How is limiting VSU responses, to only victims of crime, going to improve the quality of life for Albertans?

- There is no reason to believe Albertans will experience any reduction or “new limitation” in services once the new governance model has been implemented and the new layer of professionalized support has been added.
- As already noted, one of the recommendations of the MLA report indicated that while some VSUs expressed a desire to support victims of tragedy in addition to victims of crime, others noted that expanding the mandate would overstretch their capacity.

- Understanding that expansion could potentially interfere with the provision of consistent services to victims of crime, the MLAs recommended maintaining the current mandate for VSUs.
- The Government of Alberta Victim Services (GOAVS) redesign team recognizes that these additional services are important to Albertans, but there is disparity in both service and opinion across our police-based victim serving partners. With that in mind, GOAVS continues to engage in strategic conversations with the Royal Canadian Mounted Police, with adjacent Government of Alberta Ministries that are not bound by victims of crime legislation, and with external community partners. The groups are collaborating on a response model for non-criminal events that will be more consistent across all detachments, one that does not involve the Victims of Crime Fund or violate the legislation. We are confident in the refining and completion of an innovative solution now in development.

Question No. 2: (from Councillor Oswald)

During the 2021 Alberta Municipalities Convention, two separate resolutions were passed:

- ***Responsibility of Ambulance Service Delivery***
- ***Alberta Health Services Emergency Ambulance Dispatch – Independent Review.***

In January of this year the Minister of Health announced to improve emergency medical services. The Minister implemented a 10-point plan to add capacity to EMS. Currently our local regional Fire Department spends over 20% of their hours on medical emergency calls and consistently this year have arrived to medical calls 50% of the time before the ambulance. Why is the Province not compensating municipalities when local Fire Departments are responding to emergency medical calls which is clearly the jurisdiction of the Province?

Alberta Health's Suggested Key Points on Emergency Medical Services for

Glenn van Dijken, MLA, Athabasca-Barrhead-Westlock

- The Town of Barrhead states that its local regional fire department spends over 20 per cent

of their hours attending medical emergencies and 50 per cent of the time they have arrived

to medical emergencies before emergency medical services (EMS). The Town asserts that

medical calls are the responsibility of the province and references the Rural Municipalities of

Alberta's 2021 resolution regarding compensating municipalities for their role in providing

medical first response.

- Since spring 2021, calls to 911 for EMS have increased by 30 per cent. Delays experienced

by EMS crews in transferring patient care to emergency department staff have also increased and further strained EMS capacity.

- The median response time for life threatening 911 calls (e.g. cardiac events and significant

difficulties breathing) have remain steady since 2017, and for 2022 currently sits at

8 minutes and 57 seconds. In 2022, 90th percentile response time for life threatening calls

has increased to 16 minutes and 32 seconds, which has ranged between approximately 12 and 14 minutes since 2017.

- The government values the contributions of municipalities that choose to participate in providing medical first response to members of their community, and recognizes that parallel

to the increased volume in EMS demand, fire-rescue organizations like Barrhead Regional

Fire Services have also seen increased requests for their services and longer time on task.

The position of Alberta Health is that Medical First Response (MFR) is part of municipalities'

public safety responsibility rather than that of the health system. While there are no current

plans to directly compensate municipalities for MFR activities, it is a priority to reduce the

reliance on MFR as part of our government's commitment to reform EMS to improve response times.

- Alberta Health Services (AHS) is making rapid progress on its 10-point plan to add EMS

capacity and ensure the most critical patients receive immediate care. More than 200 new

EMS employees have been hired since the start of this year, including 167 paramedics. As

well, 19 additional ambulances are now operating in Calgary and Edmonton.

- Increasing capacity in these areas will positively impact surrounding communities and the system as a whole.

- Provincial investments are also supporting actions under the 10-point plan to improve coordination in the system and add alternative care pathways. This will free up EMS capacity for more patients who need EMS care and transport.

- The Minister of Health has received the final report and recommendations from the Alberta

EMS Provincial Advisory Committee (AEPAC), which represented a wide range of EMS partners, including unions representing paramedics, municipal associations and Indigenous

community representatives.

- Alberta Health is taking the necessary time to study the final report's recommendations

and develop the next steps. That said, Alberta's government is not waiting to make real improvements to the system.

Work is underway on multiple fronts to improve EMS coverage across the province. That

includes implementing the committee's initial recommendations that Minister approved last May to introduce efficiencies and pilot new solutions.

- The committee's advice has also informed work to address challenges in staffing, emergency department wait times, ambulance coverage, dispatch, and medical first response. The initial focus is on actions that can have an immediate impact on patients and their families, as well as EMS staff.

- Alberta's government has also commissioned an independent contractor with national and

international expertise in health systems and EMS, to conduct a review of Alberta's EMS

dispatch system. The objective review has been submitted to the Ministry and will inform

improvements that can be made to dispatch services overall. The provincial advisory committee's advice is also informing this review.

- The Health Quality Council of Alberta has developed a comprehensive performance measurement framework for EMS that looks at the experience of patients and practitioners,

as well as health outcomes. Alberta Health is working on next steps required to implement it.

- AHS is also finalizing its EMS Service Plan, which will provide the vision and direction for

EMS in Alberta for the next five years.

- Alberta's government remains committed to ensuring EMS is responsive to Albertans and

their communities. We are making progress towards addressing the current system challenges, but we know more needs to be done. That is why the work to ease EMS pressures will continue to be a priority for the province.

- On November 17, the Government of Alberta announced the AHS reform plan. The plan

identifies immediate government actions to improve patient care and accountability while

setting clear measurements for success.

- One of the goals of the reforms is to improve EMS response times.

- Government will receive a report on the success of the plan in 90 days.

Question No. 3 (from Councillor Dave Sawatzky)

This government has not had a focus on rural economic development. They have actually closed large employers in your constituency. What is the economic plan for rural Alberta, and specifically the Barrhead area?

- Alberta's economy has momentum, all across the province. We are returning to prosperity and our government is focused on creating jobs and building our rural economy. Indeed, almost all of our largest announcements have been outside of Edmonton and Calgary.
- We've actually seen tremendous work underway to develop emerging industries like petrochemicals, geothermal, hydrogen and Liquefied Natural Gas in rural Alberta.
 - o For example, our government provided \$20 million in funding to Advantage Energy Ltd. so they can install a state-of-the-art carbon capture and storage project near Grande Prairie.
 - o The Greenview Industrial Gateway in Greenview Country has two projects lined up that will be more than a billion dollars each.
 - o One of the success stories have been some of the efforts undertaken by Regional Economic Development Alliances (REDAs) who have been key partners because they help us grow jobs and build Alberta's rural economy, and they offer solutions based on their region's specific needs. Minister Horner recently announced, our government will be providing a total of \$125,000 for each REDA starting in the new year, and this funding will help them continue their great work to support rural Albertans.
- Our government has also completed an Economic Development in Rural Alberta Plan which is before cabinet for final approval and release.
- One of the things that we are doing that leads to economic development is trying to recruit more immigrants including health workers and entrepreneurs into rural Alberta. We have the new Rural Entrepreneur Immigration Stream, which helps immigrant entrepreneurs to buy or start business and create jobs in rural Alberta.

Question No. 4 (from Councillor Dave Sawatzky)

With the APP still being discussed as an option for rural policing in Alberta, when can we expect to see the final costs and details before any decision is made? If the government plans to move ahead with the APP, will they consider the old ADLC building as a regional office?

With the Alberta Police Service (APS) still being discussed as an option for rural policing in Alberta, when can we expect to see the final costs and details before any decision is made?

- Alberta's government believes that due to the ongoing national conversation regarding the future of RCMP contract policing, the likelihood the federal government will seek to drastically increase the amount Alberta pays for RCMP contract policing, and the benefits that would come from adopting a provincial policing model, the APS is clearly in the best interests of Albertans.
- The Government of Canada has also made it clear they want to exit their role in contract policing. Thus, an opportunity is available for the Government of Alberta to implement a provincial police service that is accountable to the needs of Albertans, directly.
- Alberta's government has made repeated commitments that municipalities would pay the same, or less, if Alberta transitioned to an APS than under the current RCMP contract policing model.
- Minister Shandro has met with hundreds of municipal leaders to answer their questions, as well as, provide more detail on the rationale for Alberta's consideration of an APS. While the views of municipal leaders in these meetings have varied, one topic that has come up in all the discussions is a need for municipal cost certainty should Alberta establish its own provincial police service.
- To address municipal desire for formal guarantees regarding cost certainty, Justice, Public Safety and Emergency Services, Alberta Municipalities and Rural Municipalities of Alberta will be participating in a working group to discuss provincial policing costing questions and approaches, aspects of the provincial policing model under consideration, as well as, other topics relevant to the ongoing review of provincial policing.
- PricewaterhouseCoopers has already developed a detailed study that outlines the operational requirements, process steps and costs of an Alberta Police Service. These studies were released to the public in October 2021 and are available at www.futureofabpolicing.ca.

If the government plans to move ahead with the Alberta Police Service (APS), will they consider the old Alberta Distance Learning Centre building as a regional office?

- The APS deployment model includes a number of benefits including:
 - increasing the number of front-line police officers and civilian specialists serving our communities and enhance detachment staffing levels;
 - incorporating dedicated mental health specialists and social workers into the police service to divert individuals, who are experiencing mental illness and addiction issues, away from the justice system;
 - rebalancing provincial police officer deployment towards rural communities and reduce the number of provincial police officers deployed in headquarters or administrative roles. An APS would provide a new 'minimum viable' detachment size of ten police officers. This would increase overall staffing levels by 65 per cent in 42 detachments located in smaller rural communities;
 - reducing transfers of officers in and out of communities, and increase police knowledge of local public safety issues;
 - reducing federal/provincial jurisdictional barriers that limit the integration of police services across Alberta;
 - utilization of existing provincial government resources to make the provincial police more cost-effective;
 - supporting independent municipal police services by exploring new opportunities to work together to keep Albertans safe; and
 - supporting the critical work undertaken by First Nations police services and continue to lobby the federal government to expand these services to other First Nations who desire their own policing services.
- The Alberta Government is interested in exploring opportunities to align provincial policing infrastructure with the service needs of Alberta's communities. Should Alberta transition to an APS, one aspect of the transition is examining how best to allocate community detachments, service and regional hubs. This will involve detailed engagement with municipalities, such as the Town of Barrhead, to identify opportunities such as the old Alberta Distance Learning Centre building.
- The Town of Barrhead is encouraged to meet with Minister Ellis to discuss any specific provincial policing infrastructure opportunities that could come with an APS.

Question No. 5: (from Councillor Assaf)

Municipalities were promised that the Province was going to reduce “Red Tape” and start working together to help do business more efficiently. What has the Provincial Government done, or is doing to fulfil this promise?

Key Messages:

- The Alberta government continues to make tremendous strides to reduce unnecessary red tape, modernize regulations and reduce costs to make Alberta a great place to live, invest and do business.
 - o We have saved Albertans and businesses at least \$2.1 billion since 2019.
- We have cut red tape by over 27 per cent and completed more than 575 initiatives, making significant progress towards our commitment to cut red tape by one-third by 2023.
- We continue to implement recommendations from Albertans and the nine Industry Panels representing Alberta’s key economic sectors, focusing on high-impact changes that drive economic growth and job creation.

Additional Information

- The Government of Alberta has implemented a number of initiatives that have reduced red tape for municipalities.
 - A majority of these have been informed by recommendations to reduce municipal red tape from two key stakeholders representing municipalities in the province: Alberta Municipalities and Rural Municipalities of Alberta (RMA).
- Alberta Municipalities (formerly known as the Alberta Urban Municipalities Association) is an independent association representing municipalities – including cities, towns, villages, summer villages, and specialized municipalities – that account for more than 85 per cent of Alberta’s population.
- RMA is an independent association made up of Alberta’s 69 counties, municipal districts, and specialized municipalities (e.g., Regional Municipality of Wood Buffalo).
 - The RMA seeks to ensure that the provincial and federal orders of government consider and understand the perspectives of Alberta’s rural municipalities,

including insights on the impact of provincial legislation, programs, and policy on its members.

- Municipal recommendations have informed many of the transformative RTR initiatives completed by the Government of Alberta, and will continue to be an important driver of RTR initiatives going forward.
- Although each municipal association represents slightly different types of municipalities, their submissions have primarily aligned, and have been addressed through the following RTR initiatives.

Completed RTR Recommendations

- Amended the Occupational Health and Safety Act (OHS Act) and Regulation, which simplified language in OHS rules to make them easier to understand and apply, and to better support ongoing worksite safety (came into force December 2021).
 - In addition, on July 28, 2022, an online OHS search tool was launched. This tool transformed the OHS Act, Regulation, and code into a searchable document that allows health and safety professionals to more easily filter through and apply relevant workplace rules and support ongoing training.
- Centralized the administration of provincial grants under the Investing in Canada Infrastructure Program, which provided a one-window approach for municipalities to complete their program applications. They were previously required to contact multiple ministries, which took unnecessary time and effort (completed May 2021).
- Increased data and information sharing between the province and municipalities, which enhanced the effectiveness of Community Peace Officers by providing increased awareness of individuals who may have outstanding warrants or other matters requiring law enforcement action. Previously, only traffic-related offence data was provided to these (completed January 2021).
- Moved from annual to three-year grant agreements for Family and Community Support Services grants, which reduced application volumes and allowed for faster application review and approvals by government. In addition, the reduction in administrative burden for non-profits by shifting away from an annual process allows them to focus more on program and service delivery (completed December 2020).
 - Family and Community Support Services is a program that works in partnership with municipalities to provide dedicated funding for preventive social services.

In Progress Recommendations

- Reviewing Alberta's recycling programs to modernize regulations, which includes establishing a new regulatory framework for recycling packaging and printer paper that could save municipalities up to \$70 million per year, and would support the development of local processing facilities.
 - This involves creating an Extended Producer Responsibility regulatory framework, as enabled under the Environmental Protection and Enhancement Amendment Act, 2021, will shift the physical and financial responsibility of recycling waste to industry producers and away from local governments and taxpayers.
 - The final framework is anticipated to be established by December 2022.
- Working with municipalities and industry to incentivize redevelopment of brownfields (former industrial or commercial sites where future use is affected by real or perceived environmental contamination).
 - Amendments to the Municipal Government Act (MGA) made in June 2019 allow municipalities to cancel, defer, or refund municipal taxes to encourage investment and economic development brownfield areas.
- Piloting Highway Vicinity Management Agreements (HVMAs) across 30 municipalities, which concluded in September 2022).
 - In an effort to reduce the number of development permit applications required for new roadside developments or changes to developments within a development control zone, the Ministry of Transportation and Economic Corridors developed HVMAs.
 - The goal of an HVMA is to reduce approval times, speed up the development process, and reduce the regulatory burdens facing municipalities, landowners, developers, and builders.
 - Feedback is being gathered from the pilot municipalities prior to rolling out HVMAs provincially (expected winter 2022-23).
- In response to recommendations to streamline environmental permits and approvals timelines for municipal infrastructure projects, the Ministry of Environment and Protected Areas (EPA) continues implementing phases of the Regulatory Transformation Project. The project's main component is the Digital Regulatory Assurance System (DRAS), which creates a single consolidated system for environmental regulatory applications, approvals, and long-term monitoring. This shift away from multiple independent systems to an improved digital system will save industry time and money, while maintaining the province's high standards of environmental protection.
 - DRAS results indicate an estimated 75 minutes saved per application by industry, and a 50 per cent reduction in application approval times.
 - Applications for approvals under the Water Act and those for new surface water and groundwater are now accepted through DRAS, along with

amendments, amalgamations, transfers, and renewals for Water Act licences. EPA will continue to release additional DRAS modules into 2023, including those related to additional Water Act licences, Public Lands Act dispositions for commercial and industrial activities, and drinking water management.

Recommendations Addressed through the MGA Review

- The MGA is the legislative framework under which all municipalities and municipal entitles in Alberta operate. The MGA grants municipalities powers and regulates how they are funded, how they should govern, and how they should plan for growth.
- Amendments to the MGA have been introduced through several red tape bills to support the MGA's ongoing modernization and respond to recommendations from municipalities.
 - In spring 2020, through the Red Tape Reduction Implementation Act, 2020, the requirement for regional service commissions to be approved by regulation was eliminated, reducing unnecessary provincial oversight.
- Regional service commissions are entities set up by two or more municipalities, First Nations, Metis Settlements, or armed forces bases providing shared services, such as emergency management and fire services, on a regional basis to clients within the members' boundaries.
 - In spring 2022, amendments related to municipal governance, assessment, and taxation, were included in the Red Tape Reduction Statutes Amendment Act, 2022 to:
- Enable two or more municipalities to establish an intermunicipal business licence. This helps support local economic development by making it easier for mobile businesses that want to operate in more than one municipality (e.g., photographers or food trucks) to do so without the onerous costs involved in applying for licences in each municipality. This also respects local decision-making and enables participating municipalities to create an intermunicipal licencing system that works best for them and the businesses operating within their boundaries. This amendment came into effect on May 31, 2022.
- Support digitization of operations by enabling councils and regional service commissions to meet electronically (if they pass an appropriate bylaw), and allowing councils to use electronic signatures on minutes. Allowing councils to pass bylaws that enable virtual meetings will ensure greater public accountability and transparency (e.g., bylaws specify how a meeting notice will be given, how public submissions will be

received, or how meeting information can be accessed). These amendments came into effect on May 31, 2022.

- Shift the authority to approve Community Revitalization Levy bylaws and bylaw amendments under the purview of the Minister (instead of the Lieutenant Governor in Council). Because the Minister can approve bylaws and bylaw amendments more quickly via government processes than the Lieutenant Governor in Council, the amount of time municipalities and developers wait for Community Revitalization Levy approvals will be reduced, and economic development in revitalization areas can begin sooner. This amendment will come into effect on proclamation.

Question No. 6: (from Councillor Klumph)

Libraries are becoming utilized more and more as a social and safe hub for community members. The Province's current financial contribution to local libraries is set at \$5.55 per capita. That level of commitment has not increased in the last 10 years. The Town's contribution to the local library has increased by 12 % over the last five years. As Library Boards, municipalities and the province all are active partners in providing valuable library programs, when will the Provincial government increase their per capita allocation?

(Addressed in the response below question 7)

Question No. 7: (from Councillor Rod Klumph)

The Library in Town is renting space from Pembina Hills School Division. The School Division seems to want to take over the Library's space. So far, Pembina Hills has taken over a storage room used by the Library and recently appropriated the theatre area for a school music room. The Library used the theatre area for many of its programs.

Does the Province of Alberta have Capital Expenditure Funds for New Libraries and if so, how can the Town of Barrhead's Public Library access Capital Funds for a new Library Building?

(This answer is for both questions 6&7)

The Government of Alberta is committed to library services. This government has provided stable operational funding to more than 230 library boards across Alberta, including library system boards like the Northern Lights Library System, despite challenging economic and fiscal circumstances.

- Municipal Affairs has also maintained funding for Public Library Network services such as provincewide eContent, SuperNet connectivity, services for print-disabled readers, and interlibrary loan delivery.

- While funding has remained stable and predictable, we recognize that libraries must deal with rising inflation as well as new and increasing demands. Although all levels of government and providers of public services must be mindful of the need for frugal management of taxpayer dollars, Municipal Affairs will give careful consideration to library funding pressures as it prepares for the next budget.
- With respect to capital funding, Municipal Affairs has no dedicated funding for library capital projects.
- However, funding is available to municipalities under the Municipal Sustainability Initiative (MSI) and the federal Canada Community-Building Fund programs for local priority infrastructure projects and under the MSI for operating needs.
- Municipalities determine which projects and activities to fund based on local priorities and subject to program criteria.
- Under both programs, the rehabilitation and/or construction of library infrastructure is eligible.
- MSI operating funding can support activities related to library programming and associated facilities, such as operating costs and contracted library services.

Question No. 8: (from Councillor Dausen Kluin)

Based on media reports the Swan Hills Waste Treatment Plant owned by the Province will be closed in 2025. What is the government's long term plan for the facility.

Key Messages (for Question 8) – from Alberta Infrastructure

- Federal regulations require the end of the use of High Concentration Polychlorinated Biphenyls (HCPCBs) by December 2025. As a result, the Government of Alberta is planning to no longer accept HCPCBs at the centre effective December 31, 2025.
- Because it is designed to treat HCPCBs, the centre is inefficient and expensive to operate when treating other materials like hazardous household waste.
- The government must manage the province's buildings and facilities in a cost-effective way to ensure the best use of taxpayer dollars.
- The government is committed to supporting Albertans with access to appropriate disposal options for household hazardous waste.
 - o The government is developing an approach to manage household hazardous waste that is no longer accepted at the centre.
- Biomedical waste produced in Alberta requires incineration and is currently being processed at the centre until a viable and sustainable alternative can be found.

Background

Swan Hills Treatment Centre

- The centre is a hazardous waste treatment facility that has been operational since 1988 and is located 12 kilometres northeast of the Town of Swan Hills.
- As the only facility of its type in Canada that is able to treat HCPCBs as required by federal regulation, the centre receives HCPCB waste from across Canada.

- The incinerator at the centre is currently the only incinerator in Alberta with the capability and active licensing to appropriately dispose of biomedical waste as required under federal regulations.
- The centre is owned by the province and operates under an operating agreement administered by Infrastructure.
- The centre must be operated in accordance with the Operating Approval, which is administered by Environment and Protected Areas.
- The revenues from the waste receipts and processing do not cover the cost of waste disposal. Prior to the change in operating model, the net annual cost of operating the centre was approximately \$30 million.
- Given the increasing cost to operate and maintain the aging facility, in 2019 the government approved a reduced operating model for the centre in line with federal requirements for HCPCB destruction – end of use or destruction of all PCBs by December 31, 2025.
- Infrastructure entered a five-year contract with Suez Canada Waste Services Inc. to operate at a reduced operating model effective January 1, 2021.
- Infrastructure provided an additional period of transition (until May 2021) to continue accepting other waste streams.
 - o Biomedical waste continues to be accepted at the centre while Alberta Health Services explores alternative treatment and disposal options.
 - o A funding mechanism has been established with Alberta Health Services for biomedical waste destruction.
- After closure in December 2025, there will be a requirement to decommission and dispose of the waste processing systems at the centre and a continued requirement for environmental monitoring and testing.
- The Government of Alberta is working to establish extended producer responsibility (EPR), focusing on three product streams: single-use plastics; packaging and paper products; and hazardous and special products.
- Establishing EPR will shift the burden of recycling programs from municipalities to industry, creating cost savings for municipalities and municipal taxpayers.

- Until an extended producer responsibility program is in place, Environment and Protected Areas will continue to provide funding support to the Household Hazardous Waste program at the same level provided in 2020/21, which is about \$1.9 million.

- The Alberta Recycling Management Authority manages the Household Hazardous Waste diversion program for Environment and Protected Areas, and has been working with household hazardous waste collectors to identify other facilities for material treatment and destruction since June 1, 2021.

Human Health Risk Assessment Program

- A furnace malfunction in October 1996 caused the release of a portion of process gases containing toxic substances into the ambient air.

- o As a precautionary measure, Alberta Health issued a local food consumption advisory for wild game and fish and followed this with a detailed human impact assessment carried out from December 1996 to October 1997.

The Swan Hills Treatment Centre, Long-Term Follow-Up Human Health Risk Assessment Program, Wild Game and Fish Monitoring report can be found at www.open.alberta.ca/publications/9780778583912.

- The human impact assessment was designed to document the current status of exposure and to address questions about population exposures arising from accidental and fugitive emissions of PCBs, dioxins, and furans from the waste treatment plant.

- As a result of the assessment, Alberta Health determined that continued restrictions on the consumption of wild game and fish contaminated with PCBs and dioxins/furans are warranted.

- o The Swan Hills Special Waste Treatment Centre Human Health Impact Assessment, October 1997 report can be found at www.open.alberta.ca/publications/0778500314

Question No. 9: (from Councillor Rod Klumph)

When I became a teacher in the 1990's in loco parentis was in the School Act. I believe it was removed from the School Act in 2005 and was never included in the current Alberta, Education Act.

Restoring the principle of in loco parentis would require a teacher to vet teaching methods and materials through the eyes of a caring parent rather than following instructions from school authorities or the leading education theorists. It would make schools accountable to the children's parents and thus restore parental rights and responsibilities to educate their children.

Why hasn't the Government restored the principle of in loco parentis for teachers in Alberta's school system?

Alberta's government recognizes that parents and families are the most important support that students have. We know that parents love and support their children, and that they play a key role in their children's education. When the [Education Act](#) was enacted on September 1, 2020, it enhanced parental rights, increased education choices for Albertans, improved accountability and gave school authorities more autonomy and flexibility. We also passed the *Choice in Education Act* in June 2020, which affirms parents have the primary responsibility for the education of their children.

- The Choice in Education Act honours our platform commitments related to parental choice.
- The platform outlined that a Choice in Education Act will:
 - o Affirm parents have primary responsibility for the education of their children
 - o Add to the preamble of the *Education Act* recognition of Section 26.3 of the Universal Declaration of Human Rights, which states that "parents have a prior right to choose the kind of education that shall be given to their children."

Question 10 From Councillor Oswald:

How does the UCP government expect Social Services programs like FCSS to deliver adequate services without any increase in funding for 3 years?

. The provincial FCSS grant program is a unique 80/20 funding partnership between the Government of Alberta and participating municipalities and Metis Settlements to deliver preventive social supports in communities across Alberta.

The Government of Alberta provides \$100 million annually to participating municipalities and Metis Settlements through FCSS.

. Under FCSS, communities design and deliver preventive social programs that promote and enhance well-being among individuals, families and communities.

. FCSS programs are intended to help individuals adopt healthy lifestyles, improve their quality of life and build capacity to prevent and/or deal with crisis situations should they arise.

. A key principle of the FCSS program is local responsibility for priority setting and resource allocation. Within the parameters of the Family and Community Support Services Act and Family and Community Support Services Regulation, each municipality or Metis Settlement is responsible for allocating the FCSS funding it receives to best meet the needs and priorities of the local community.

. Budget 2022 maintained FCSS funding at \$100 million.

The next three-year FCSS grant agreement term starts January 2023 and will last through 2025.

The new grant agreements maintain the same funding allocations as under the current agreements.

The Town of Barrhead FCSS

. The current provincial funding allocation for Barrhead FCSS is \$315,423 and the Town of Barrhead's matching 20 per cent municipal contribution is \$78,856 for a total of \$394,279.

In addition to the required 20 per cent municipal contribution, the Town of Barrhead contributed an additional \$65,966 to fund FCSS programs and services in 2021.

In 2021, Barrhead FCSS provided eight unique preventive programs through FCSS, serving a combined 654 participants and drawing on the contributions of 52 volunteers who provided a total of 1,887 hours of their time.

o Programming included referral counselling, seniors' supports, youth programs and community development/volunteer coordination.

REQUEST FOR DECISION

To: Town Council

From: Edward LeBlanc, CAO

cc: File

Date: January 10, 2023

Re: 2023 Final Operating and Capital Budgets

1.0 Purpose:

For Council to approve the 2023 Final Operating and Capital Budgets, as presented.

2.0 Background and Discussion:

The 2023 Final Operating and Capital Budgets have been prepared based on Council's decisions and directions provided during and following the budget meetings held with the Department staff. In-depth discussions took place to arrive at the final 2023 Operating and Capital Budgets. All changes directed by Council have been incorporated into these budgets.

The Town of Barrhead Assessor has provided 2023 assessment estimates in order for the final budget to be prepared. Based on these estimates, there will be an overall increase in taxable assessments. Once the final assessments are received, they will be provided to Council.

2022 TOTAL Taxable Assessment	494,424,000	
2023 ESTIMATED Increase to Residential Taxable Assessment	2,504,100	
2023 ESTIMATED Increase to Non-Residential Taxable Assessment	4,013,880	
2023 ESTIMATED Total Taxable Assessment	500,941,980	
2023 ESTIMATED TAXABLE ASSESSMENT (INCREASE)	6,517,980	1.3%

Municipal Taxes

In preparation of the 2023 Budget, Council reviewed the draft operating and capital budgets and directed a number of priorities for the year.

Costs for service delivery, gas and power utilities, insurance, fuel, materials and supplies, maintenance and contracted services, etc. were reviewed. Increased costs are usually funded in part by any increases in municipal assessments, user fees and charges, and the utilization of reserves.

Council determines the capital projects to be undertaken, funded by current tax levies, reserves and/or grants where applicable.

With the significant infrastructure the Town maintains for roads, underground utilities for water, sanitary sewer and storm drainage, as well as the facility maintenance, upgrades and all recreational facilities, funds are also required to be transferred to capital reserves for future projects.

In order to continue providing quality services and programs, the 2023 budget has incorporated a **1.8% increase to the municipal portion of the property tax rate for both residential and non-residential properties. This is the first municipal tax increase since 2019.**

A summary of municipal tax rates for the past eight years is as follows:

	2016	2017	2018	2019	2020	2021	2022	Proposed 2023
Residential Municipal Tax Rate	7.9775	7.9775	8.2275	8.4775	8.4775	8.4775	8.4775	8.6301
Non-Residential Municipal Tax Rate	13.5905	13.5905	13.8405	14.0905	14.0905	14.0905	14.0905	14.3441

An increase of 1.8% to the municipal portion of the property tax rate will result in an estimated increase in tax revenues, summarized as follows:

Assessment Changes	Estimated 2023 Increased Assessment	Est. Net Municipal Taxes Raised Based on No Tax Rate Increase	Est. Net Municipal Taxes Raised Based on 1.8% increase to Municipal Tax Rate	Est. Net Increase Based on 1.8% increase to Municipal Tax Rate
2023 ESTIMATED Residential Assessment	373,935,560	3,170,039	3,227,101	57,062

2023 ESTIMATED Non-Residential Assessment	127,006,420	1,789,584	1,821,793	32,209
Total Estimated Tax Revenue Increase Based on Assessment Increases, with 1.8% increase to municipal tax rate				89,271

Council will be presented with detailed information regarding specific impacts to properties, along with requisition amounts, once final assessments are received and the 2023 Property Tax Bylaw is prepared.

2023 Operating and Capital Budgets

The Total Operating Revenue budget for 2023 is \$15,224,360.00 and the total Operating Expense budget is \$15,213,840.00 (excluding amortization expenses), for a surplus of \$10,520.00.

Attached are diagrams indicating the various sources of operating revenues **(Schedule A)**, operating expenses by department **(Schedule B)**, and operating expenses by category **(Schedule C)**.

Schedule D provides a listing of the changes between the Pre-Interim Operating Budget and the Final Budget, along with a Comments section that explains why the change occurred.

Schedule E provides a comparison of the Net Municipal Requirements between the 2022 and 2023 Budgets.

The listing of the individual budget lines for the operating and capital budgets is attached as **Schedule F**. The overall budget has a **surplus of \$10,520.00**, which can be used to offset any unplanned expenses.

The total 2023 Capital Budget is \$3,864,340. The 2023 contribution from Operating to Capital is \$920,490. Attached is a listing of the 2023 Capital Budget Highlights for the major projects Council has approved for 2023 **(Schedule G)**.

Schedule H provides a listing of changes between the Pre-Interim and Final Capital budget, along with a Comments section that explains why the change occurred.

The 2023 Capital Project Listing, including all sources of funding, is attached as **Schedule I**.

The 10 Year Capital Plan is attached as **Schedule J**.

2023 Capital and Operating Reserves

The 2023 Final Capital Reserves are attached as **Schedule K** and the 2023 Final Operating Reserves are attached as **Schedule L**.

3.0 Alternatives:

- 3.1 Council approve the proposed 2023 Operating and Capital Budgets, as presented.
- 3.2 Council provide Administration with further instructions regarding the proposed 2023 Operating and Capital Budgets.
- 3.3 Council tables the proposed 2023 Operating and Capital Budgets and instructs Administration to provide further information at the next Council Meeting.

4.0 Financial Implications:

2023 Operating and Capital Budget approval.

5.0 Interdepartmental Implications:

The various Departments would be required to adhere to the 2023 Operating and Capital Budgets.

6.0 Senior Government Implications:

Limited.

7.0 Political/Public Implications:

Municipal Property Tax Rate increase by 1.8% from 2022 for both residential and non-residential properties.

8.0 Attachments:

Schedule A – Operating Revenues by Category – Summary Diagram

Schedule B – Operating Expenses by Department – Summary Diagram

Schedule C – Operating Expenses by Category – Summary Diagram

Schedule D – 2023 Operating Budget Change Listing

Schedule E – 2022 and 2023 Comparison of Net Municipal Requirements

Schedule F – 2023 Final Operating and Capital Budgets

Schedule G - 2023 Capital Budget Highlights

Schedule H – 2023 Capital Budget Change Listing

Schedule I - 2023 Capital Project Listing With Funding

Schedule J – 10 Year Capital Plan

Schedule K – 2023 Final Capital Reserves

Schedule L – 2023 Final Operating Reserves

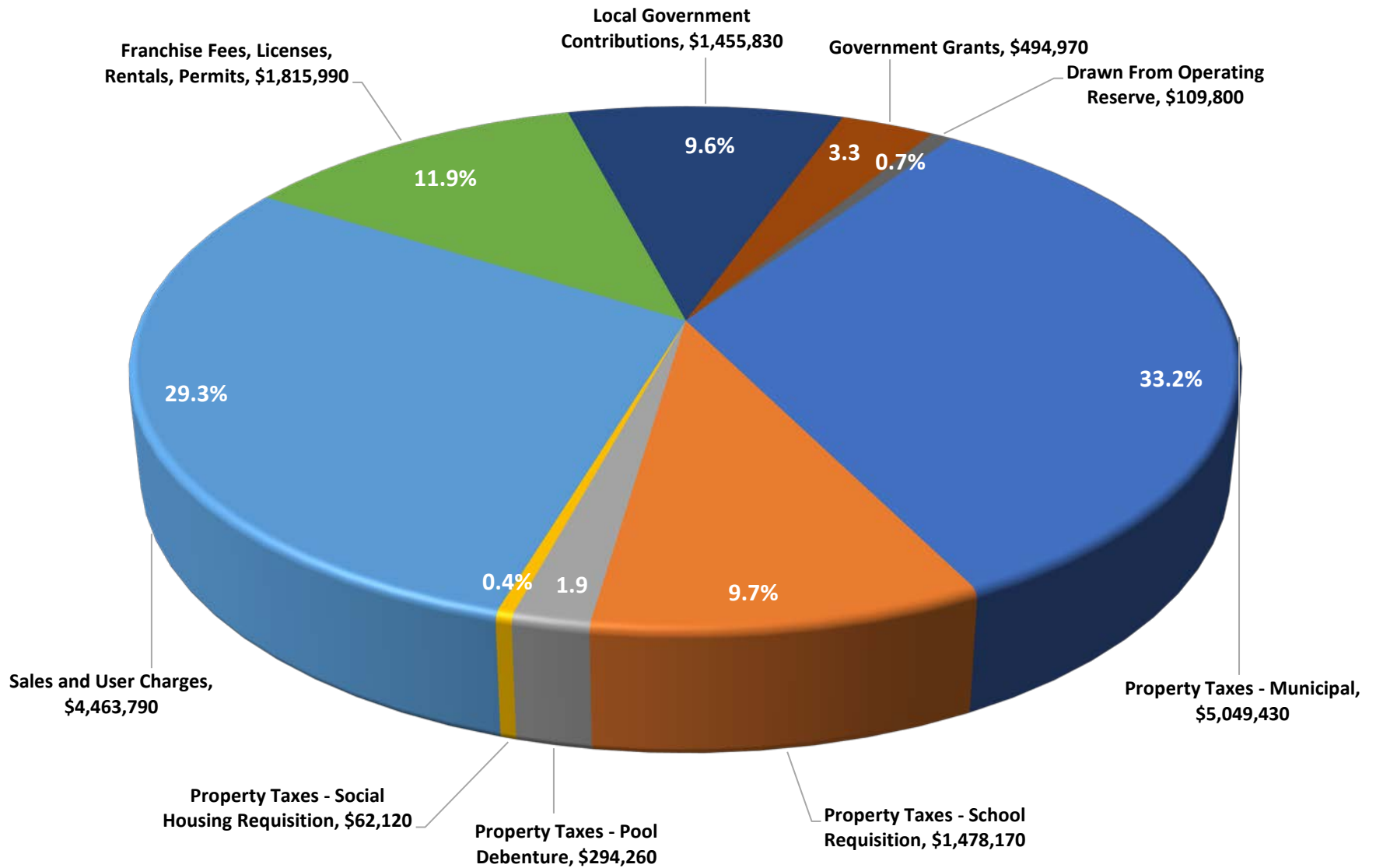
Recommendations

- a) That Council adopt the 2023 Operating Budget with Revenues of \$15,224,360.00 and Expenses of \$15,213,840.00, plus the amortization expense budget of \$2,052,800.00, for a surplus of \$10,520.00, as presented which includes an increase of 1.8% to the municipal portion of the residential, non-residential, farmland and machinery and equipment property tax rates for 2023.
- b) That Council adopt the 2023 Capital Budget with Revenues and Expenses Budgets totaling \$3,864,340.00, as presented.

(Original signed by the CAO)
Edward LeBlanc
CAO

Town of Barrhead Budget REVENUE SOURCES 2023 Operating Revenues by Category

"Schedule A"

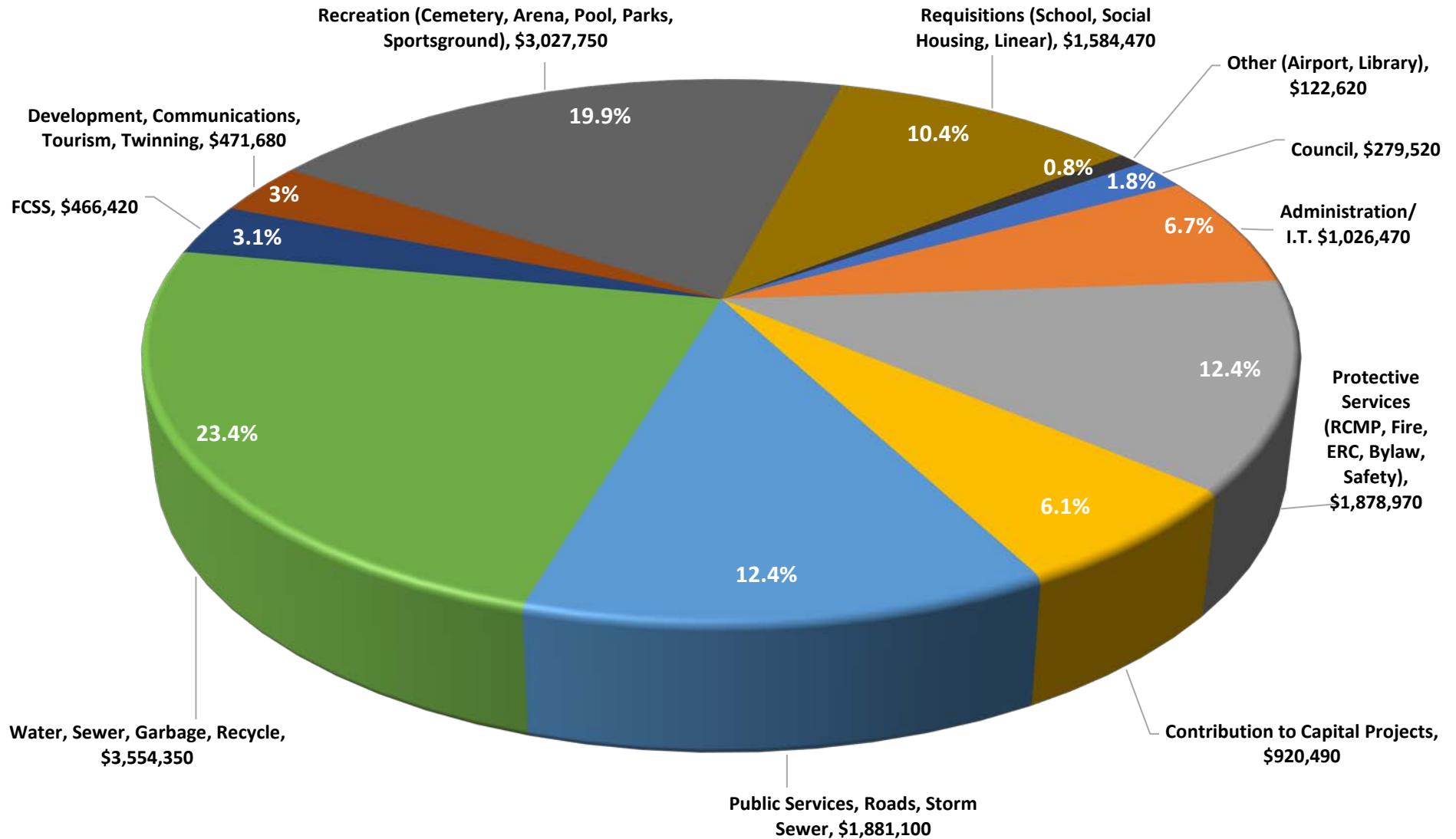


2023 TOTAL REVENUE BUDGET: \$15,224,360

Town of Barrhead Budget OPERATING EXPENSES

"Schedule B"

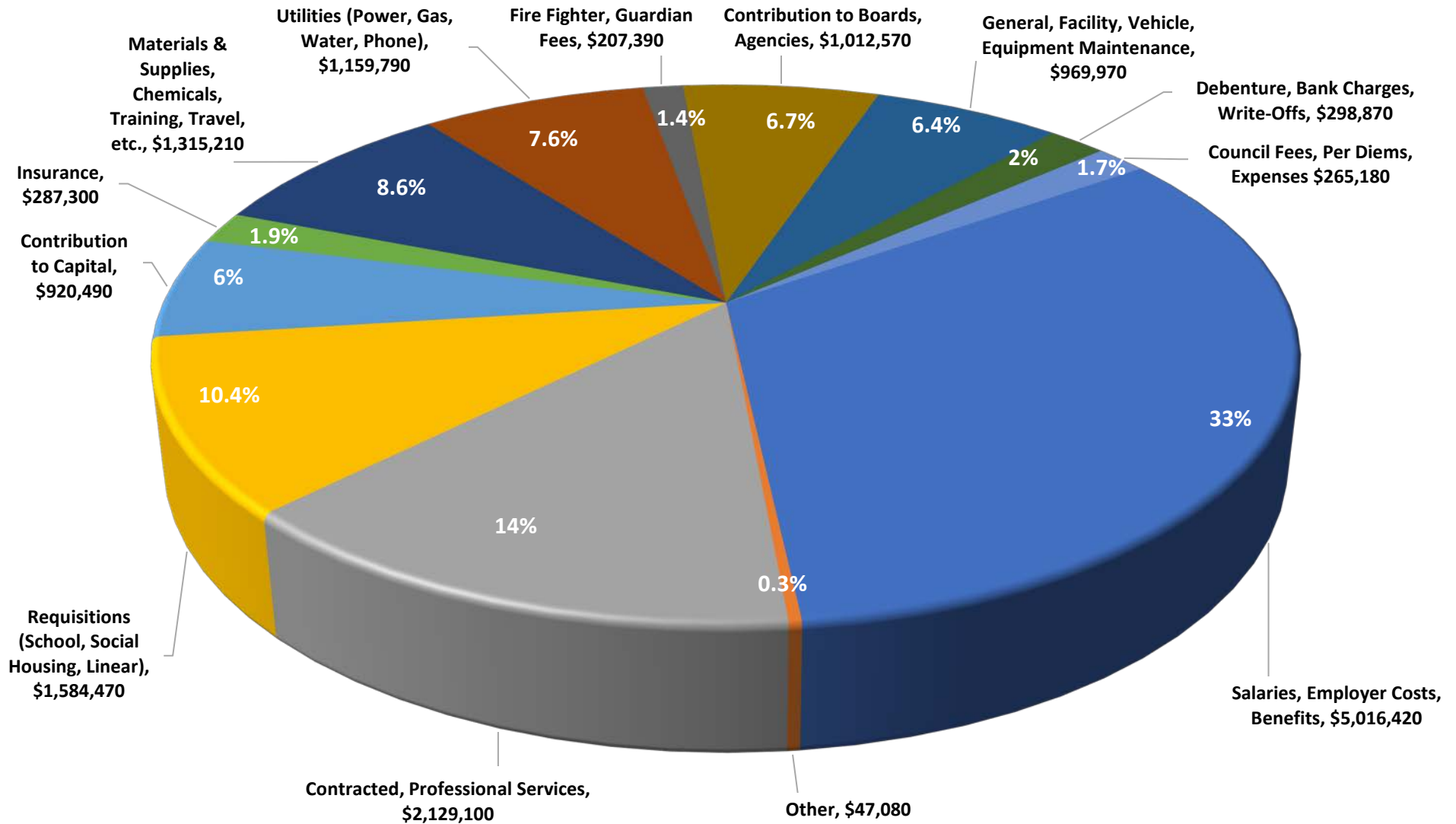
2023 Operating Expenditures by Department



2023 TOTAL EXPENDITURES BUDGET: \$15,213,840

Town of Barrhead Budget OPERATING EXPENSES 2023 Operating Expenditures by Category

"Schedule C"



2023 TOTAL EXPENDITURES BUDGET: \$15,213,840

	D	E	G	H	I	J
1	Department	Description	2023 Pre-Interim Budget	2023 Final Budget	Budget Change	Comments
2						
3		Pre-Interim Revenue Budget			15,165,600	
4	Taxes	1-111100 - Taxes - Residential	4,483,540	4,489,200	5,660	
5	Taxes	1-111200 - Taxes - Non-Residential	2,104,000	2,136,350	32,350	All property taxes adjusted based on estimated higher assessment increases and
6	Taxes	1-111300 - Taxes - Machinery & Equipment	16,840	30,570	13,730	
7	Taxes	1-119000 - Taxes - Linear	132,670	132,480	(190)	
8	Taxes	1-123000 - Taxes - Federal Grant In Lieu	6,440	6,570	130	1.8% increase to municipal portion of property tax rate
9	Taxes	1-124000 - Taxes - Provincial Grant in Lieu	85,780	87,300	1,520	
10	Trade Waste	1-141001 - Sale of Service (Bills)	262,170	261,920	(250)	Adjustment For Net Revs/Exps
11	Recycle	1-141001 - Sale of Service (Bills)	203,790	204,040	250	Adjustment For Net Revs/Exps
12	Cemetery	1-141033 - Columbarium Niche Sale	3,000	4,000	1,000	Adjustment to niche sales
13	Cemetery	1-141034 - Columbarium Perpetual Care	-	500	500	New Budget
14	Cemetery	1-141035 - Columbarium Open/Close	-	150	150	New Budget
15	Cemetery	1-159001 - Reimbursements (Niche Engraving, etc)	-	3,000	3,000	New Budget
16	Communications	1-192500 - From Operating Reserve	10,000	5,000	(5,000)	Lower Transfer Required
17	Pool	1-192500 - From Operating Reserve	-	2,500	2,500	RPAP Program Donation in 2022 for use in 2023
18	Parks	1-192500 - From Operating Reserve	3,000	5,650	2,650	Memoriam Bench Donation in 2022 for use in 2023
19	General	1-192500 - From Operating Reserve	<u>42,890</u>	<u>43,650</u>	<u>760</u>	Adjustment Re: Prov. Govt Taxes
20		Final Revenue Budget			15,224,360	
21						
22						
23		Pre-Interim Expense Budget			15,154,850	
24	Administration	2-251200 - Personal Protection/Health & Wellness	3,000	1,500	(1,500)	Removal of Health & Wellness Increase
25	Enforcement	2-251200 - Personal Protection/Health & Wellness	2,750	2,500	(250)	Removal of Health & Wellness Increase
26	Safety	2-214800 - Training & Development	1,500	4,000	2,500	Higher Budget required for training
27	Common Services	2-251200 - Personal Protection/Health & Wellness	11,250	8,750	(2,500)	Removal of Health & Wellness Increase
28	Water	2-251200 - Personal Protection/Health & Wellness	1,300	1,100	(200)	Removal of Health & Wellness Increase
29	Water	2-276200 - Contribution to Capital	363,860	364,060	200	Adjustment to Net Revs/Exps
30	Trade Waste	2-251200 - Personal Protection/Health & Wellness	1,200	950	(250)	Removal of Health & Wellness Increase
31	Recycle	2-251200 - Personal Protection/Health & Wellness	2,000	1,500	(500)	Removal of Health & Wellness Increase
32	Recycle	2-276200 - Contribution to Capital	14,050	14,800	750	Adjustment to Net Revs/Exps

	D	E	G	H	I	J
1	Department	Description	2023 Pre-Interim Budget	2023 Final Budget	Budget Change	Comments
33	Cemetery	2-251000 - Niche Expenses (Engraving, Mileage)	-	2,500	2,500	New Budget
34	Cemetery	2-276400 - Add to Operating Reserve	1,400	2,000	600	Addition of Columbarium Perpetual Care
35	Communications	2-251200 - Personal Protection/Health & Wellness	500	250	(250)	Removal of Health & Wellness Increase
36	Recreation Admin	2-251200 - Personal Protection/Health & Wellness	2,750	2,000	(750)	Removal of Health & Wellness Increase
37	Arena	2-251200 - Personal Protection/Health & Wellness	7,600	6,100	(1,500)	Removal of Health & Wellness Increase
38	Pool	2-225200 - Building Maintenance	14,500	19,000	4,500	Addition of Air Compressors (transferred from Capital)
39	Pool	2-251200 - Personal Protection/Health & Wellness	3,000	2,250	(750)	Removal of Health & Wellness Increase
40	Tourism	2-222104 - Tourism - Cultural Events	5,000	20,000	15,000	Addition of more Cultural Events
41	Tourism	2-225502 - 1937 Maple Leaf Community Spirit Vehicle	1,000	6,000	5,000	Brakes not completed in 2022, transferred to 2023
42	Tourism	2-277000 - Contribution to Organizations	39,300	19,300	(20,000)	Removal of two contributions as per Council direction
43	Requisition	2-274100 - Requisition - School	1,468,010	1,478,170	10,160	Adjustment to Estimated Requisitions
44	Requisition	2-274101 - Requisition - Barrhead & Dist. Social Housin	61,650	62,120	470	Adjustment to Estimated Requisitions
45	Requisition	2-274103 - Requisition - Grant In Lieu Adjustment	42,890	43,650	760	Adjustment to Estimated Requisitions
46	General	2-276200 - Contribution to Capital	-	45,000	45,000	Surplus added to General Capital
47	Final Expense Budget				15,213,840	
48						
49	FINAL BUDGET SURPLUS				10,520	

TOWN OF BARRHEAD
COMPARISON OF NET MUNICIPAL REQUIREMENTS
2022 BUDGET VS 2023 BUDGET

DEPARTMENT	2022 Budget	2023 Budget	Variance
Taxes	-6,696,470	-6,883,980	-187,510
Other	-890,000	-1,175,000	-285,000
Mayor	53,240	55,140	1,900
Council	213,160	219,880	6,720
Administration	846,090	853,910	7,820
Computer	90,000	94,600	4,600
RCMP	136,360	160,350	23,990
Fire	0	0	0
ERC	25,310	26,410	1,100
Town Fire/Town ERC	367,800	385,220	17,420
Disaster Services	1,450	1,450	0
Bylaw	112,900	124,790	11,890
Safety	20,720	74,110	53,390
Common Services	472,990	491,710	18,720
Roads	1,126,770	1,243,260	116,490
Airport	30,490	17,010	-13,480
Storm Sewer	25,800	27,160	1,360
Water	-803,660	-779,190	24,470
BRWC	803,660	779,190	-24,470
Sewer	0	0	0
Trade Waste	0	0	0
Landfill	0	0	0
Recycle	0	0	0
New Landfill	30,430	30,430	0
FCSS	75,100	75,500	400
Cemetery	15,420	17,340	1,920
Development	114,550	115,730	1,180
Communications	149,170	163,470	14,300
Subdivision	0	0	0
Recreation Administration	283,030	299,190	16,160
Arena	234,250	261,860	27,610
Pool	1,065,610	1,124,220	58,610
Parks	193,220	202,400	9,180
Sportsground	53,800	59,850	6,050
Rotary Park	-10,450	-13,000	-2,550
Bowling Alley	3,450	5,000	1,550
Curling	19,880	20,530	650
Walking Trail	43,580	43,890	310
Museum	520	530	10
Tourism	142,050	151,680	9,630
Twinning	3,550	3,900	350
Library	113,400	122,620	9,220
Requisition	1,561,700	1,584,470	22,770
Contingency/General	-39,760	3,850	43,610
Total Net Financial Requirement	-10,890	-10,520	370

Town of Barrhead
2023 Operating Budgets - FINAL

REVENUES

Account Number	Account Description	2023 Budget
1-0101-111100	Taxes - Residential	-4,489,200
1-0101-111200	Taxes - Non-Residential	-2,136,350
1-0101-111300	Taxes - Machinery & Equipment	-30,570
1-0101-111400	Taxes - Farmland	-1,510
1-0101-119000	Taxes - Linear	-132,480
1-0101-123000	Taxes - Federal Grant In Lieu	-6,570
1-0101-124000	Taxes - Provincial Grant in Lieu	-87,300
1-0201-151100	Penalties & Costs on Taxes	-35,000
1-0201-154000	Concessions & Franchises	-1,000,000
1-0201-155000	Return on Investments	-140,000
1-1102-159001	Council - Reimbursement	-4,500
1-1201-141000	Administration - Sale of Goods & Services	-20,000
1-1201-141012	Administration - Assessment Complaint Fees	-100
1-1201-149001	Administration - Computer Purch Paym't	-6,000
1-1201-152000	Administration - Business Licenses	-40,000
1-1201-156000	Administration - Rentals/ Leases/ Encroach	-6,210
1-1201-159000	Administration - Revenues From Own Source	-3,000
1-1201-159003	Administration - Reserve Fund/Donation Rev.	-150
1-2101-156000	RCMP - Building Rent	-45,800
1-2101-192500	RCMP - From Operating Reserve	-20,000
1-2301-141000	Fire - Revenue Sale of Air/Misc	-150
1-2301-141013	Fire - Mutual Aid Fees	-2,500
1-2301-141014	Fire - Fire Fighting Fees - Other	-2,000
1-2301-141018	Fire - Rescue Services	-46,000
1-2301-159001	Fire - Reimbursements (Misc/WCB)	-1,000
1-2301-185000	Fire - County - Fire Fighting Fees	-150,000
1-2301-185002	Fire - Operational Contribution - County	-324,890
1-2301-185003	Fire - Town - Fire Fighting Fees	-30,000
1-2301-185004	Fire - Town - Dispatch/Equip	-9,330

Account Number	Account Description	2023 Budget
1-2301-185005	Fire - Operational Contribution - Town	-324,890
1-2301-185006	Fire - County - Ambulance Assists	-25,000
1-2301-185007	Fire - Town - Ambulance Assists	-22,000
1-2301-185008	Fire - County - Guardian/Dispatch/Equip	-26,190
1-2303-185000	ERC - County Contrib. - Operating	-26,410
1-2305-141015	Town Fire - Other Revenues	-1,000
1-2401-159004	Disaster Services - Revenues	-50
1-2601-152100	Enforcement - Dog Licenses	-1,500
1-2601-152101	Enforcement - Cat Licenses	-500
1-2601-153001	Enforcement - Parking Fines/Bylaw Enf.	-25,000
1-2601-153002	Enforcement - Dog Bylaw Violate/Pound Fees	-500
1-2601-153003	Enforcement - Cat Bylaw Violate/Pound Fees	-100
1-2702-184000	Public Health - Provincial Grants	-13,830
1-2702-192500	Public Health - Transfer from Operating Res	-8,000
1-3101-141000	Common Services - Sale Materials/Supplies	-500
1-3101-141002	Common Services - Sale of Service General	-20,000
1-3101-159001	Common Services - Reimbursements	-5,000
1-3201-184001	Roads - Prov. MSI Op. Grant	-76,460
1-4101-141000	Water - Sale of Materials	-500
1-4101-141001	Water - Sale of Service (Bills)	-1,900,000
1-4101-141002	Water - Sale of Service/Repairs	-1,000
1-4101-141003	Water - Sale of Service (Bulk)	-80,000
1-4101-141005	Water - Turn On/Off Fee	-1,000
1-4101-141007	Water - Bulk Water Set Up Charge	-1,000
1-4101-141100	Water - BRWC - Oper. Sale of Serv	-768,890
1-4101-156000	Water - BRWC Asset Lease	-87,130
1-4101-159002	Water - Penalties	-6,500
1-4101-184016	Water - BRWC - Provincial Grant-ACP Grant	-10,300
1-4201-141001	Sewer - Sale of Service (Bills)	-665,000
1-4201-141002	Sewer - Sale of Service/Repairs	-750
1-4301-141000	Trade Waste - Sale of Bins	-1,000
1-4301-141001	Trade Waste - Sale Service (Bills)	-261,920
1-4302-141001	Landfill - Sale of Service (Town Bills)	-85,040

Account Number	Account Description	2023 Budget
1-4302-159004	Landfill - Recycle/Other Revenue	-6,800
1-4302-159006	Landfill - Tipping Fees Revenue	-104,000
1-4302-185000	Landfill - County Contrib. - Operating	-85,040
1-4303-141001	Recycle - Sale of Service (Bills)	-204,040
1-4303-141015	Recycle - Other Recycle Product Revenue	-25,000
1-4304-156000	New Landfill - Land Rental	-4,500
1-5101-184000	FCSS - Provincial Grant	-315,420
1-5101-185000	FCSS - County Contribution	-75,500
1-5601-141000	Cemetery - Sale of Plots, Etc.	-6,750
1-5601-141019	Cemetery - Plot Perpetual Care	-1,500
1-5601-141033	Cemetery - Columbarium Niche Sale	-4,000
1-5601-141034	Cemetery - Columbarium Perpetual Care	-500
1-5601-141035	Cemetery - Columbarium Open/Close	-150
1-5601-159001	Cemetery - Reimbursements (Niche Engraving, etc)	-3,000
1-6101-141000	Development - Compliance Certificate	-2,000
1-6101-152500	Development - Development Application	-2,500
1-6101-152501	Development - Appeal Fee	-200
1-6101-152502	Development - Rezoning Fees	-800
1-6101-192500	Development - From Operating Reserve	-15,000
1-6201-192500	Communications - Drawn From Operating Reserv	-5,000
1-7201-141023	Recreation Admin. - Programs General	-6,000
1-7201-141024	Recreation Admin. - Summer Programs	-20,000
1-7201-156000	Recreation Admin. - Miscellaneous Rental	-4,000
1-7201-156006	Recreation Admin. - Ball Diamond Rental	-2,000
1-7201-159003	Recreation Admin. - Summer Donations	-3,000
1-7201-159005	Recreation Administration - Insurance Reimb.	-1,000
1-7201-183002	Recreation Admin. - S.C.P / Canada Day Grant	-2,500
1-7201-185000	Recreation Admin. - County Contribution	-25,000
1-7202-141017	Arena - Vending Machine Revenue	-250
1-7202-156001	Arena - Godbersen Rotary Rental	-15,000
1-7202-156002	Arena - Rental Facility/Storage Rental	-3,000
1-7202-156003	Arena - Kitchen Rental	-4,100
1-7202-156004	Arena - Ice Rental	-188,000

Account Number	Account Description	2023 Budget
1-7202-156005	Arena - Advertising Signs	-10,000
1-7202-156007	Arena - Upstairs Rental	-27,300
1-7202-159001	Arena - Reimburse/Misc.	-2,500
1-7202-159003	Arena - Donations/Fundraise	-200
1-7202-159005	Arena - Facility Insurance Reimb.	-500
1-7202-185000	Arena - County Contribution	-155,000
1-7203-141000	Pool - Pro Shop	-8,000
1-7203-141004	Pool - Lessons 15 & Older	-7,000
1-7203-141008	Pool - Passes 10 Pack	-30,000
1-7203-141009	Pool - Leadership Training	-4,000
1-7203-141011	Pool - School/Swim Club	-25,000
1-7203-141017	Pool - Vending Machine Revenue	-250
1-7203-141028	Pool - Monthly Passes/Membersh	-60,000
1-7203-141029	Pool - Lessons 14 & Under	-50,000
1-7203-141030	Pool - Paying Public, Drop-In	-125,000
1-7203-156000	Pool - Rental Facility	-10,000
1-7203-185000	Pool - County Contribution	-155,000
1-7203-192500	Pool - From Operating Reserve	-2,500
1-7204-156000	Parks - Soccer Field Rental	-1,200
1-7204-159001	Parks - General Rev./ Reimburse	-9,100
1-7204-184001	Parks - MSI Op. Prov. Grant	-76,460
1-7204-185000	Parks - County Contribution	-4,000
1-7204-192500	Parks - From Operating Reserve	-5,650
1-7206-141031	Rotary - Camping Fees	-20,000
1-7207-159005	Bowling Alley - Insurance/Misc.	-3,600
1-7209-156000	Curling - Rent	-250
1-7209-185000	Curling - County Contribution	-13,680
1-7210-192500	Walking Trail - From Operating Reserve	-10,000
1-7401-159004	Tourism - Revenue	-7,500
1-7402-185000	Twinning - County Contribution	-3,900
1-9701-192500	Contingency - From Operating Reserve	-43,650
Total Revenues		-15,224,360

Account Number	Account Description	2023 Budget
EXPENSES		
2-1101-213200	Mayor - AUMA/ CPP Benefits	2,250
2-1101-213600	Mayor - Workers Compensation	530
2-1101-215100	Mayor - Fees McKenzie	41,700
2-1101-215200	Mayor - Fees McKenzie Conv/Misc	3,500
2-1101-221100	Mayor - Conv Reg/Travel/Sub McKenzie	6,500
2-1101-221700	Mayor - Telephone Expenses	660
2-1102-213200	Council - AUMA/ CPP Benefits	9,200
2-1102-213600	Council - Workers Compensation	1,700
2-1102-215100	Fees - Council	159,480
2-1102-215200	Fees Conv/Misc - Council	18,000
2-1102-221101	Conv RegTravel/Sub - Assaf, Cr. Ty	6,000
2-1102-221102	Conv Reg/Travel/Sub - Kluin, Cr. Dausen	6,000
2-1102-221103	Conv RegTravel/Sub - Klumph, Cr. Rod	6,000
2-1102-221105	Conv Reg/Travel/Sub - Smith, Cr. Don	6,000
2-1102-221112	Conv RegTravel/Sub - Oswald, Cr. Anthony	6,000
2-1102-221113	Conv RegTravel/Sub - Sawatzky, Cr. Dave	6,000
2-1201-211000	Administration - Salaries	592,940
2-1201-213100	Administration - Local Authorities Pension P	65,390
2-1201-213200	Administration - Canada Pension Plan	20,220
2-1201-213300	Administration - Employment Insurance	5,430
2-1201-213500	Administration - AUMA Benefits	31,460
2-1201-213600	Administration - Workers Compensation	6,650
2-1201-214800	Administration - Training & Development	2,500
2-1201-221100	Administration - Travel & Subsistance	3,500
2-1201-221400	Administration - Memberships	9,000
2-1201-221500	Administration - Freight	500
2-1201-221600	Administration - Postage	7,200
2-1201-221700	Administration - Telephone	11,500
2-1201-221800	Administration - Car Allowance	4,500
2-1201-222000	Administration - Advert/Subscr. Admin/Counci	4,000
2-1201-223100	Administration - Auditor	15,000

Account Number	Account Description	2023 Budget
2-1201-223200	Administration - Legal/Prof. Fees	3,000
2-1201-223301	Administration - Assessment Review Board	1,000
2-1201-223302	Administration - Assessor	46,500
2-1201-223900	Administration - Printing	3,600
2-1201-225200	Administration - Building Maintenance	4,500
2-1201-225300	Administration - Equipment Maintenance	33,050
2-1201-225900	Administration - Contract Custodial	8,020
2-1201-226300	Administration - Alarm Lease	350
2-1201-227400	Administration - Insurance	6,800
2-1201-234100	Administration - Land Registrations/Search	500
2-1201-251000	Administration - Office Supplies Admin/Counc	8,600
2-1201-251001	Administration - Janitor Supplies	2,000
2-1201-251003	Administration - Meeting Expenses	7,500
2-1201-251039	Administration - Penny Adj. Expense	10
2-1201-251200	Administration - Health & Wellness	1,500
2-1201-254100	Administration - Town Utilities	1,300
2-1201-254300	Administration - Gas Utilities	3,500
2-1201-254400	Administration - Power Utilities	9,000
2-1201-258000	Administration - Computer Purch. Prog.	6,000
2-1201-276400	Administration - Add to Operating Reserve	150
2-1201-281000	Administration - Bank Charges and Interest	2,200
2-1201-292200	Administration - Cancel Uncollected Accounts	500
2-1201-295000	Administration - TCA Amort. Exp.	66,150
2-1202-221700	Computer - Internet Service	6,300
2-1202-224001	Computer - IT Maintenance, Materials	9,400
2-1202-224002	Computer - Software/Hardware Support	32,900
2-1202-224100	Computer - GIS Software	22,000
2-1202-251000	Computer - Materials & Supplies	24,000
2-2101-223001	RCMP - Contract Services	180,350
2-2101-225200	RCMP - Building Maintenance	5,500
2-2101-225300	RCMP - Equipment Maintenance	400
2-2101-225900	RCMP - Contract Custodial	13,100
2-2101-227400	RCMP - Insurance	5,400

Account Number	Account Description	2023 Budget
2-2101-251000	RCMP - Materials & Supplies General	200
2-2101-251001	RCMP - Janitor Supplies	1,200
2-2101-254100	RCMP - Town Utilities	1,100
2-2101-254300	RCMP - Gas Utilities	4,900
2-2101-254400	RCMP - Power Utilities	13,000
2-2101-277000	RCMP - Contribution to Victim Services	1,000
2-2101-295000	RCMP - TCA Amort. Exp.	17,960
2-2301-211000	Fire - Salaries	297,740
2-2301-213001	Fire - AUMA Fire Fighter Insurance Benefits	1,550
2-2301-213100	Fire - Local Authorities Pension Plan	29,030
2-2301-213200	Fire - Canada Pension Plan	15,000
2-2301-213300	Fire - Employment Insurance	7,100
2-2301-213500	Fire - AUMA Benefits	22,000
2-2301-213600	Fire - Workers Compensation	7,500
2-2301-214800	Fire - Training & Development	35,000
2-2301-215900	Fire - Firefighters Salaries	200,390
2-2301-215902	Fire - Guardians	7,000
2-2301-221100	Fire - Travel & Subsistence, Mileage	7,500
2-2301-221110	Fire - Mileage/Internet (Guardians) - County	6,500
2-2301-221400	Fire - Memberships/Conference Fee	2,800
2-2301-221500	Fire - Freight	500
2-2301-221600	Fire - Postage	360
2-2301-221700	Fire - Telephone	10,500
2-2301-222000	Fire - Advertising/Subscriptions	500
2-2301-223200	Fire - Legal	4,000
2-2301-223600	Fire - Town Dispatch Contract	9,330
2-2301-223601	Fire - County Dispatch Contract	12,690
2-2301-224001	Fire - IT Maintenance, Materials, Supplies	19,200
2-2301-225300	Fire - Equipment Maintenance General	4,500
2-2301-225304	Fire - 2015 Hazmat Trailer	500
2-2301-225501	Fire - 1950 Mercury Fire Truck	100
2-2301-225505	Fire - 2014 Kenworth Water Tender	2,500
2-2301-225506	Fire - 2007 Pierce Platform Tower 6	27,500

Account Number	Account Description	2023 Budget
2-2301-225507	Fire - 2020 Rapid Attack Truck (RAT)	1,500
2-2301-225508	Fire - 2011 Freightliner Fire Truck	5,000
2-2301-225509	Fire - 2012 Polaris 6 X 6, Trailer	4,000
2-2301-225511	Fire - 2019 Dodge	4,000
2-2301-225512	Fire - 2014 Dodge 3/4 Ton Truck	4,000
2-2301-225533	Fire - 2006 Freightliner M2 Truck	2,500
2-2301-225534	Fire - 2008 Freightliner Tanker	4,500
2-2301-225537	Fire - 2021 Fort Garry Fire Engine	5,500
2-2301-225900	Fire - Contracted Service - Town Admin.	15,000
2-2301-226301	Fire - Hired Equipment - Town	500
2-2301-226302	Fire - Hired Equipment - County	500
2-2301-226303	Fire - Equipment Lease - SCBA	26,130
2-2301-227102	Fire - Radio License	1,400
2-2301-227400	Fire - Insurance	29,550
2-2301-251000	Fire - Materials & Supplies General	7,000
2-2301-251004	Fire - Communication Repair & Maintenance	8,000
2-2301-251005	Fire - Air Cylinders/SCBA Packs	9,000
2-2301-251006	Fire - Equip. Replace - Hoses, Nozzles, Foam	12,000
2-2301-251007	Fire - Equip. Replace - Turn Out Gear, Etc.	36,000
2-2301-251008	Fire - Fire Preven Material & Supplies	3,000
2-2301-251009	Fire - Public Safety Materials & Suppl.	700
2-2301-251010	Fire - Firefighter/Business Apprec.	2,500
2-2301-251011	Fire - Bulk Water For Trucks	4,100
2-2301-251012	Fire - Rescue Materials & Supplies	7,500
2-2301-251013	Fire - Uniforms	10,500
2-2301-251200	Fire - Personal Prot. Equip/Health & Wellnes	1,750
2-2301-251500	Fire - Gasoline/Diesel	26,530
2-2301-295000	Fire - TCA Amort. Exp.	152,250
2-2303-225100	ERC - Grounds Maintenance	3,000
2-2303-225200	ERC - Building Maintenance General	10,000
2-2303-225900	ERC - Custodial Contract	10,000
2-2303-226300	ERC - Alarm Lease	320
2-2303-227400	ERC - Building & Liability Insurance	9,100

Account Number	Account Description	2023 Budget
2-2303-251000	ERC - Materials & Supplies General	1,500
2-2303-251001	ERC - Janitor/Cleaning Supplies	1,000
2-2303-254100	ERC - Town Utilities	1,300
2-2303-254300	ERC - Gas Utilities	6,100
2-2303-254400	ERC - Power Utilities	10,500
2-2303-295000	ERC - TCA Amortization Expense	4,200
2-2305-275001	Town Fire - Dispatch/Equip. to Reg. Dept.	9,330
2-2305-275002	Town Fire - Fire Fighting to Reg. Dept.	376,890
2-2401-251000	Disaster Services - Materials & Supplies	1,500
2-2401-295000	Disaster Services-TCA Amortization Expense	420
2-2601-211000	Enforcement - Comm. Peace Salaries	92,420
2-2601-213100	Enforcement - Comm. Peace Local Auth. Pension	8,820
2-2601-213200	Enforcement - Comm. Peace Canada Pension	3,700
2-2601-213300	Enforcement - Comm. Peace Employment Ins.	1,080
2-2601-213500	Enforcement - Comm. Peace AUMA Benefits	6,680
2-2601-213600	Enforcement - Workers Compensation	1,040
2-2601-214800	Enforcement - Training & Development	1,500
2-2601-220000	Enforcement - Dog Pound Expenses	500
2-2601-221100	Enforcement - Travel & Subsistance	1,600
2-2601-221400	Enforcement - Memberships	400
2-2601-221700	Enforcement - Telephone	950
2-2601-222000	Enforcement - Advertising	1,700
2-2601-223200	Enforcement - Legal	5,000
2-2601-224001	Enforcement - IT Maintenance, Materials, Supplies	10,300
2-2601-225554	Enforcement - 2018 Dodge Durango	4,300
2-2601-227400	Enforcement - Insurance	3,500
2-2601-251000	Enforcement - Materials & Supplies	1,200
2-2601-251200	Enforcement - Personal Protec/Health & Wellness	2,500
2-2601-251500	Enforcement - Gasoline	5,200
2-2601-295000	Enforcement - TCA Amort. Exp.	12,100
2-2701-211000	Safety - Salaries	51,950
2-2701-213100	Safety - Local Authorities Pension Plan	4,390
2-2701-213200	Safety - Canada Pension Plan	2,670

Account Number	Account Description	2023 Budget
2-2701-213300	Safety - Employment Insurance	610
2-2701-213500	Safety - AUMA Benefits	7,610
2-2701-213600	Safety - Workers Compensation	580
2-2701-214800	Safety - Training & Development	4,000
2-2701-221100	Safety - Travel & Subsistence	750
2-2701-221400	Safety - Memberships	100
2-2701-222000	Safety - Advertising	200
2-2701-251000	Safety - Materials & Supplies	1,000
2-2701-251200	Safety - PPE, Health & Wellness	250
2-2702-226305	Public Health - Rental Medical Prof	8,000
2-2702-251000	Public Health - Materials & Supplies	13,830
2-3101-211000	Common Services - Salaries	192,070
2-3101-213100	Common Services - Local Authorities Pension	17,700
2-3101-213200	Common Services - Canada Pension Plan	8,320
2-3101-213300	Common Services - Employment Insurance	2,190
2-3101-213500	Common Services - AUMA Benefits	14,440
2-3101-213600	Common Services - Workers Compensation	2,130
2-3101-214800	Common Services - Training & Development	3,500
2-3101-221100	Common Services - Travel & Subsistence	1,000
2-3101-221500	Common Services - Freight	500
2-3101-221600	Common Services - Postage	200
2-3101-221700	Common Services - Telephone	6,400
2-3101-223200	Common Services - Legal	500
2-3101-224001	Common Services - IT Maintenance, Materials,	11,200
2-3101-225200	Common Services - Shop Repairs/Maint.	8,000
2-3101-225300	Common Services - Equipment Maintenance	7,000
2-3101-225314	Common Services - 2006 Miller Welder /Traile	100
2-3101-225315	Common Services - 2012 Bomag Packer	500
2-3101-225316	Common Services - 2020 Global Sweeper	11,500
2-3101-225317	Common Services - 2015 John Deere 301 SK Bac	1,500
2-3101-225319	Common Services - 2008 John Deere Tractor	6,000
2-3101-225321	Common Services - Atlas Air Compressor	250
2-3101-225326	Common Services - 2018 John Deere Skid Steer	3,400

Account Number	Account Description	2023 Budget
2-3101-225327	Common Services - 2005 Daewoo Fork Lift	350
2-3101-225330	Common Services - 1999 John Deere Loader 544	3,200
2-3101-225331	Common Services - 2012 John Deere Loader	4,500
2-3101-225334	Common Services - Snowblower RPM Unit	6,000
2-3101-225386	Common Services - 2015 Gen Set	500
2-3101-225387	Common Services - 2014 Woodsman Chipper	2,000
2-3101-225388	Common Services - 2005 Volvo Grader	9,000
2-3101-225389	Common Services - 2004 Articulated Manlift	3,000
2-3101-225523	Common Services - 2020 SWS Trailer	500
2-3101-225541	Common Services - 2010 Chev 1/2 Ton Truck	2,000
2-3101-225542	Common Services - 2015 GMC Sierra 1/2 Ton	1,500
2-3101-225543	Common Services - 2017 GMC Sierra 1/2 Ton 4X4	1,000
2-3101-225545	Common Services - 2018 Dodge Ram 1500 1/2 Ton	3,400
2-3101-225548	Common Services - 2020 Ford 1/2 Ton	2,400
2-3101-225549	Common Services - 2021 Chev 1/2 Ton	1,000
2-3101-225553	Common Services - 1981 Chev Sewer Truck	5,000
2-3101-225557	Common Services - 2007 GMC Cube Van	3,000
2-3101-225560	Common Services - 2006 GMC 3/4 Ton	3,000
2-3101-225563	Common Services - 2013 Chev Silverado 1/2 Ton	1,500
2-3101-225571	Common Services - 2007 Freightliner Truck	3,000
2-3101-225572	Common Services - 2007 Freightliner Truck	4,000
2-3101-225573	Common Services - 2009 Freightliner Truck	10,700
2-3101-225577	Common Services - 2019 Freightliner Tandem T	10,700
2-3101-225900	Common Services - Custodial Contract	9,340
2-3101-226300	Common Services - Alarm Lease	320
2-3101-227102	Common Services - Radio License	1,200
2-3101-227400	Common Services - Insurance	25,000
2-3101-251000	Common Services - Materials & Supplies	13,000
2-3101-251200	Common Services - Personal Prot. Equip/Healt	8,750
2-3101-251500	Common Services - Gasoline/Diesel/Grease	36,000
2-3101-254100	Common Services - Town Utilities	1,700
2-3101-254300	Common Services - Gas Utilities	12,750
2-3101-254400	Common Services - Power Utilities	27,000

Account Number	Account Description	2023 Budget
2-3101-276400	Common Services - Add to Operating Reserve	2,500
2-3101-295000	Common Services - TCA Amort. Exp.	205,800
2-3201-211000	Roads - Salaries	529,290
2-3201-213100	Roads - Local Authorities Pension Plan	41,490
2-3201-213200	Roads - Canada Pension Plan	24,060
2-3201-213300	Roads - Employment Insurance	6,180
2-3201-213500	Roads - AUMA Benefits	33,580
2-3201-213600	Roads - Workers Compensation	5,970
2-3201-214800	Roads - Training & Development	2,000
2-3201-221100	Roads - Travel & Subsistence	750
2-3201-222000	Roads - Advertising	900
2-3201-223200	Roads - Legal	500
2-3201-223300	Roads - Engineering	1,000
2-3201-225101	Roads - Street Repair/Maintenance	28,000
2-3201-225102	Roads - Sidewalk Repair Maintenance	150,000
2-3201-225103	Roads - Traffic Sign Repair Maintenance	6,000
2-3201-225900	Roads - Snow Haul/Contract Services	7,500
2-3201-251000	Roads - Materials & Supplies General	4,500
2-3201-251015	Roads - Gravel/Asphalt/Oil Etc.	238,500
2-3201-251500	Roads - Gasoline/Diesel/Oil/Grease	36,500
2-3201-254400	Roads - Street Light Utilities	203,000
2-3201-295000	Roads - TCA Amort. Exp.	278,250
2-3301-275000	Airport - Contribution to County	17,010
2-3301-295000	Airport - TCA Amort. Exp.	5,250
2-3701-211000	Storm Sewer - Salaries	17,440
2-3701-213100	Storm Sewer - Local Authorities Pension Plan	1,520
2-3701-213200	Storm Sewer - Canada Pension Plan	800
2-3701-213300	Storm Sewer - Employment Insurance	210
2-3701-213500	Storm Sewer - AUMA Benefits	1,250
2-3701-213600	Storm Sewer - Workers Compensation	190
2-3701-225000	Storm Sewer - Repairs & Maintenance	5,000
2-3701-251000	Storm Sewer - Materials & Supplies	750
2-3701-295000	Storm Sewer - TCA Amort. Exp.	25,300

Account Number	Account Description	2023 Budget
2-4101-211000	Water - Salaries	119,210
2-4101-213100	Water - Local Authorities Pension	10,260
2-4101-213200	Water - Canada Pension Plan	4,990
2-4101-213300	Water - Employment Insurance	1,370
2-4101-213500	Water - AUMA Benefits	8,500
2-4101-213600	Water - Workers Compensation	1,330
2-4101-214800	Water - Training & Development	1,200
2-4101-221100	Water - Travel & Subsistence	1,000
2-4101-221500	Water - Freight	750
2-4101-221600	Water - Postage	4,600
2-4101-221700	Water - Telephone	5,000
2-4101-221701	Water - Alberta First Call	260
2-4101-223001	Water - BRWC Contracted Serv.	1,415,200
2-4101-223200	Water - Legal	500
2-4101-223300	Water - Engineering	500
2-4101-223900	Water - Utility Bill Printing	1,500
2-4101-224001	Water - IT Maintenance and Materials	4,200
2-4101-225107	Water - Repair/Maintenance Distribution	65,000
2-4101-225108	Water - Meter Changeover/Software	6,000
2-4101-225200	Water - Repair/Maintenance Facilities	3,000
2-4101-225525	Water - 2010 Dodge 1/2 Ton	2,500
2-4101-225562	Water - 2012 Ford 1/2 Ton Truck	3,000
2-4101-227400	Water - Insurance	16,000
2-4101-251000	Water - Materials & Supplies General	2,000
2-4101-251002	Water - Materials/Supply Facilities	300
2-4101-251200	Water - Personal Prot. Equip	1,100
2-4101-251500	Water - Gasoline & Oil	4,500
2-4101-253100	Water - Chemicals & Salts	200
2-4101-254300	Water - Gas Utilities	4,100
2-4101-254400	Water - Power Utilities	24,000
2-4101-276200	Water - Contribution to Capital	364,060
2-4101-292200	Water - Utility Billing Write Off	1,000
2-4101-295000	Water - TCA Amort. Exp.	231,000

Account Number	Account Description	2023 Budget
2-4102-211000	Water (BRWC) - Salaries	195,520
2-4102-213100	Water (BRWC) - Local Authorities Pension	17,400
2-4102-213200	Water (BRWC) - Canada Pension Plan	7,300
2-4102-213300	Water (BRWC) - Employment Insurance	2,350
2-4102-213500	Water (BRWC) - AUMA Benefits	12,900
2-4102-213600	Water (BRWC) - Workers Compensation	2,400
2-4102-214800	Water (BRWC) - Training & Development	3,000
2-4102-221100	Water (BRWC) - Travel & Subsistence	1,500
2-4102-221400	Water (BRWC) - Memberships	200
2-4102-221500	Water (BRWC) - Freight	12,000
2-4102-221600	Water (BRWC) - Postage	250
2-4102-221700	Water (BRWC) - Telephone	4,000
2-4102-223001	Water (BRWC) - Prof. Contracted Serv (Infras Pln	10,300
2-4102-223300	Water (BRWC) - Engineering/Legal	10,000
2-4102-224001	Water (BRWC) - IT Maintenance, Materials	9,500
2-4102-225109	Water (BRWC) - Repair/Maint. Distribution	4,000
2-4102-225200	Water (BRWC) - Repair/Maint. Facilities	22,000
2-4102-225900	Water (BRWC) - Contracted Service (Weir)	3,000
2-4102-226300	Water (BRWC) - Alarm Lease	320
2-4102-227400	Water (BRWC) - Insurance	75,000
2-4102-251000	Water (BRWC) - Materials & Sup. General	5,000
2-4102-251002	Water (BRWC) - Materials/Supply Facilities	5,000
2-4102-251200	Water (BRWC) - Personal Prot. Equip/Health &	1,650
2-4102-251500	Water (BRWC) - Gasoline, Diesel, Oil, Grease	1,600
2-4102-253100	Water (BRWC) - Chemicals & Salts	130,000
2-4102-254300	Water (BRWC) - Gas Utilities	65,000
2-4102-254400	Water (BRWC) - Power Utilities	175,000
2-4102-276200	Water (BRWC) - Contribution to Capital	3,000
2-4201-211000	Sewer - Salaries	91,350
2-4201-213100	Sewer - Local Authorities Pension	8,060
2-4201-213200	Sewer - Canada Pension Plan	3,800
2-4201-213300	Sewer - Employment Insurance	1,050
2-4201-213500	Sewer - AUMA Benefits	6,370

Account Number	Account Description	2023 Budget
2-4201-213600	Sewer - Workers Compensation	1,020
2-4201-214800	Sewer - Training & Development	1,000
2-4201-221100	Sewer - Travel & Subsistence	700
2-4201-221600	Sewer - Postage	2,450
2-4201-221700	Sewer - Telephone	3,500
2-4201-221701	Sewer - Alberta First Call	260
2-4201-223300	Sewer - Engineering/Legal	500
2-4201-223900	Sewer - Utility Bill Printing	1,100
2-4201-225110	Sewer - Repair/Maintenance Collection	62,000
2-4201-225200	Sewer - Repair/Maintenance Facilities	22,000
2-4201-226300	Sewer - Alarm Lease	360
2-4201-227400	Sewer - Insurance	6,100
2-4201-251002	Sewer - Materials/Supplies Facilities	5,000
2-4201-251016	Sewer - Public Education Programs	500
2-4201-251500	Sewer - Gasoline & Oil	2,900
2-4201-254300	Sewer - Gas Utilities	5,600
2-4201-254400	Sewer - Power Utilities	100,000
2-4201-276200	Sewer - Contribution to Capital	339,130
2-4201-292200	Sewer - Utility Billing Writeoff	1,000
2-4201-295000	Sewer - TCA Amort. Exp.	283,500
2-4301-211000	Trade Waste - Salaries	112,980
2-4301-213100	Trade Waste - Local Authorities Pension	10,040
2-4301-213200	Trade Waste - Canada Pension Plan	5,490
2-4301-213300	Trade Waste - Employment Insurance	1,280
2-4301-213500	Trade Waste - AUMA Benefits	9,480
2-4301-213600	Trade Waste - Workers Compensation	1,250
2-4301-221600	Trade Waste - Postage	1,650
2-4301-222000	Trade Waste - Advertising	1,100
2-4301-223900	Trade Waste - Utility Bill Printing	1,000
2-4301-225570	Trade Waste - 2021 Peterbuilt Garbage Truck	14,000
2-4301-225576	Trade Waste - 2019 Peterbuilt Garbage Truck	15,000
2-4301-227400	Trade Waste - Insurance	4,200
2-4301-251000	Trade Waste - Materials & Supplies	1,000

Account Number	Account Description	2023 Budget
2-4301-251017	Trade Waste - Garbage Bins	7,000
2-4301-251200	Trade Waste - Personal Prot. Equip/Health &	950
2-4301-251500	Trade Waste - Gasoline & Diesel	26,500
2-4301-276200	Trade Waste - Contribution to Capital	50,000
2-4301-295000	Trade Waste - TCA Amort. Exp.	48,930
2-4302-211000	Landfill - Salaries	104,180
2-4302-213100	Landfill - Local Authorities Pension	5,800
2-4302-213200	Landfill - Canada Pension Plan	5,440
2-4302-213300	Landfill - Employment Insurance	2,100
2-4302-213500	Landfill - AUMA Benefits	3,210
2-4302-213600	Landfill - Workers Compensation	1,200
2-4302-214800	Landfill - Training & Development	1,100
2-4302-221100	Landfill - Travel & Subsistence	3,000
2-4302-221400	Landfill - Memberships	600
2-4302-221700	Landfill - Telephone	2,000
2-4302-222000	Landfill - Advertising	1,000
2-4302-223400	Landfill - Consulting Services	20,000
2-4302-225200	Landfill - Building Maintenance	3,500
2-4302-225303	Landfill - 2005 963C Track Loader	10,000
2-4302-225306	Landfill - Compactor 816F2 Maint	2,500
2-4302-225561	Landfill - 2004 Chev 1/2 Ton Truck	2,000
2-4302-226301	Landfill - Hired Equip./Metal Removal	52,500
2-4302-227400	Landfill - Insurance	5,500
2-4302-251000	Landfill - Materials & Supplies	9,000
2-4302-251018	Landfill - Toxic Roundup	17,000
2-4302-251200	Landfill - Personal Prot. Equip/Health & Wel	1,050
2-4302-251500	Landfill - Gasoline & Diesel	24,000
2-4302-254300	Landfill - Gas Utilities	2,100
2-4302-254400	Landfill - Power Utilities	2,100
2-4302-295000	Landfill - TCA Amort. Exp.	38,850
2-4303-211000	Recycle - Salaries	138,880
2-4303-213100	Recycle - Local Authorities Pension	11,900
2-4303-213200	Recycle - Canada Pension Plan	7,350

Account Number	Account Description	2023 Budget
2-4303-213300	Recycle - Employment Insurance	1,640
2-4303-213500	Recycle - AUMA Benefits	9,860
2-4303-213600	Recycle - Workers Compensation	1,560
2-4303-221700	Recycle - Telephone Utilities	300
2-4303-222000	Recycle - Advertising	500
2-4303-225200	Recycle - Building Maintenance	1,000
2-4303-225308	Recycle - Shredder Maintenance	100
2-4303-225313	Recycle - Capital Baler Maintenance	500
2-4303-225318	Recycle - 2018 J.D. Skid Steere	2,000
2-4303-225559	Recycle - 2007 Chev 1/2 Ton	5,500
2-4303-225574	Recycle - 2009 International Truck	9,600
2-4303-227400	Recycle - Insurance	2,400
2-4303-251000	Recycle - Materials & Supplies	3,500
2-4303-251200	Recycle - Personal Prot. Equip/Health & Well	1,500
2-4303-251500	Recycle - Gasoline/Diesel/Grease	7,000
2-4303-254300	Recycle - Gas Utilities	4,300
2-4303-254400	Recycle - Power Utilities	4,850
2-4303-276200	Recycle - Contribution to Capital	14,800
2-4303-295000	Recycle - TCA Amort. Exp.	27,830
2-4304-269000	New Landfill - to Close/Postclose Acct.	30,430
2-4304-276200	New Landfill - Contribution to Capital	4,500
2-5101-276000	FCSS - Contribution to Local Board	151,000
2-5101-276001	FCSS - Provincial Grant to Board	315,420
2-5601-211000	Cemetery - Salaries	16,630
2-5601-213100	Cemetery - Local Authorities Pension	1,200
2-5601-213200	Cemetery - Canada Pension Plan	880
2-5601-213300	Cemetery - Employment Insurance	210
2-5601-213500	Cemetery - AUMA Benefits	1,390
2-5601-213600	Cemetery - Workers Compensation	180
2-5601-225111	Cemetery - Maintenance	8,000
2-5601-227400	Cemetery - Insurance	250
2-5601-251000	Cemetery - Niche Expenses (Engraving, Mileage, etc	2,500
2-5601-276400	Cemetery - Add to Operating Reserve	2,000

Account Number	Account Description	2023 Budget
2-6101-211000	Development - Salaries (Development Officer)	61,730
2-6101-213100	Development - Local Authorities Pension	6,180
2-6101-213200	Development - Canada Pension Plan	2,030
2-6101-213300	Development - Employment Insurance	640
2-6101-213500	Development - AUMA Benefits	1,860
2-6101-213600	Development - Workers Compensation	690
2-6101-214800	Development - Training & Development	3,500
2-6101-221100	Development - Travel & Subsistence	1,500
2-6101-221800	Development - Car Allowance	1,100
2-6101-222000	Development - Advertising	2,000
2-6101-223001	Development - Misc. Planning	2,000
2-6101-223200	Development - Legal/Consulting Fees	17,500
2-6101-223300	Development - Engineering, Appraisal, Offsit	5,000
2-6101-223500	Development - Survey	5,000
2-6101-224100	Development - GIS Program	22,000
2-6101-251000	Development - Materials & Supplies	3,500
2-6201-211000	Communications - Salaries	92,190
2-6201-213100	Communications - Local Authorities Pension P	8,790
2-6201-213200	Communications - Canada Pension Plan	3,700
2-6201-213300	Communications - Employment Insurance	1,080
2-6201-213500	Communications - AUMA Benefits	6,680
2-6201-213600	Communications - Workers Compensation	1,030
2-6201-214800	Communications - Training & Devel.	5,000
2-6201-221100	Communications - Travel & Subsis.	2,000
2-6201-221700	Communications - Telephone Utilities	700
2-6201-222000	Communications - Advertising/Digital Channel	6,000
2-6201-224001	Communications - IT & Software	1,550
2-6201-251000	Communications - Materials & Supplies, Softw	3,000
2-6201-251020	Communications - Web Page	12,700
2-6201-251021	Communications - Rebrand - Consult, Supplies	20,000
2-6201-251023	Communications - Econ. Dev. Materials, Suppl	3,800
2-6201-251200	Communications-Health & Wellness, PPE	250
2-6201-295000	Communications - TCA Amortization Expense	530

Account Number	Account Description	2023 Budget
2-7201-211000	Recreation Admin. - Salaries	228,240
2-7201-213100	Recreation Admin. - Local Authorities Pensio	18,940
2-7201-213200	Recreation Admin. - Canada Pension Plan	9,140
2-7201-213300	Recreation Admin. - Employment Insurance	2,500
2-7201-213500	Recreation Admin. - AUMA Benefits	10,980
2-7201-213600	Recreation Admin. - Workers Compensation	2,550
2-7201-214800	Recreation Admin. - Training/Development	3,500
2-7201-221100	Recreation Admin. - Travel & Subsistence	2,000
2-7201-221400	Recreation Admin. - Memberships/Conference F	1,000
2-7201-221600	Recreation Admin. - Postage	920
2-7201-221700	Recreation Admin. - Telephone	3,200
2-7201-221800	Recreation Admin. - Car Allowance	3,780
2-7201-222000	Recreation Admin. - Advertising/Printing	3,500
2-7201-223200	Recreation Admin. - Legal/Prof. Serv.	2,000
2-7201-224001	Recreation Admin. - IT Maintenance, Material	21,660
2-7201-225300	Recreation Admin. - Equip. Maint.	5,020
2-7201-227400	Recreation Admin. - Insurance	2,450
2-7201-227401	Recreation Administration - User Group Ins. Reimb.	1,000
2-7201-251000	Recreation Admin. - Office Supplies General	7,200
2-7201-251026	Recreation Admin. - Program Materials	22,000
2-7201-251027	Recreation Admin. - Summer Program Materia	4,000
2-7201-251028	Recreation Admin. - Summer Programs General	4,500
2-7201-251029	Recreation Admin. - Summer Equip. Replace	500
2-7201-251039	Recreation Admin. - Penny Adj.	10
2-7201-251200	Recreation Admin. - Personal Prot. Equip/Hea	2,000
2-7201-292200	Recreation Admin. - Write-Offs/Adj.	100
2-7201-295000	Recreation Admin. - TCA Amort. Exp.	3,570
2-7202-211000	Arena - Salaries	260,770
2-7202-213100	Arena - Local Authorities Pension	21,960
2-7202-213200	Arena - Canada Pension Plan	13,250
2-7202-213300	Arena - Employment Insurance	3,040
2-7202-213500	Arena - AUMA Benefits	23,580
2-7202-213600	Arena - Workers Compensation	2,900

Account Number	Account Description	2023 Budget
2-7202-214800	Arena - Training & Development	4,500
2-7202-221100	Arena - Travel & Subsistance	2,000
2-7202-221400	Arena - Memberships	500
2-7202-221500	Arena - Freight	250
2-7202-221600	Arena - Postage	230
2-7202-221700	Arena - Telephone/Cable	5,000
2-7202-221800	Arena - Car Allowance	270
2-7202-222000	Arena - Advertising	2,000
2-7202-225200	Arena - Building Maintenance	30,000
2-7202-225300	Arena - Equipment Maintenance	15,000
2-7202-225301	Arena - Ice Plant Maintenance	7,000
2-7202-225307	Arena - 2002 Zamboni	8,900
2-7202-225324	Arena - 2013 Zamboni	6,200
2-7202-226300	Arena - Alarm Lease	360
2-7202-227400	Arena - Insurance	32,000
2-7202-227401	Arena - Facility User Group Insurance	500
2-7202-251000	Arena - Materials & Supplies General	10,000
2-7202-251001	Arena - Janitorial Supplies	7,500
2-7202-251031	Arena - Rink Boards/Outdoor Rink	4,000
2-7202-251200	Arena - Personal Prot. Equip/Health & Wellne	6,100
2-7202-251500	Arena - Gasoline & Diesel	6,000
2-7202-254100	Arena - Town Utilities	1,400
2-7202-254300	Arena - Gas Utilities	21,000
2-7202-254400	Arena - Power Utilities	119,000
2-7202-276200	Arena - Contribution to Capital	50,000
2-7202-276400	Arena - Add to Operating Reserve	2,500
2-7202-295000	Arena - TCA Amort. Exp.	202,650
2-7203-211000	Pool - Salaries	725,680
2-7203-213100	Pool - Local Authorities Pension	24,130
2-7203-213200	Pool - Canada Pension Plan	37,440
2-7203-213300	Pool - Employment Insurance	10,300
2-7203-213500	Pool - AUMA Benefits	18,840
2-7203-213600	Pool - Workers Compensation	8,140

Account Number	Account Description	2023 Budget
2-7203-214800	Pool - Training & Development	8,000
2-7203-221100	Pool - Travel & Subsistance	1,500
2-7203-221400	Pool - Memberships	1,000
2-7203-221500	Pool - Freight	5,000
2-7203-221600	Pool - Postage	600
2-7203-221700	Pool - Telephone	6,700
2-7203-221800	Pool - Car Allowance	220
2-7203-222000	Pool - Advertising & Promotion	4,500
2-7203-224001	Pool - IT Maintenance, Materials, Supplies	17,000
2-7203-225200	Pool - Building Maintenance	19,000
2-7203-225300	Pool - Equipment Maintenance	12,500
2-7203-226300	Pool - Alarm Lease	1,300
2-7203-227400	Pool - Insurance	38,000
2-7203-251000	Pool - Materials & Supplies General	10,500
2-7203-251001	Pool - Janitorial Supplies	7,500
2-7203-251013	Pool - Uniforms	3,000
2-7203-251032	Pool - First Aid Supplies	2,000
2-7203-251033	Pool - Pro Shop Materials/Supplies	6,000
2-7203-251034	Pool - Program Public/Materials/Supplies	2,500
2-7203-251035	Pool - Leadership Supplies	4,000
2-7203-251200	Pool - Personal Prot. Equip/Health & Wellnes	2,250
2-7203-253100	Pool - Chemicals	35,000
2-7203-254100	Pool - Town Utilities	9,300
2-7203-254300	Pool - Gas Utilities	125,000
2-7203-254400	Pool - Power Utilities	110,000
2-7203-276200	Pool - Contribution to Capital	50,000
2-7203-281000	Pool - Bank Charges	3,500
2-7203-283100	Pool - Debenture Interest	126,390
2-7203-283200	Pool - Debenture Principal	164,180
2-7203-295000	Pool - TCA Amort. Exp.	309,750
2-7204-211000	Parks - Salaries	137,910
2-7204-213100	Parks - Local Authorities Pension	9,550
2-7204-213200	Parks - Canada Pension Plan	6,430

Account Number	Account Description	2023 Budget
2-7204-213300	Parks - Employment Insurance	1,690
2-7204-213500	Parks - AUMA Benefits	8,580
2-7204-213600	Parks - Workers Compensation	1,540
2-7204-214800	Parks - Training & Development	4,500
2-7204-221100	Parks - Travel & Subsistence	1,500
2-7204-221800	Parks - Car Allowance	810
2-7204-225105	Parks - Entrance Sign Maintenance	800
2-7204-225106	Parks - Community Beautification	21,000
2-7204-225112	Parks - Landscaping/Nursery Maintenance	2,500
2-7204-225114	Parks - Trees	5,000
2-7204-225115	Parks - Downtown Area	2,500
2-7204-225117	Parks - Playground/Parks Maintenance	6,000
2-7204-225300	Parks - Equipment Maintenance General	6,000
2-7204-225302	Parks - 2013 John Deere Gator	1,500
2-7204-225305	Parks - 2013 John Deere Tractor/Loader	1,200
2-7204-225309	Parks - 2021 John Deere Mower	1,500
2-7204-225310	Parks - 2015 John Deere Mower	1,500
2-7204-225311	Parks - 2017 Toro Groundmaster	3,500
2-7204-225312	Parks - 2019 John Deere Mower	1,500
2-7204-225322	Parks - 2016 John Deere Skid Steere	1,900
2-7204-225328	Parks - 1999 John Deere/Rotary Mower	100
2-7204-225329	Parks - 2018 PJ 18' Utility Trailer	500
2-7204-225332	Parks - 2016 Degelman Mower	1,400
2-7204-225504	Parks - Open Deck Dump Trailer	500
2-7204-225535	Parks - 2013 Chev Silverado 1/2 Ton	1,500
2-7204-225540	Parks - 2014 Dodge 3/4 Ton	2,900
2-7204-225546	Parks - 2014 Ford 1 Ton	2,000
2-7204-225547	Parks - 2019 Ford Superduty 3/4 Ton	2,000
2-7204-225555	Parks - 2022 1/2 Ton Truck	2,000
2-7204-225558	Parks - 2008 GMC 1/2 Ton	3,000
2-7204-225568	Parks - 2008 Dodge Ram 3/4 Ton	4,000
2-7204-225900	Parks - Hired Equip/Contracted Service	10,000
2-7204-227400	Parks - Insurance	6,850

Account Number	Account Description	2023 Budget
2-7204-251000	Parks - Materials & Supplies General	9,500
2-7204-251036	Parks - Communities In Bloom	3,000
2-7204-251500	Parks - Gasoline & Diesel	12,000
2-7204-254100	Parks - Town Utilities	650
2-7204-254400	Parks - Power Utilities	8,000
2-7204-295000	Parks - TCA Amort. Exp.	73,500
2-7205-211000	Sportsground - Salaries	30,260
2-7205-213100	Sportsground - Local Authorities Pension	2,410
2-7205-213200	Sportsground - Canada Pension Plan	1,230
2-7205-213300	Sportsground - Employment Insurance	370
2-7205-213500	Sportsground - AUMA Benefits	1,800
2-7205-213600	Sportsground - Workers Compensation	360
2-7205-221800	Sportsground - Car Allowance	320
2-7205-225100	Sportsground - Grounds Maintenance	4,000
2-7205-225116	Sportsground - School Diamond Maintenance	500
2-7205-225200	Sportsground - Building Maintenance	3,000
2-7205-225300	Sportsground - Equipment Maintenance	500
2-7205-225900	Sportsground - Contracted Services	2,600
2-7205-227400	Sportsground - Insurance	6,800
2-7205-251000	Sportsground - Materials & Supplies	2,000
2-7205-254100	Sportsground - Town Utilities	550
2-7205-254300	Sportsground - Gas Utilities	1,750
2-7205-254400	Sportsground - Power Utilities	1,400
2-7205-295000	Sportsground - TCA Amort. Exp.	14,400
2-7206-225900	Rotary - Contracted Services	500
2-7206-251000	Rotary - Materials & Supplies General	2,000
2-7206-254400	Rotary - Power Utilities	4,500
2-7206-295000	Rotary - TCA Amort. Exp.	2,630
2-7207-225200	Bowling Alley - Building Maintenance	4,000
2-7207-227400	Bowling Alley - Insurance	3,600
2-7207-254100	Bowling Alley - Town Utilities	1,000
2-7207-295000	Bowling Assoc. - TCA Amort. Exp.	10,500
2-7209-211000	Curling - Salaries	3,080

Account Number	Account Description	2023 Budget
2-7209-213100	Curling - Local Authorities Pension	260
2-7209-213200	Curling - Canada Pension Plan	160
2-7209-213300	Curling - Employment Insurance	50
2-7209-213500	Curling - AUMA Benefits	310
2-7209-213600	Curling - Workers Compensation	50
2-7209-225200	Curling - Building Maintenance	15,000
2-7209-227400	Curling - Insurance	7,300
2-7209-251000	Curling - Materials & Supplies	2,000
2-7209-254100	Curling - Town Utilities	1,000
2-7209-254300	Curling - Gas Utilities	2,500
2-7209-254400	Curling - Power Utilities	2,750
2-7209-295000	Curling Rink - TCA Amort. Exp.	16,900
2-7210-211000	Walking Trail - Salaries	3,560
2-7210-213100	Walking Trail - Local Authorities Pension	340
2-7210-213200	Walking Trail - Canada Pension Plan	150
2-7210-213300	Walking Trail - Employment Insurance	40
2-7210-213500	Walking Trail - AUMA Benefits	260
2-7210-213600	Walking Trail - Workers Compensation	40
2-7210-225100	Walking Trail - Maintenance General	49,500
2-7210-295000	Walking Trail - TCA Amort. Exp.	16,900
2-7213-254100	Museum - Town Utilities	530
2-7213-295000	Museum - TCA Amort. Exp.	3,680
2-7401-211000	Tourism - Salaries Special Events	33,110
2-7401-213100	Tourism - Spec. Events Local Authorities Pension	2,640
2-7401-213200	Tourism - Spec. Events Canada Pension Plan	1,710
2-7401-213300	Tourism - Spec. Events Employment Insurance	400
2-7401-213500	Tourism - Spec. Events AUMA Benefits	2,410
2-7401-213600	Tourism - Workers Compensation	360
2-7401-214800	Tourism - Training and Development	500
2-7401-221700	Tourism - Telephone/Internet	30
2-7401-222000	Tourism/Culture - Advertising	21,920
2-7401-222101	Promotion - Appreciation Events	16,550
2-7401-222102	Promotion - Doctor Recruitment/Retention	500

Account Number	Account Description	2023 Budget
2-7401-222103	Tourism - Museum Operations/Tourist Booth	10,000
2-7401-222104	Tourism - Cultural Celebration	20,000
2-7401-225104	Tourism - Flag Maintenance	4,500
2-7401-225113	Tourism - Decoration Maintenance	4,500
2-7401-225502	Tourism - 1933 Maple Leaf Comm Spir	6,000
2-7401-251000	Promotion - Materials & Supplies	14,750
2-7401-277000	Tourism - Grants to Organizations	19,300
2-7402-221400	Twinning - Conference Fees/Memberships	1,200
2-7402-221600	Twinning - Postage	100
2-7402-222000	Twinning - Advertising	500
2-7402-251003	Twinning - Meeting Expense	1,000
2-7402-251024	Twinning - Promotion/Gifts	1,500
2-7402-251037	Twinning - Delegation Activities	1,500
2-7402-251038	Twinning - Misc. Activity/Japanese Garden	1,000
2-7402-256500	Twinning - Mileage/Rentals	1,000
2-7403-276003	Library - Contribution to Libraries	122,620
2-8101-274100	Requisition - School	1,478,170
2-8101-274101	Requisition - Barrhead & Dist. Social Housin	62,120
2-8101-274102	Requisition - Govt of Alberta Re: Des. Ind.	530
2-8101-274103	Requisition - Grant In Lieu Adjustment	43,650
2-9701-276200	Contingency - Contribution to Capital	45,000
2-9701-299001	Underlevies Previous Year	<u>2,500</u>
Sub-Total Expenses		17,266,640
Less Amortization Expenses		-2,052,800
Total Expenses		<u>15,213,840</u>
DIFFERENCE BETWEEN REVENUES AND EXPENSES (SURPLUS)		<u>-10,520</u>

Town of Barrhead
2023 Capital Budgets - FINAL

CAPITAL REVENUES

<u>Account Number</u>	<u>Account Description</u>	<u>2023 Budget</u>
5-1201-592000	Administration - From Capital Reserve	-33,000
5-1201-594000	Administration - From Other Capital Function	-20,000
5-2301-585000	Fire - County Contribution	-72,500
5-2301-592000	Fire - From Capital Reserve	-15,950
5-2301-594000	Fire - From Other Capital Functions	-62,500
5-2303-585000	ERC - County Contribution	-5,950
5-2303-594000	ERC - From Other Capital Function	-5,950
5-3101-555000	Common Services - Return On Investments	-6,593
5-3101-592000	Common Services - From Capital Reserve	-25,000
5-3201-584001	Roads - Municipal Sustainability Grant	-360,000
5-3201-592000	Roads - From Capital Reserve	-30,000
5-3201-594000	Roads - From Other Capital Functions	-10,000
5-4101-555000	Water - Return On Investments	-10,000
5-4101-592000	Water - From Capital Reserve	-170,000
5-4101-593000	Water - From Operating Function	-367,060
5-4201-555000	Sewer - Return On Investments	-11,407
5-4201-592000	Sewer - From Capital Reserve	-410,000
5-4201-593000	Sewer - From Operating Function	-339,130
5-4301-555000	Trade Waste - Return On Investments	-2,000
5-4301-593000	Trade Waste - From Operating Function	-50,000
5-4302-560000	Landfill - Sale of Fixed Asset	-25,000
5-4302-584001	Landfill - Provincial Grants-MSI	-317,500
5-4302-585000	Landfill - County Contribution	-332,500
5-4302-592000	Landfill - From Town Capital Reserve	-15,000
5-4303-593000	Recycle - From Operating Function	-14,800
5-4304-593000	New Landfill - From Operating Function	-4,500
5-5601-594000	Cemetery - From Other Capital Function	-10,000
5-6201-592000	Communications - Transfer From Capital Reserve	-132,500

<u>Account Number</u>	<u>Account Description</u>	<u>2023 Budget</u>
5-7202-555000	Arena - Return On Investments	-2,000
5-7202-583001	Arena - Federal Gas Tax Grant	-100,000
5-7202-592000	Arena - From Capital Reserve	-27,000
5-7202-593000	Arena - From Operating Function	-50,000
5-7203-555000	Pool - Return on Investments	-5,000
5-7203-592000	Pool - From Capital Reserve	-85,000
5-7203-593000	Pool - From Operating Function	-50,000
5-7204-555000	Parks - Return on Investment	-1,000
5-7204-559000	Parks - Revenue From Own Source	-50,000
5-7204-560000	Parks - Sale of Fixed Asset	-13,900
5-7204-592000	Parks - From Capital Reserve	-84,600
5-7204-594000	Parks - From Other Capital Functions	-24,000
5-7205-555000	Sportsground-Return On Investment	-3,000
5-7205-584001	Sportsground - Prov. Grant (MSI)	-100,000
5-7205-594000	Sportsground - From Other Capital Function	-8,500
5-7210-592000	Walking Trail - From Capital Reserve	-35,000
5-7210-594000	Walking Trail - From Other Capital Function	-115,000
5-7401-592000	Tourism - Transfer From Capital Reserve	-15,000
5-7401-594000	Tourism - Transfer From Other Capital Function	-27,500
5-9701-555000	Contingency - Return On Investments	-9,000
5-9701-592000	Contingency - From Capital Reserve	-145,000
5-9701-593000	Contingency - From Operating Function	-45,000
5-9702-597000	Offsite - Developer's Levy Payment	-10,000
Total Capital Revenues		-3,864,340

CAPITAL EXPENSES

6-1201-662000	Administration - Building Additions	23,000
6-1201-663000	Administration - Equipment Additions	30,000
6-2301-663000	Fire - Equipment Additions	20,000
6-2301-665000	Fire - Vehicle Additions	125,000
6-2301-676600	Fire - To Other Capital Function	5,950
6-2303-662000	ERC - Building Additions	11,900
6-3101-661000	Common Services - Engineering Structures	25,000

<u>Account Number</u>	<u>Account Description</u>	<u>2023 Budget</u>
6-3101-676700	Common Services - Add To Capital Reserve	6,593
6-3201-661001	Roads - Engin. Struct. Future Street Project	10,000
6-3201-661005	Roads - Eng. St. 49A Street Rehab	60,000
6-3201-661006	Roads - Eng. St. Sidewalk Prog.	30,000
6-3201-661007	Roads - Eng. St. 53 Avenue Overlay	150,000
6-3201-661028	Roads - 50 Ave, 58 to 60 St Overlay	150,000
6-4101-662000	Water - Building Additions	35,000
6-4101-663000	Water - Ind. Pk. Water Res/Equipment Additions	135,000
6-4101-676700	Water - Add To Capital Reserve	377,060
6-4201-661017	Sewer - Eng. St. Lagoon Upgrades	350,000
6-4201-661020	Sewer - Lagoon Berm Rehab	10,000
6-4201-663000	Sewer - Equipment Additions	50,000
6-4201-676700	Sewer - Add To Capital Reserve	350,537
6-4301-676700	Trade Waste - Add To Capital Reserve	52,000
6-4302-661000	Landfill - Engineering Structures	30,000
6-4302-663000	Landfill - Equipment Additions	660,000
6-4303-676700	Recycle - Add to Capital Reserve	14,800
6-4304-676700	New Landill - Add to Capital Reserve	4,500
6-5601-661000	Cemetery - Engineering Structures	10,000
6-6201-676600	Communications- Cont to Other Cap. Function	132,500
6-7202-661000	Arena - Engineering Structures	27,000
6-7202-663002	Arena - Arena Ice Plant Retrofit	100,000
6-7202-676700	Arena - Add To Capital Reserve	52,000
6-7203-662000	Pool - Building Additions	7,000
6-7203-663000	Pool - Equipment Additions	78,000
6-7203-676700	Pool - Add to Capital Reserve	55,000
6-7204-663000	Parks - Equipment Additions	31,500
6-7204-664500	Parks - Land Improvement	80,000
6-7204-665000	Parks - Vehicle Addition	61,000
6-7204-676700	Parks - Add to Capital Reserve	1,000
6-7205-663000	Sportsground - Equipment Additions	8,500
6-7205-664500	Sportsground - Land Improvements	100,000
6-7205-676700	Sportsground - Add to Capital Reserve	3,000

<u>Account Number</u>	<u>Account Description</u>	<u>2023 Budget</u>
6-7210-664500	Walking Trail - Land Improvements Addition	150,000
6-7401-661000	Tourism/Culture - Engineering Structures	42,500
6-9701-676600	Contingency - To Other Capital Functions	145,000
6-9701-676700	Contingency - Add To Capital Reserve	54,000
6-9702-676700	Offsite - Add to Capital Reserve	<u>10,000</u>
Total Capital Expenses		3,864,340

TOWN OF BARRHEAD
2023 CAPITAL BUDGET SUMMARY

PUBLIC WORKS DEPARTMENT, INCLUDING ROADS

- Future Street Program Engineering
- New Sidewalks
- Concrete at Town Yard
- 53 Avenue Overlay (Service Road)
- 50 Avenue Overlay (58 to 60 Street)
- 49A Street Detailed Design

WATER, SEWER, STORM SEWER, TRADE WASTE AND RECYCLE

- Bulk Water System Upgrade
- Lagoon Berm Rehab
- Main Lift Station Pump Rebuild
- MCC Pump Control Panel
- Industrial Park Reservoir Pump System Completion
- Industrial Park Reservoir Roof
- Lagoon Upgrades

ADMINISTRATION

- Computer Equipment Upgrades
- Administration Building Upgrades

PARKS AND RECREATION

- Fencing Around Unmarked Cemetery Plots
- Arena Ice Plant Retrofit Completion
- Concrete Behind Arena
- Pool Circulation Pumps
- Floor Scrubber
- Musical Playground
- Splash Park Module
- Flat Deck Trailer
- Boardwalk Observation Deck
- Heron Island Upgrades
- Pool Water Features
- Keyless Entry to Aquatics Centre
- New ½ Ton Truck
- Community Garden (Fencing, Soil, Toilet, etc.)
- Labrynth
- All-Wheels Park Completion
- New Mower
- Walking Trail Solar Pathway Lights
- Downtown/Industrial Enhancements

JOINT PROJECTS WITH COUNTY OF BARRHEAD, INCLUDING FIRE AND LANDFILL

- New Fire Command Truck
- Fire AFRACS Radios
- Emergency Response Centre Training Facility
- Purchase of Loader at Landfill
- Landfill Non-Compliance Rehab

2023 CAPITAL BUDGET \$ 3,864,340
(includes \$980,490 for additional contribution to reserves for future projects)

	A	B	C	D	E
1	Description	2023 Interim	2023 Final	Variance	Comments
2					
3					
4	<u>Common Services</u>				
5	Flat Deck Truck	66,000	-	-66,000	Removed from Budget as per Council direction
6					
7	<u>Water</u>				
8	Industrial Park Reservoir Roof	-	35,000	35,000	Project not completed in 2022
9	Add to Reserves	366,860	367,060	200	Adjusted Net Revenues/Expenses
10					
11	<u>Sewer</u>				
12	Hydrovac Truck	665,000	-	-665,000	Removed from Budget as per Council direction
13					
14	<u>Recycle</u>				
15	Add to Reserve	14,050	14,800	750	Adjusted Net Revenues/Expenses
16					
17	<u>Commun</u>				
18	Contribution to Other Capital Functions	198,500	132,500	-66,000	Lower contribution required
19					
20	<u>Arena</u>				
21	Concrete Behind Arena	-	27,000	27,000	Project not completed in 2022
22					
23	<u>Pool</u>				
24	Air Compressors	4,500	-	-4,500	Transferred to Operating
25	Security Cameras	16,000	-	-16,000	Removed from Budget as per Council direction
26					
27	<u>Tourism</u>				
28	Aaron the Blue Heron Suit	10,000	-	-10,000	Project completed in 2022
29					
30	<u>General</u>				
31	Add to Reserves	-	45,000	45,000	Surplus added to Capital Reserve

	A	B	C	D	E	F	G	H	I	J	K	L
1	Description	Expense Amount	Source of Funding									Net 2023 Budget Implications
2			Capital Reserves	Grants			Operating	County Cont.	Sale of Asset	Other	Comments	
3				MSI	FGT	Other						
4	<u>Administration</u>											
5	Council, Committee, Admin - Computer Equipment	30,000	10,000							20,000	From General Capital Reserve	
6	Office Windows	3,000	3,000									
7	Security Doors	20,000	20,000									
8												
9	<u>FIRE</u>											
10	New Command Truck	125,000						62,500		62,500	From Communications Reserve	
11	AFRACS Radios	20,000	10,000					10,000				
12	Contribution to Other Capital Function	5,950	5,950								To ERC for Training Facility	
13												
14	<u>ERC</u>											
15	Training Facility	11,900						5,950		5,950	From Fire Capital Reserve	
16												
17	<u>Common Services</u>											
18	Concrete - Town Yard	25,000	25,000									
19	Add Interest to Reserve	6,593								6,593	Return on Investment	
20												
21	<u>Roads</u>											
22	Sidewalk (New)	30,000	30,000									
23	Future Street Program Engineering	10,000								10,000	From Communications Reserve	
24	49A Street Detailed Design (2023), Construction (2024)	60,000		60,000								
25	53 Avenue (Service Road) Overlay	150,000		150,000								
26	50 Avenue, 58 to 60 Street Overlay	150,000		150,000								
27												
28	<u>Water</u>											
29	Bulk Water System (From 2022)	85,000	85,000									
30	Reservoir Ind. Pk. Eng, pump sys.	50,000	50,000									
31	Industrial Park Reservoir Roof	35,000	35,000									
32	Add to Reserves	367,060					367,060					367,060
33	Add Interest to Reserve	10,000								10,000	Return on Investment	
34												
35	<u>Sewer</u>											
36	Berm Rehab	10,000	10,000									
37	Lagoon Upgrades	350,000	350,000									
38	Main Lift Station Pump Rebuild	30,000	30,000									
39	MCC Pump Control Panel	20,000	20,000									
40	Add to Reserve	339,130					339,130					339,130
41	Add Interest to Reserve	11,407								11,407	Return on Investment	
42												
43	<u>Tradewaste</u>											
44	Add to Reserves	50,000					50,000					50,000
45	Add Interest to Reserve	2,000								2,000	Return on Investment	

	A	B	C	D	E	F	G	H	I	J	K	L
1	Description	Expense Amount	Source of Funding									Net 2023 Budget Implications
2			Capital Reserves	Grants			Operating	County Cont.	Sale of Asset	Other	Comments	
3				MSI	FGT	Other						
46												
47	Landfill											
48	2023 John Deere 755K Loader	660,000		317,500				317,500	25,000			
49	Non-Compliance Rehab	30,000	15,000					15,000				
50	Add to Reserves	4,500					4,500					4,500
51												
52	Recycle											
53	Add to Reserve	14,800					14,800					14,800
54												
55	Cemetery											
56	Fencing Around Unmarked Plots	10,000								10,000	From General Capital Reserve	
57												
58	Commun											
59	Contribution to Other Capital Functions	132,500	132,500									
60												
61	Arena											
62	Concrete Behind Arena	27,000	27,000									
63	Ice Plant Retrofit	100,000			100,000							
64	Add to Reserves	50,000					50,000					50,000
65	Add Interest to Reserve	2,000								2,000	Return on Investment	
66												
67	Pool											
68	Circulation Pumps	60,000	60,000									
69	Floor Scrubber	10,000	10,000									
70	Water Features	8,000	8,000									
71	Keyless Entry to Building	7,000	7,000									
72	Add to Reserve	50,000					50,000					50,000
73	Add Interest to Reserve	5,000								5,000	Return on Investment	
74												
75	Parks											
76	1 New 1/2 Ton	57,000	57,000									
77	John Deere Mower	31,500	17,600						13,900			
78	Flat Deck Trailer	4,000								4,000	From Communications Reserve	
79	Community Garden (Fencing, Soil, Toilet, etc)	20,000								20,000	From Communications Reserve	
80	Labrynth	10,000	10,000									
81	Musical Playground	50,000				50,000					Only Purchasing if Alberta Blue Cross Grant Received	
82	Add Interest to Reserve	1,000								1,000	Return on Investment	
83												
84	Sportsground											
85	All-Wheels Park - New	100,000		100,000								
86	Splash Park Module	8,500								8,500	From Communications Reserve	

	A	B	C	D	E	F	G	H	I	J	K	L
1	Description	Expense Amount	Source of Funding									Net 2023 Budget Implications
2			Capital Reserves	Grants			Operating	County Cont.	Sale of Asset	Other	Comments	
3				MSI	FGT	Other						
87	Add Interest to Reserve	3,000								3,000	Return on Investment	
88												
89	<u>Walking Trail</u>											
90	Solar Pathway Lights	35,000	35,000									
91	Boardwalk Observation Deck	115,000								115,000	From General Capital Reserve	
92												
93	<u>Tourism</u>											
94	Downtown Industrial Enhancements (5 Year Plan)	15,000	15,000									
95	Heron Island Upgrades	27,500								27,500	From Communications Reserve	
96												
97	<u>General</u>											
98	Transfer to Other Function	145,000	145,000									
99	Add to Reserves	45,000					45,000					45,000
100	Add Interest to Reserve	9,000								9,000	Return on Investment	
101												
102	<u>Offsite</u>											
103	Add to Reserves	10,000								10,000	Offsite Levy Payments	
104												
105												
106	TOTALS	3,864,340	1,223,050	777,500	100,000	50,000	920,490	410,950	38,900	343,450		920,490
107												
108				MSI	FGT							
109		Est Balance of Unallocated Grant as of December 31, 2022	1,710,737	432,818								
110												
111												
112		2023 Allotment	485,146	274,401								
113												
114		2023 Projected Interest Earned	2,500	8,000								
115												
116		2023 Project Expenses	- 777,500	- 100,000								
117		Projected Balance of Unallocated Grant as of December 31, 2023	1,420,883	615,219								
118												

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Expenses										
12 Administration										
1201 Administration										
1201-Admin - 0001 - Council, Committee, Admin. - Computer Equip.	(30,000)	(30,000)	(70,000)	(40,000)	(30,000)	(30,000)	(80,000)	(40,000)	(40,000)	(40,000)
1201-Admin - 0004 - Telephone System Upgrades		(12,000)								
1201-Admin - 0006 - Administration Office Windows	(3,000)									
1201-Admin - 0007 - Administration Security Doors	(20,000)									
Total: 1201 Administration	(53,000)	(42,000)	(70,000)	(40,000)	(30,000)	(30,000)	(80,000)	(40,000)	(40,000)	(40,000)
Total: 12 Administration	(53,000)	(42,000)	(70,000)	(40,000)	(30,000)	(30,000)	(80,000)	(40,000)	(40,000)	(40,000)
23 Fire & ERC										
2301 Fire										
2301-Fire - 0001 - 2019 Dodge - Command 1 Truck (2030)								(125,000)		
2301-Fire - 0002 - 2014 Dodge - Command 2 Truck (2023)	(125,000)									
2301-Fire - 0003 - 2006 Freightliner - Engine 33 (2025)			(800,000)							
2301-Fire - 0004 - 2021 Fort Garry Fire Engine - Eng. 37										(800,000)
2301-Fire - 0006 - 2008 Freightliner Fire Truck-Tender 34										(350,000)
2301-Fire - 0008 - 2020 RAT 1 (2030)								(250,000)		
2301-Fire - 0009 - 2012 Polaris Side By Side - Wildland 1		(40,000)								
2301-Fire - 0010 - 2007 Pierce Platform - Tower 6 (2027)					(1,750,000)					
2301-Fire - 0011 - AFRACS Radios (3)	(20,000)									
2301-Fire - 9990 - Contribution to Other Capital Function	(5,950)									
2303-ERC - 0002 - ERC - Training Facility	(11,900)									
2303-ERC - 0006 - ERC - Roofing								(80,000)		
Total: 2301 Fire	(162,850)	(40,000)	(800,000)		(1,750,000)			(455,000)		(1,150,000)
Total: 23 Fire & ERC	(162,850)	(40,000)	(800,000)		(1,750,000)			(455,000)		(1,150,000)
26 Enforcement Services										
2601 Enforcement Services										
2601-Enforcement - 0002 - New Vehicle (2027)					(65,000)					
Total: 2601 Enforcement Services					(65,000)					
Total: 26 Enforcement Services					(65,000)					
31 Public Works										
3101 Common Services										
3101-Common - 0001 - Asphalt Recycler (2024)		(165,000)								
3101-Common - 0002 - Concrete -Town Yard	(25,000)									
3101-Common - 0003 - Snowblower Unit (2027)					(150,000)					
3101-Common - 0004 - Cold Storage - Bldg. Addition			(20,000)							
3101-Common - 0006 - Backhoe (2030)								(160,000)		
3101-Common - 0007 - Loader (2024)		(250,000)								
3101-Common - 0009 - Sweeper (2035)										(350,000)

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
3101-Common - 0010 - Tandem Gravel Truck (2024)		(160,000)								
3101-Common - 0011 - Flat Deck Truck (2024), 1/2 Ton		(66,000)		(60,000)		(60,000)		(60,000)		(60,000)
3101-Common - 0013 - Overhead Crane (2029)							(100,000)			
3101-Common - 0014 - Concrete Crushing/Stock Piles			(100,000)							
3101-Common - 0016 - Skid Steer (2027)					(54,000)					
3101-Common - 0020 - Welder/Trailer (2031)									(17,000)	
3101-Common - 0021 - Bomag Packer (2032)										(35,000)
3101-Common - 0023 - Tractor (2028)						(78,000)				
3101-Common - 0024 - Generator (2035)										(68,000)
3101-Common - 0026 - Air Compressor (2029)							(19,000)			
3101-Common - 0027 - Articulated Manlift (2029)							(102,000)			
3101-Common - 0028 - Forklift (2030)								(42,000)		
3101-Common - 9996 - Add to Reserve		(55,000)	(55,000)	(60,000)	(60,000)	(60,000)	(60,000)	(65,000)	(65,000)	(65,000)
3101-Common - 9997 - Add Int. to Reserve	(6,593)	(7,200)	(7,400)	(8,500)	(9,700)	(10,500)	(12,000)	(14,000)	(15,000)	(15,000)
3201-Roads - 0001 - Parking (Downtown)		(42,000)								
3201-Roads - 0002 - Sidewalk (New)	(30,000)	(60,000)	(90,000)	(60,000)	(90,000)	(60,000)	(90,000)	(65,000)	(65,000)	(90,000)
3201-Roads - 0003 - Streetlights - 8 LED (57 Ave 2024)		(25,000)		(28,000)						
3201-Roads - 0004 - 61 Avenue - 43 - 47 Street (2030)								(800,000)		
3201-Roads - 0005 - Mehden Road Asphalt, Base Work (pt				(300,000)						
3201-Roads - 0007 - Town Commerical Land Development		(2,500,000)								
3201-Roads - 0008 - 57 Avenue, 48 Street - 46 Street				(650,000)						
3201-Roads - 0009 - Future Street Program	(10,000)									
3201-Roads - 0014 - 49A Street, Detailed Design 2023,	(60,000)	(1,121,000)								
3201-Roads - 0015 - 51 Ave, 48 Street to Hwy 33 (2027)					(648,000)					
3201-Roads - 0020 - 47 Street, 51 - 53 Avenue (2027)					(864,000)					
3201-Roads - 0021 - 48 Street, 51-53 Avenue (2027)					(864,000)					
3201-Roads - 0023 - 43 Street, 51-61 Avenue (2033)										(1,500,000)
3201-Roads - 0026 - 59 Avenue/43 Street Access (2026)				(55,000)						
3201-Roads - 0027 - Beaver Brook 50 Ave/West Boundary Access (2027)							(45,000)			
3201-Roads - 0029 - 53 Avenue (Service Road) Overlay	(150,000)									
3201-Roads - 0030 - 50 Avenue, 58 to 60 Street Overlay	(150,000)									
3201-Roads - 9998 - Add to Reserves		(60,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(80,000)	(80,000)	(80,000)
3701-Storm - 0001 - 57 Avenue, 48 Street to 46 Street (2024)				(185,000)						
3701-Storm - 0002 - 61 Avenue - 43 Street (2030)								(200,000)		
3701-Storm - 0006 - 49A Street (2024)		(327,100)								
3701-Storm - 0007 - 51 Avenue (2024)		(189,000)								
3701-Storm - 0008 - 47 Street (2027)					(252,000)					
3701-Storm - 0009 - 53 Street (2033)										(126,000)
3701-Storm - 0010 - 48 Street (2024)		(252,000)								
3701-Storm - 0011 - 48 Street (52-53 Ave) 2030								(126,000)		
3701-Storm - 0012 - 43 Street (43-61 Ave) 2033										(150,000)

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Total: 3101 Common Services	(431,593)	(5,279,300)	(342,400)	(1,476,500)	(3,061,700)	(338,500)	(498,000)	(1,612,000)	(242,000)	(2,539,000)
Total: 31 Public Works	(431,593)	(5,279,300)	(342,400)	(1,476,500)	(3,061,700)	(338,500)	(498,000)	(1,612,000)	(242,000)	(2,539,000)
41 Water, Sewer, Storm, Garbage										
4101 Water										
4101-Water - 0002 - Bulk Water System (From 2022)	(85,000)									
4101-Water - 0003 - 48A Street Water to Property Owners		(150,000)								
4101-Water - 0004 - Reservoir Ind. Pk. Eng. pump sys. - Engineering	(50,000)									
4101-Water - 0006 - 61 Avenue - 43 Street (2030)								(150,000)		
4101-Water - 0008 - 49A Street (2024)		(467,200)								
4101-Water - 0009 - 51 Avenue (2024)		(270,000)								
4101-Water - 0010 - 47 Street (2027)					(360,000)					
4101-Water - 0011 - 53 Street (2033)										(180,000)
4101-Water - 0012 - 57 Avenue, 46-48 Street				(135,000)						
4101-Water - 0013 - 48 Street (51-52 Ave) 2024		(360,000)								
4101-Water - 0014 - 48 Street (52-53 Ave) 2030								(180,000)		
4101-Water - 0016 - Industrial Park Reservoir Roof	(35,000)									
4101-Water - 9998 - Add to Reserves	(364,060)	(339,110)	(364,560)	(379,870)	(385,000)	(40,000)	(450,000)	(500,000)	(510,000)	(520,000)
4101-Water - 9999 - Add Int. to Reserves	(10,000)	(20,000)	(25,000)	(29,000)	(30,000)	(32,000)	(34,000)	(35,500)	(36,000)	(36,500)
Total: 4101 Water	(544,060)	(1,606,310)	(389,560)	(543,870)	(775,000)	(72,000)	(484,000)	(865,500)	(546,000)	(736,500)
4102 Barrhead Regional Water Commission										
4102-BRWC - 9998 - Add to Reserves	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Total: 4102 Barrhead Regional Water Commission	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
4201 Sewer										
4201-Sewer - 0002 - Fencing Lagoon Area (over 6 yrs to		(30,000)	(30,000)							
4201-Sewer - 0003 - Lagoon - Berm Rehab.	(10,000)									
4201-Sewer - 0004 - RV Dumping Station				(100,000)						
4201-Sewer - 0005 - 61 Avenue - 43 Street (2030)								(100,000)		
4201-Sewer - 0009 - Sewer Hydrovac Truck (Replace Unit 53 Sewer Trk)		(665,000)								
4201-Sewer - 0010 - WasteWater Plant (Lagoon) Upgrades	(350,000)	(150,000)								
4201-Sewer - 0011 - Desludge Cell # 1 (2026) - Every 7 Years				(150,000)						(150,000)
4201-Sewer - 0012 - Desludge Cell #3			(550,000)							
4201-Sewer - 0015 - 49A Street (2024)		(420,700)								
4201-Sewer - 0016 - 51 Avenue (2024)		(243,000)								
4201-Sewer - 0017 - 47 Street (2027)					(324,000)					
4201-Sewer - 0018 - 53 Street (2033)										(162,000)
4201-Sewer - 0019 - 57 Avenue (46-48 Street)				(150,000)						
4201-Sewer - 0020 - 48 Street (51-52 Ave) 2024		(324,000)								
4201-Sewer - 0021 - 48 Street (52-53 Ave) 2030								(162,000)		
4201-Sewer - 0022 - 43 Street (53-61 Ave) 2033										(100,000)

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
4201-Sewer - 0024 - Main Lift Station Pump Rebuild	(30,000)									
4201-Sewer - 0026 - Main Lift Station Grinder (2025)			(200,000)							
4201-Sewer - 0028 - MCC Pump Control Panel	(20,000)									
4201-Sewer - 9998 - Add to Reserve	(339,130)	(338,330)	(340,740)	(339,260)	(350,000)	(400,000)	(425,000)	(450,000)	(475,000)	(490,000)
4201-Sewer - 9999 - Add Int. to Reserves	(11,407)	(14,010)	(14,990)	(15,610)	(16,180)	(17,070)	(17,870)	(18,320)	(19,000)	(19,500)
Total: 4201 Sewer	(760,537)	(2,185,040)	(1,135,730)	(754,870)	(690,180)	(417,070)	(442,870)	(730,320)	(494,000)	(921,500)
4301 Trade Waste										
4301-Tradewaste - 0001 - Replace Truck Chassis/Heil Compac (2030) Automated								(450,000)		
4301-Tradewaste - 0003 - Truck Chassis/Heil Compac (2026) - With Curotto Can					(425,000)					
4301-Tradewaste - 9998 - Add to Reserves	(50,000)	(50,000)	(50,000)	(50,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(65,000)
4301-Tradewaste - 9999 - Add Int. to Reserves	(2,000)	(3,000)	(3,000)	(3,500)	(3,500)	(3,750)	(4,000)	(5,200)	(5,500)	(6,000)
Total: 4301 Trade Waste	(52,000)	(53,000)	(53,000)	(53,500)	(488,500)	(63,750)	(64,000)	(515,200)	(65,500)	(71,000)
4302 Landfill										
4302-Landfill - 0001 - Site Survey/Reporting (2026)				(30,000)						
4302-Landfill - 0003 - Compactor 816F2 (2031)								(425,000)		
4302-Landfill - 0004 - 2005 963 Track Loader (2023)	(660,000)									
4302-Landfill - 0005 - Equipment Storage/Recycle Building (2035)										(500,000)
4302-Landfill - 0006 - Recycle Oil Shed (2035)										(20,000)
4302-Landfill - 0007 - Recycle Paint Shed (2035)										(5,000)
4302-Landfill - 0008 - Chemical Shed (2035)										(40,000)
4302-Landfill - 0009 - Operator Building (2035)										(80,000)
4302-Landfill - 0012 - Hooklift Unit (2024)		(85,000)								
4302-Landfill - 0013 - Non-Compliance Rehab	(30,000)									
4302-Landfill - 0014 - Netting		(18,000)								
4302-Landfill - 9998 - Add to Reserves	(4,500)	(14,500)	(19,500)	(19,500)	(19,500)	(19,500)	(24,500)	(24,500)	(24,500)	(25,000)
Total: 4302 Landfill	(694,500)	(117,500)	(19,500)	(49,500)	(19,500)	(19,500)	(24,500)	(24,500)	(449,500)	(670,000)
4303 Recycle										
4303-Recycle - 0001 - Compactor (2028)						(90,000)				
4303-Recycle - 0002 - Shredder (2035)										(15,000)
4303-Recycle - 0003 - Baler (2035)										(25,000)
4303-Recycle - 9998 - Add to Reserve	(14,800)	(22,290)	(22,060)	(19,770)	(19,000)	(19,500)	(20,000)	(21,000)	(21,500)	(22,000)
Total: 4303 Recycle	(14,800)	(22,290)	(22,060)	(19,770)	(19,000)	(109,500)	(20,000)	(21,000)	(21,500)	(62,000)
Total: 41 Water, Sewer, Storm, Garbage	(2,068,897)	(3,987,140)	(1,622,850)	(1,424,510)	(1,995,180)	(684,820)	(1,038,370)	(2,159,520)	(1,579,500)	(2,464,000)
62 Communications										
6201 Communications										
6201-Commun - 9990 - Contribution to Other Capital	(132,500)									
Total: 6201 Communications	(132,500)									
Total: 62 Communications	(132,500)									
72 Rec and Culture										

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
7201 Recreation Administration										
5601-Cemetery - 0002 - Fencing Around Unmarked Plots	(10,000)									
7201-Recreation - 0005 - Blue Heron Statue		(60,000)								
7202-Arena - 0001 - Zamboni		(170,000)								
7202-Arena - 0004 - Dehumidifier				(150,000)						
7202-Arena - 0007 - Concrete Behind Arena	(27,000)	(100,000)								
7202-Arena - 0009 - Rubber Floor Dress/Hallway (2029)							(120,000)			
7202-Arena - 0011 - Rink Boards - Zamboni Gate Area		(34,000)					(200,000)			
7202-Arena - 0012 - Godberson Rotary Room		(40,000)								
7202-Arena - 0015 - Ice Edger (2027)					(10,000)					
7202-Arena - 0016 - Ice Plant Retrofit	(100,000)									
7202-Arena - 0018 - Concession Equipment (Coolers)		(35,000)								
7202-Arena - 0019 - Player Bench Flooring (2029)							(80,000)			
7202-Arena - 0025 - Outdoor Rink Cover		(1,250,000)								
7202-Arena - 9998 - Add to Reserves	(50,000)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)	(55,000)	(56,000)
7202-Arena Building - 9997 - Add Int. to Reserves	(1,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
7202-Arena Zamboni - 9999 - Add Int. To Reserves	(1,000)	(1,000)	(1,000)	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)
7203-Pool - 0002 - Aquatic Stairs		(9,000)								
7203-Pool - 0009 - Dive Blocks (2024)		(12,000)								
7203-Pool - 0010 - Drain Covers (every 10 years)					(15,400)					
7203-Pool - 0012 - Sound System			(35,000)							
7203-Pool - 0014 - Lobby Party Room		(10,000)								
7203-Pool - 0018 - Pool Wibbit			(5,000)							
7203-Pool - 0019 - Pool Circulation Pumps	(60,000)									
7203-Pool - 0021 - Security Cameras		(16,000)								
7203-Pool - 0022 - Floor Scrubber	(10,000)									
7203-Pool - 0023 - Water Features	(8,000)	(8,000)	(8,000)							
7203-Pool - 0024 - Keyless Entry to Building	(7,000)									
7203-Pool - 9998 - Add to Reserve	(50,000)	(52,000)	(52,000)	(52,000)	(52,000)	(55,000)	(55,000)	(55,000)	(55,000)	(56,000)
7203-Pool - 9999 - Add Interest to Reserve	(5,000)	(6,000)	(6,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(8,000)
7204-Parks - 0001 - 1 Ton Tilt Deck Truck (Used)		(45,000)								
7204-Parks - 0002 - 1 New 1/2 Ton	(57,000)		(60,000)		(60,000)		(60,000)		(60,000)	
7204-Parks - 0003 - Playground Equipment - Lion's Park			(120,000)							
7204-Parks - 0006 - John Deere 997 Zero Turn (4 Mowers, Rotate Replacements)	(31,500)		(27,500)		(28,000)		(28,500)		(29,000)	
7204-Parks - 0007 - Off-Leash Dog Park - Agility Equipment		(9,100)								
7204-Parks - 0009 - 2013 Gator Trade In (Bobcat Style)			(105,000)							
7204-Parks - 0011 - All Wheels Park Flush Toilet		(100,000)								
7204-Parks - 0012 - Trailer - Flat Deck	(4,000)									
7204-Parks - 0013 - Skid Steere (2029)							(54,000)			

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
7204-Parks - 0014 - Community Garden - fencing, soil, toilet, etc.	(20,000)									
7204-Parks - 0015 - Lions Park Walking Trail (2024)		(125,000)								
7204-Parks - 0016 - Garbage Cans With Lids (Downtown)				(20,000)						
7204-Parks - 0021 - Denthor Park - Walking Trail (2024)		(100,000)								
7204-Parks - 0026 - Labrynth	(10,000)	(10,000)	(10,000)							
7204-Parks - 0027 - Musical Playground	(50,000)									
7204-Parks - 9998 - Add to Reserve		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(35,000)
7204-Parks - 9999 - Add Int. to Reserve	(1,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
7205-Sportsground - 0002 - All-Wheels Park	(100,000)	(75,000)	(50,000)							
7205-Sportsground - 0004 - Toilet Building Upgrades							(20,000)			
7205-Sportsground - 0005 - Splash Park Module	(8,500)									
7205-Sportsground - 0010 - Pickleball Court (2025)			(350,000)							
7205-Sportsground - 0012 - Tennis Court Posts		(13,000)								
7205-Sportsground - 0013 - Splash Park Rubber Asphalt			(150,000)							
7205-Sportsground - 9998 - Add to Reserve		(20,000)	(20,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
7205-Sportsground - 9999 - Add Int. to Reserve	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
7207-Bowling Alley - 0002 - Building Additions, Facility Upgrades		(250,000)								
7207-Bowling Alley - 9998 - Add to Reserve		(20,000)	(20,000)	(25,000)	(25,000)	(25,000)	(25,000)	(30,000)	(30,000)	(30,000)
7209-Curling Rink - 0006 - Kitchen Flooring, Insulate Hot & Cold Water (Low Priority)				(50,000)						
7209-Curling Rink - 0007 - Fire Alarm System (2025)			(150,000)							
7209-Curling Rink - 0008 - Compressor Overhaul			(20,000)							
7209-Curling Rink - 9998 - Add to Reserve		(20,000)	(20,000)	(25,000)	(25,000)	(25,000)	(25,000)	(30,000)	(30,000)	(30,000)
7210-Walking Trail - 0001 - Solar Pathway Lights/Boardwalk	(35,000)									
7210-Walking Trail - 0002 - Boardwalk Observation Deck	(115,000)									
7210-Walking Trail - 9998 - Add to Reserve		(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,400)	(8,400)	(8,400)
Total: 7201 Recreation Administration	(764,000)	(2,690,400)	(1,309,800)	(460,400)	(353,800)	(243,900)	(806,400)	(254,000)	(346,000)	(262,000)
7401 Tourism										
7401-Tourism - 0001 - Downtown/Industrial Enhancements (5 Year Plan)	(15,000)	(15,000)	(15,000)							
7401-Tourism - 0004 - Art Sculptures		(75,000)								
7401-Tourism - 0005 - Heron Island Upgrades	(27,500)									
Total: 7401 Tourism	(42,500)	(90,000)	(15,000)							
Total: 72 Rec and Culture	(806,500)	(2,780,400)	(1,324,800)	(460,400)	(353,800)	(243,900)	(806,400)	(254,000)	(346,000)	(262,000)
9701 Other (Includes General/Contingency)										
3301 Airport										
3301-Airport - 9998 - Add to Reserves			(5,000)		(6,000)		(6,000)		(6,000)	
Total: 3301 Airport			(5,000)		(6,000)		(6,000)		(6,000)	

Capital Projects by Division

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
9701 Other										
9701-General - 9990 - Transfer to Other Function	(145,000)									
9701-General - 9998 - Add to Reserves	(45,000)		(60,000)		(80,000)		(90,000)		(90,000)	
9701-General - 9999 - Add Int. to Reserves	(9,000)	(17,000)	(17,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
9702-Offsite - 9998 - Add to Reserves	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total: 9701 Other	(209,000)	(27,000)	(87,000)	(28,000)	(108,000)	(28,000)	(118,000)	(28,000)	(118,000)	(28,000)
Total: 9701 Other (Includes General/Contingency)	(209,000)	(27,000)	(92,000)	(28,000)	(114,000)	(28,000)	(124,000)	(28,000)	(124,000)	(28,000)
Total Expenses	(3,864,340)	(12,155,840)	(4,252,050)	(3,429,410)	(7,369,680)	(1,325,220)	(2,546,770)	(4,548,520)	(2,331,500)	(6,483,000)

TOWN OF BARRHEAD CAPITAL RESERVES - 2023 FINAL BUDGET

	<u>Dec.31/2022</u>	<u>Delete 2023</u>	<u>Add 2023</u>	<u>Interest</u>	<u>Dec.31/2023</u>
Administration Building	25,042.87	(23,000.00)	-	-	2,042.87
Administration Equipment	12,963.27	(10,000.00)	-	-	2,963.27
RCMP Cells/Building	-	-	-	-	-
Fire (Town)	33,452.90	(15,950.00)	-	-	17,502.90
ERC Building	2,047.10	-	-	-	2,047.10
Bylaw Enforcement	9,204.20	-	-	-	9,204.20
Shop Building	33,065.43	(25,000.00)	-	-	8,065.43
Equipment -General	39,028.54	-	-	923.00	39,951.54
Equipment - Grader (2022)	70,371.00	-	-	1,149.00	71,520.00
Equipment - Loader (2021)	154,071.78	-	-	2,280.00	156,351.78
Equipment - Backhoe (2030)	50,548.00	-	-	751.00	51,299.00
Equipment - Sweeper (2020)	38,251.00	-	-	578.00	38,829.00
Equipment - Snowblower (2027)	23,094.00	-	-	399.00	23,493.00
Equipment - Tandem/Trucks (2021)	30,990.98	-	-	513.00	31,503.98
Parking	42,502.65	-	-	-	42,502.65
Street Improvements	75,016.88	-	-	-	75,016.88
Streetlights	65,546.47	-	-	-	65,546.47
Sidewalks	59,757.50	(30,000.00)	-	-	29,757.50
Airport	7,540.39	-	-	-	7,540.39
Storm Sewer	32,800.00	-	-	-	32,800.00
Water, Equip, Vehicles	1,736,905.50	(170,000.00)	367,060.00	10,000.00	1,943,965.50
Sewer	1,459,227.64	(410,000.00)	339,130.00	11,407.00	1,399,764.64
Garbage Equipment	106,488.10	-	50,000.00	2,000.00	158,488.10
Landfill	71,867.15	(15,000.00)	4,500.00	-	61,367.15
Recycle	49,613.50	-	14,800.00	-	64,413.50
Cemetery	15,000.00	-	-	-	15,000.00
Communications - Fibre Optics	200,000.00	(132,500.00)	-	-	67,500.00
Subdivision - Beaver Brook (Sales)	179,045.70	-	-	-	179,045.70
Subdivision - Town Lot Sales	106,400.00	-	-	-	106,400.00
Family Care Centre (Daycare)	61,894.08	-	-	-	61,894.08
Recreation	-	-	-	-	-
Agrena - Building	89,441.16	(27,000.00)	50,000.00	1,000.00	113,441.16
Agrena - Zamboni, Equipment	85,364.27	-	-	1,000.00	86,364.27
Pool	252,583.97	(85,000.00)	50,000.00	5,000.00	222,583.97
Park - Sale of Land Reserve	860.00	-	-	-	860.00
Parks/Sportsground	95,123.55	(84,600.00)	-	1,000.00	11,523.55
Skateboard Park	190,515.00	-	-	3,000.00	193,515.00
Skateboard Park Sponsorships	3,500.00	-	-	-	3,500.00
Rotary Park	19,300.00	-	-	-	19,300.00
Bowling Alley	66,704.88	-	-	-	66,704.88
Curling Rink	143,916.60	-	-	-	143,916.60
Walking Trail	38,180.77	(35,000.00)	-	-	3,180.77
Tourism	23,180.00	(15,000.00)	-	-	8,180.00
General Capital	304,057.44	(145,000.00)	45,000.00	9,000.00	213,057.44
Offsite Levy	147,606.90	-	10,000.00	-	157,606.90
Accumulated Surplus	327,209.00	-	-	-	327,209.00
TOTALS	6,579,280.17	(1,223,050.00)	930,490.00	50,000.00	6,336,720.17
Deferred Revenues	Dec.31/2022	Delete 2023	Add 2023	Interest	Dec.31/2023
FGTF Water Res (Def. Rev)	-	-	-	-	-
MSI Capital Grant (Def. Rev.) Garbage Truck	-	-	-	-	-
MSI Capital Grant (Def. Rev.) Skateboard Pk	-	-	-	-	-
FGTF Arena Retrofit (Def. Rev.)	-	-	-	-	-
AB Blue Cross Musical Playground (Def Rev)	50,000.00	(50,000.00)	-	-	-
	50,000.00	(50,000.00)	-	-	-
Total Reserve/Deferred Revenues	6,629,280.17	(1,273,050.00)	930,490.00	50,000.00	6,336,720.17

TOWN OF BARRHEAD CAPITAL RESERVES - 2022 YEAR END ESTIMATE

	<u>Dec.31/2021</u>	<u>Delete 2022</u>	<u>Add 2022</u>	<u>Interest</u>	<u>Dec.31/2022</u>
Administration Building	23,042.87	-	-	2,000.00	25,042.87
Administration Equipment	50,963.27	(40,000.00)	-	2,000.00	12,963.27
RCMP Cells/Building	-	-	-	-	-
Fire (Town)	33,452.90	-	-	-	33,452.90
ERC Building	18,147.10	(16,100.00)	-	-	2,047.10
Bylaw Enforcement	10,679.20	(2,975.00)	-	1,500.00	9,204.20
Shop Building	31,065.43	-	-	2,000.00	33,065.43
Equipment -General	36,528.54	-	-	2,500.00	39,028.54
Equipment - Grader	217,571.00	(151,000.00)	-	3,800.00	70,371.00
Equipment - Loader	146,971.78	-	-	7,100.00	154,071.78
Equipment - Backhoe (2030)	47,548.00	-	-	3,000.00	50,548.00
Equipment - Sweeper	36,051.00	-	-	2,200.00	38,251.00
Equipment - Snowblower (2027)	21,594.00	-	-	1,500.00	23,094.00
Equipment - Tandem/Trucks	29,190.98	-	-	1,800.00	30,990.98
Parking	42,502.65	-	-	-	42,502.65
Street Improvements	158,341.88	(87,425.00)	-	4,100.00	75,016.88
Streetlights	65,546.47	-	-	-	65,546.47
Sidewalks	64,192.50	(8,135.00)	-	3,700.00	59,757.50
Airport	7,540.39	-	-	-	7,540.39
Storm Sewer	31,000.00	-	-	1,800.00	32,800.00
Water, Equip, Vehicles	1,792,675.50	(450,000.00)	346,230.00	48,000.00	1,736,905.50
Sewer	1,204,037.64	(92,700.00)	309,890.00	38,000.00	1,459,227.64
Garbage Equipment	187,706.10	(132,218.00)	45,000.00	6,000.00	106,488.10
Landfill	76,367.15	(12,500.00)	4,500.00	3,500.00	71,867.15
Recycle	61,403.50	(30,000.00)	14,410.00	3,800.00	49,613.50
Cemetery	70,000.00	(55,000.00)	-	-	15,000.00
Communications - Fibre Optics	200,000.00	-	-	-	200,000.00
Subdivision - Beaver Brook (Sales)	179,045.70	-	-	-	179,045.70
Subdivision - Town Lot Sales	106,400.00	-	-	-	106,400.00
Family Care Centre (Daycare)	61,894.08	-	-	-	61,894.08
Recreation	12,000.00	(12,000.00)	-	-	-
Agrena - Building	76,491.16	(42,250.00)	50,000.00	5,200.00	89,441.16
Agrena - Zamboni, Equipment	80,164.27	-	-	5,200.00	85,364.27
Pool	282,583.97	(95,000.00)	50,000.00	15,000.00	252,583.97
Park - Sale of Land Reserve	860.00	-	-	-	860.00
Parks/Sportsground	97,123.55	(6,000.00)	-	4,000.00	95,123.55
Skateboard Park	183,800.00	(1,285.00)	-	8,000.00	190,515.00
Skateboard Park Sponsorships	-	-	3,500.00	-	3,500.00
Rotary Park	17,000.00	-	-	2,300.00	19,300.00
Bowling Alley	80,204.88	(18,000.00)	-	4,500.00	66,704.88
Curling Rink	136,416.60	-	-	7,500.00	143,916.60
Walking Trail	42,780.77	(7,600.00)	-	3,000.00	38,180.77
Tourism	35,000.00	(14,320.00)	-	2,500.00	23,180.00
General Capital	441,727.44	(156,670.00)	-	19,000.00	304,057.44
Offsite Levy	140,106.90	-	5,000.00	2,500.00	147,606.90
Accumulated Surplus	327,209.00	-	-	-	327,209.00
TOTALS	6,964,928.17	(1,431,178.00)	828,530.00	217,000.00	6,579,280.17
Deferred Revenues	<u>Dec.31/2021</u>	<u>Delete 2022</u>	<u>Add 2022</u>	<u>Interest</u>	<u>Dec.31/2022</u>
FGTF Water Res (Def. Rev)	1,255,393.00	(1,255,393.00)	-	-	-
MSI Capital Grant (Def. Rev.) Garbage Truck	265,912.60	(265,912.60)	-	-	-
MSI Capital Grant (Def. Rev.) Skateboard Pk	99,987.54	(99,987.54)	-	-	-
FGTF Arena Retrofit (Def. Rev.)	779,357.00	(779,357.00)	-	-	-
AB Blue Cross Musical Playground (Def Rev)	-	-	50,000.00	-	50,000.00
	2,400,650.14	(2,400,650.14)	50,000.00	-	-
Total Reserve/Deferred Revenues	9,365,578.31	(3,831,828.14)	878,530.00	217,000.00	6,579,280.17

**TOWN OF BARRHEAD
OPERATING RESERVES
2023 Final Budget**

<u>Function</u>	<u>Dec 31/22</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/23</u>
Administration - Operating	21,000.00	-		21,000.00
Administration - Fundraising Reserve	844.87		150	994.87
RCMP	23,380.00	- 20,000.00		3,380.00
Fire	10,000.00			10,000.00
Fire - Grizzly Trail Fire & Rescue Assoc	-			-
Safety - Operational Reserve	32,725.00	-	-	32,725.00
Public Health - Physician Rental/Other	8,000.00	- 8,000.00		-
Common Services	-			-
Common Services - Safety Reserve	22,068.39		2,500	24,568.39
Roads - Sidewalk Reserve	-	-		-
Roads - Gravel, Asphalt	56,000.00	-		56,000.00
Water	59,200.00			59,200.00
Sewer	54,200.00	-	-	54,200.00
Tradewaste	-			-
Recycle	5,000.00			5,000.00
Cemetery - Russo Greek Orthodox Donation	7,000.00			7,000.00
Cemetery - Plot Perpetual Care	20,120.00	-	1,500	21,620.00
Cemetery - Columbarium Perpetual Care	500.00	-	500	1,000.00
Development	17,700.00	- 15,000.00		2,700.00
Economic Development	5,429.78	- 5,000.00		429.78
Recreation	2,800.00			2,800.00
Recreation - Triathlon	-	-		-
Arena - Lexan Sheets	30,000.00		2,500	32,500.00
Arena	30,600.00		-	30,600.00
Pool Donations/Fundraising	2,894.78	- 2,500.00	-	394.78
Pool - New Facility Operating Reserve	30,000.00			30,000.00
Pool - New Facility - 2041 Debenture Reserve	145,285.00			145,285.00
Parks	10,000.00	- 3,000.00		7,000.00
Parks - Communities In Bloom Historical Plaques	-	-		-
Parks - Memoriam Bench	2,650.00	- 2,650.00		-
Tourism - Decorations, etc.	34,000.00		-	34,000.00
Sportsground	6,400.00	-		6,400.00
Rotary Park	4,000.00			4,000.00
Bowling Alley	5,000.00			5,000.00
Walking Trail	20,000.00	- 10,000.00		10,000.00
Contingency	114,723.20	- 43,650.00	-	71,073.20
TOTAL	781,521.02	- 109,800.00	7,150	678,871.02

<u>Deferred Revenue</u>	<u>Dec 31/22</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/23</u>
AHS - Public Health Community Grant	13,330.21	- 13,330	-	-
Yellowhead East Covid Support Grant	7,500.00	- 7,500	-	-
BRWC ACP Grant	7,490.73	- 7,491	-	-
Total Deferred Revenue	28,320.94	- 28,321	-	-

Total Reserves/Deferred Revenue	809,841.96	(138,120.94)	7,150	678,871.02
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	<u>Dec 31/22</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/23</u>
Landfill Closing/Post-Closing Funds	365,100.00	-	30,425	395,525.00
	365,100.00	-	30,425	395,525.00

	<u>Dec 31/22</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/23</u>
Columbarium Trust Account	28,884.13	-	-	28,884.13
	<u>28,884.13</u>	<u>-</u>	<u>-</u>	<u>28,884.13</u>

**TOWN OF BARRHEAD
OPERATING RESERVES**

2022 Year End Estimate for 2023 Pre-Interim Budget

<u>Function</u>	<u>Dec 31/21</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/22</u>
Administration - Operating	21,000.00	-		21,000.00
Administration - Fundraising Reserve	844.87		-	844.87
RCMP	23,380.00	-		23,380.00
Fire	10,000.00			10,000.00
Fire - Grizzly Trail Fire & Rescue Assoc	-			-
Safety - Operational Reserve	50,000.00	17,275.00	-	32,725.00
Public Health - Physician Rental/Other	8,000.00	-		8,000.00
Common Services	-			-
Common Services - Safety Reserve	22,068.39		-	22,068.39
Roads - Sidewalk Reserve	-	-		-
Roads - Gravel, Asphalt	66,000.00	10,000.00		56,000.00
Water	59,200.00			59,200.00
Sewer	54,200.00	-	-	54,200.00
Tradewaste	-			-
Recycle	5,000.00			5,000.00
Cemetery - Russo Greek Orthodox Donation	7,000.00			7,000.00
Cemetery - Plot Perpetual Care	19,120.00	-	1,000	20,120.00
Cemetery - Columbarium Perpetual Care	-	-	500	500.00
Development	24,200.00	6,500.00		17,700.00
Economic Development	11,229.78	5,800.00		5,429.78
Recreation	2,800.00			2,800.00
Recreation - Triathlon	4,081.47	4,081.47		-
Arena - Lexan Sheets	27,500.00		2,500	30,000.00
Arena	30,600.00		-	30,600.00
Pool Donations/Fundraising	10,394.78	10,000.00	2,500	2,894.78
Pool - New Facility Operating Reserve	30,000.00			30,000.00
Pool - New Facility - 2041 Debenture Reserve	145,285.00			145,285.00
Parks	10,000.00			10,000.00
Parks - Communities In Bloom Historical Plaques	1,700.00	1,700.00		-
Parks - Memoriam Bench	-	-	2,650	2,650.00
Tourism - Decorations, etc.	49,000.00	15,000.00	-	34,000.00
Sportsground	12,000.00	5,600.00		6,400.00
Rotary Park	4,000.00			4,000.00
Bowling Alley	5,000.00			5,000.00
Walking Trail	20,000.00	-		20,000.00
Contingency	114,723.20	-	-	114,723.20
TOTAL	848,327.49	75,956.47	9,150	781,521.02

<u>Deferred Revenue</u>	<u>Dec 31/21</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/22</u>
AHS - Public Health Community Grant	19,730.21	6,400	-	13,330.21
Yellowhead East Covid Support Grant	12,000.00	4,500	-	7,500.00
BRWC ACP Grant	97,490.73	90,000	-	7,490.73
Total Deferred Revenue	129,220.94	100,900	-	28,320.94

Total Reserves/Deferred Revenue	977,548.43	(176,856)	9,150	809,841.96
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	<u>Dec 31/21</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/22</u>
Landfill Closing/Post-Closing Funds	334,675.00	-	30,425	365,100.00
	334,675.00	-	30,425	365,100.00

	<u>Dec 31/21</u>	<u>Deletions</u>	<u>Additions</u>	<u>Dec 31/22</u>
Columbarium Trust Account	27,714.13	-	1,170	28,884.13
	27,714.13	-	1,170	28,884.13

REQUEST FOR DECISION

To: Town Council

From: Edward LeBlanc, CAO

cc: File

Date: January 10, 2023

Re: Bank Statement – for month ending November 30, 2022

1.0 PURPOSE:

To approve the Monthly Bank Statement for the month ending November 30, 2022.

2.0 BACKGROUND AND DISCUSSION:

Not applicable.

3.0 ALTERNATIVES:

3.1 That Council approves the Monthly Bank Statement for the month ending November 30, 2022, as presented.

3.2 That Council tables the Monthly Bank Statement for the month ending November 30, 2022 and to instruct Administration to provide further information for the next regular Council Meeting.

4.0 FINANCIAL IMPLICATIONS:

None

5.0 INTERDEPARTMENTAL IMPLICATIONS:

None

6.0 SENIOR GOVERNMENT IMPLICATIONS:

None

7.0 POLITICAL/PUBLIC IMPLICATIONS:

Not Applicable

8.0 ATTACHMENTS:

8.1 Monthly Bank Statement for month ending November 30, 2022.

9.0 RECOMMENDATION:

That Council approves the Monthly Bank Statement for the month ending November 30, 2022, as presented.

(original signed by the CAO)

Edward LeBlanc
CAO

**TOWN OF BARRHEAD
MONTHLY BANK STATEMENT
FOR MONTH ENDED NOVEMBER 30, 2022**

PER TOWN OF BARRHEAD:	SERVUS GENERAL ACCT	TERM DEPOSITS
Net Balance - Previous Month	8,568,922.49	4,000,000.00
Receipts	1,091,193.08	
Interest	28,641.89	
Transfers from/to Term Deposits	0.00	
Cancelled Cheques		
SUBTOTAL	9,688,757.46	4,000,000.00
Disbursements	2,308,311.07	
Debentures/Interest	0.00	
School Requisition	0.00	
Transfers from/to General	0.00	4,000,000.00
NSF/Returned Cheques or Transfers	0.00	
Postdated Cheques	0.00	
NET BALANCE AT END OF MONTH	7,380,446.39	0.00

PER BANK:		
Balance at end of month	7,664,910.39	0.00
Outstanding Deposits	35,325.75	
SUBTOTAL	7,700,236.14	0.00
Outstanding Cheques	319,789.75	
NET BALANCE AT END OF MONTH	7,380,446.39	0.00

TERM DEPOSIT SUMMARY
FOR MONTH ENDED NOVEMBER 30, 2022

<u>Financial Institution</u>	<u>Term Amount</u>	<u>Interest Rate</u>	<u>Term Started</u>	<u>Investment Details</u>
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Total	\$	-		
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REQUEST FOR DECISION

To: Town Council

From: Edward LeBlanc, CAO

cc: File

Date: January 10, 2023

Re: Appointments of members-at-large for the Barrhead Public Library

1.0 **PURPOSE:**

For Council to appoint some members-at-large to the Barrhead Public Library.

2.0 **BACKGROUND AND DISCUSSION:**

The following two clauses form part of the current agreement between the Town of Barrhead and the County of Barrhead to establish an Intermunicipal Library Board:

- *The Members at Large and Neerlandia Library Society representative appointments shall be recommended at a meeting of the two Councils of the County of Barrhead and the Town of Barrhead and these recommendations shall be ratified by their respective Councils.*
- *Elected Official appointments shall be for the term as dictated by the respective Councils. Members at Large appointments and Neerlandia Library Society Representative Appointments shall be for a term of three (3) years.*

As of December 31, 2022, the Barrhead Public Library Board consist of the following:

Councillor Rod Klumph – representing the Town of Barrhead

Councillor Ron Kleinfeldt – representing the County of Barrhead

Ruth Bohn	(term expired December 31, 2022)
Jane Kusal	(term expired December 31, 2022)
Sandra Olthuis (Neerlandia Library)	(term expired December 31, 2022)
Susan McLaren	(term expired December 31, 2022)
Stephan Bablitz	(term expiring December 31, 2023)
Marlene Schmaus	(term expiring December 31, 2023)
Terri Flemmer	(term expiring December 31, 2024)

The Board was advised that Ruth Bohn and Sandra Olthuis were not seeking to renew their appointment.

Based on Barrhead Library Board meeting held on December 8, 2022, the Board made a motion to renew the appointment of Jane Kusal and Susan McLaren and accepted the Neerlandia Library Society's recommendation to appoint Margaret Krikke.

The Board also voted to have David Rowe as a member-at-large.

The County of Barrhead during their Council meeting of December 20, 2022 appointed the members-at-large based on the recommendations from the Library Board.

3.0 ALTERNATIVES:

3.1 That Council appoints the following members-at-large to the Barrhead Library Board for a three-year term ending December 31, 2025:

Jane Kusa
Susan McLaren
David Rowe
Margaret Krikke (Neerlandia Library Society representative)

3.2 That Council tables the appointments to the Barrhead Library Board and request the Barrhead Library Board to provide further information at a future Council Meeting.

4.0 FINANCIAL IMPLICATIONS:

None

5.0 INTERDEPARTMENTAL IMPLICATIONS:

None

6.0 SENIOR GOVERNMENT IMPLICATIONS:

None

7.0 POLITICAL/PUBLIC IMPLICATIONS:

Limited

8.0 ATTACHMENTS:

8.1 Agreement to establish an Intermunicipal Library Board.

9.0 RECOMMENDATION:

That Council appoints the following members-at-large to the Barrhead Library Board for a three-year term ending December 31, 2025:

Jane Kusa
Susan McLaren
David Rowe
Margaret Krikke (Neerlandia Library Society representative)

(original signed by the CAO)

Edward LeBlanc
CAO

Appendix A

AGREEMENT TO ESTABLISH an INTERMUNICIPAL LIBRARY BOARD

Pursuant to Section 12 of the Libraries Act

Memorandum of Agreement made in triplicate this 14 day of February A.D. 2012.

Between:

The County of Barrhead No. 11
A Municipal Corporation
Of Barrhead, in the Province of Alberta,

of the first part

And

The Town of Barrhead
A Municipal Corporation
Of Barrhead, in the Province of Alberta,

of the second part

WHEREAS Part 1.1 Section 12 of the Libraries Act makes provisions whereby the Council(s) of a municipality may, by bylaw, authorize the municipality to enter into an agreement with one or two other municipalities respecting the establishment of an Intermunicipal Library Board to provide library services and,

WHEREAS it is deemed expedient by the Council of the County of Barrhead and the Council of the Town of Barrhead, to establish an Intermunicipal Library Board to ensure the provision of Library services.

NOW THEREFORE, the parties hereto covenant and agree as follows:

1. That this agreement shall take effect on the date the Minister responsible for libraries, by order, establishes an Intermunicipal Library Board.
2. That the parties hereto agree to establish jointly an Intermunicipal Library Board.
3. That the Intermunicipal Library Board be known as the Barrhead Library Board (hereafter referred to as the Board).
4. That the management and operation of the Barrhead Public Library and Neerlandia Public Library, be delegated to the Board whose membership shall be constituted as follows:
 - a. One (1) Elected Official of the County of Barrhead No. 11 Council,
 - b. One (1) Elected Official of the Town of Barrhead Council,
 - c. Seven (7) Members at Large who may be residents of either the County of Barrhead or the Town of Barrhead, one of which shall be from the Neerlandia Library Society.
5. The Members at Large and Neerlandia Library Society representative appointments shall be recommended at a meeting of the two Councils of the County of Barrhead and the Town of Barrhead and these recommendations shall be ratified by their respective Councils.
6. Elected Official appointments shall be for the term as dictated by the respective Councils. Members at Large appointments and Neerlandia Library Society Representative Appointments shall be for a term of three (3) years.

Appendix A

AGREEMENT TO ESTABLISH an INTERMUNICIPAL LIBRARY BOARD

Pursuant to Section 12 of the Libraries Act

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7. Should an additional municipality become a party to this Agreement, the appointment of one Board member from that municipality shall be made, and, within the first year of that appointment, the Board shall replace this Agreement with a revised Agreement that reflects changes to Board financing and Board structure.
 8. That the Board shall keep accounts of its receipts, payments, credits and liabilities.
 9. The Board shall prepare and deliver to a meeting of the two Councils of the County of Barrhead and the Town of Barrhead, prior to November 1 of each year, a budget and an estimate of the money required from the County of Barrhead and the Town of Barrhead during the ensuing fiscal year to operate and manage the Board.
 - a. These monies shall be due to the Board in quarterly payments beginning in January of the operating year.
 - b. The per capita rate shall be based on the most recent federal census numbers available.
 - c. Twenty-two percent (22%) of the monies received from the County of Barrhead in the per capita contribution shall be directed to the Neerlandia Public Library operations by the Board.
 - d. Of the monies received from the provincial government for operating, twenty-two percent (22%) of the amount based on the population of the County of Barrhead, shall be directed to the Neerlandia Public Library operations by the Board.
 - e. The Board may ask for special funding from time to time and that special funding will not be part of the per capita contribution.
 10. The Board shall appoint a person who has been approved by the Councils of the County of Barrhead and the Town of Barrhead to conduct a review of the accounts of the Board and prepare an annual financial report. Upon completion the Board shall submit a copy of the annual financial report to the Councils of the County of Barrhead and the Town of Barrhead.
 11. The person appointed to conduct a review of the accounts and prepare the annual financial report shall be certified as at least a Registered Public Accountant. The appointee may not be a Library employee, Board member, or a councillor of a municipality that is party to this agreement.
 12. After initial appointment of the person conducting the review of the accounts, the Board will advise the member municipalities in the event of a change to the appointment.
 13. The Board or any party to this agreement may propose amendments to this agreement. Requests for amendments to this agreement shall be forwarded to all parties of this agreement and shall be considered at a meeting of the two Councils of the County of Barrhead and the Town of Barrhead and these amendments shall be ratified by their respective Councils.
 14. Approved amendments will be submitted to the Minister responsible for libraries for final approval.
 15. Steps in resolving disputes between the parties to this agreement:
 - Step 1 In general, plans are adhered to as adopted, unless all parties agree otherwise.

Appendix A

AGREEMENT TO ESTABLISH an INTERMUNICIPAL LIBRARY BOARD

Pursuant to Section 12 of the Libraries Act

- Step 2** Should any party to this agreement identify an issue that it wishes to dispute, that party should inform the other parties, in writing, the reasons for its dispute.
- Step 3** Each party to the agreement will appoint a representative, all of whom will constitute an ad hoc Dispute Committee.
- Step 4** The Committee should discuss the issue with the intent to seek a solution by consensus.
- Step 5** Should the Committee be unable to arrive at a consensus, then each Committee representative will contact his or her chief elected officer to arrange a meeting of the two Councils of the municipalities that are parties to this agreement. Councils will then discuss possible solutions.
- Step 6** Should the Councils be unable to reach a solution, any municipality may contact Alberta Municipal Affairs to commence a mediation process under the department's guidance.
- Step 7** In a case where further action under the Act is unavailable, the results of the mediation report will be binding on each municipality.
16. That this agreement shall continue until December 31, 2017 and may continue from year to year thereafter, unless notice to terminate is served by either party.
17. Any party may give one year's notice that it will withdraw from the agreement. Notice to withdraw is to be served on or before January 1 of that year, to be effective December 31 of the same year.
18. The assets and liabilities of the current Barrhead Public Library Board shall be transferred to the newly formed Board.
19. If the parties to this agreement wish to dissolve the Board they shall proceed in accordance with the Libraries Regulations with a minimum of 6 months notice of intent to withdraw. The final dissolution shall be in accordance to the directions, and orders, of the Minister responsible for libraries.

IN WITNESS WHEREOF, the parties hereto have caused this agreement to be executed as of the day and year first written above, attested by the signatures of the proper officers and affixing of the corporate seals.

THE COUNTY OF BARRHEAD NO. 11


Reeve


Chief Administrative Officer


Date

(Seal)

THE TOWN OF BARRHEAD


Mayor


Chief Administrative Officer


Date

(Seal)

**COUNCIL REPORTS
AS OF JANUARY 10, 2023**

		Meeting (since last council)
Agricultural Society	Cr. Oswald (Alt. Cr. Kluin)	_____
Barrhead Accessibility Coalition	Cr. Kluin	_____
Barrhead Cares Coalition	Cr. Assaf	_____
Barrhead & Area Regional Crime Coalition (BARCC)	Mayor McKenzie	_____
Barrhead Attraction & Retention Committee	Mayor McKenzie	_____
Barrhead & District Social Housing Association	Cr. Smith	_____
Barrhead Fire Services Committee	Cr. Assaf and Cr. Smith	_____
Barrhead Regional Airport Committee	Mayor McKenzie and Cr. Assaf	_____
Barrhead Regional Water Commission	Mayor McKenzie and Cr. Smith (Alt. Cr. Sawatzky)	_____
Capital Region Assessment Services Commission	Cr. Klumph	_____
Chamber of Commerce	Cr. Oswald	<u> X </u>
Community Futures Yellowhead East	Cr. Assaf (Alt. Cr. Kluin)	_____
Economic Development Committee	Committee of the Whole	_____
Enhanced Policing School Resource Officer Committee	Cr. Sawatzky (Alt. Mayor McKenzie)	_____
Family & Community Support Services Society	Cr. Kluin and Cr. Oswald	<u> X </u>
Intermunicipal Collaboration Framework Committee	Cr. Assaf, Cr. Smith and Mayor McKenzie	_____
Library Board	Cr. Klumph (Alt. Cr. Sawatzky)	<u> X </u>
Municipal Emergency Advisory Commission	Cr. Assaf, Cr. Kluin and Cr. Smith	_____
Municipal Planning Commission	Cr. Assaf, Cr. Oswald and Cr. Sawatzky (Alt. Cr. Smith)	_____
Subdivision & Development Appeal Board	Cr. Klumph	_____
Twinning Committee	Cr. Klumph	_____
Yellowhead Regional Library Board	Cr. Klumph (Alt. Cr. Sawatzky)	_____



C.A.O Report

To: Town Council

Date: January 10, 2023

Re: January, 2022 C.A.O. Report

Administration Services:

The following is a comparison of the tax receivables for the 2021 and the 2022 fiscal year:

	<u>2021</u>	<u>2022</u>
Overall tax levy	6,569,655.00	6,693,566
Total Receivables at year-end	197,470.00	123,605.00
% of Receivables to overall tax levy	3.0%	1.84%

There are currently 542 individuals or businesses on the Town's monthly tax installment payment plan. The Town has a total of 2,209 tax accounts.

Enforcement Services:

The Department currently has 26 open files under review/investigation:

- Bylaw issues: 23 files
- Traffic Enforcement – (ie: speeding, school zone speeding, distracted driving): 3 files
- Animal control matters/miscellaneous: 0 files

Late last year, the Department issued Remedy Contraventions Orders for two residential properties. One for a property on 45th street and 50th avenue and the other for a property on 54th street and 55th avenue. The Order stated the property owners must bring the properties into compliance and kept in compliance by December 16th. One property has failed to comply with the Order, and as a result Administration will move forward and instruct the Town's lawyers to proceed to have the Order enforced by the Courts.

Communication Services:

The following is some comparative statistic and information for all of 2022 and 2021 relating to the Town's various communication platforms:

➤ Facebook Page Town of Barrhead

Fans: 2,500 fans (up 12%)

Facebook Engagement

- Reactions to posts up 13.6%
- Comments to posts up 47%
- Shares of posts up 23.6%

Facebook Post Impressions: 480K (up 190%)

Inbound messages by sentiment

- Neutral: down 10%
- Positive: up 2.2%
- Negative: up 108%
 - Attribute this to responses to the pool and rainbow crosswalk

➤ Better in Barrhead Website

Users: 14,022 up 228.08%

New Users: 13,940 up 226.23%

Sources driving visitors to our page:

- Google/Organic: 40.24%
- Stingray/Display Stingray: 27.73% (which also drives up the google results)
- Facebook Referral: 15.34%
- Direct/no referral: 7.55%

Popular Landing Pages (first page they arrive to our page on):

- Getting to Barrhead
- Hotels
- Campgrounds
- Home page
- Events Calendar

Most Popular Pages

- Home page
- Events Calendar
- Demolition Derby
- Blue Heron Fair
- Campgrounds
- Canada Day

Google Search Results

- Total clicks on google results: 6.61K
- Total Impressions: 205K
- Average Click-through rate (clicks on results related to better in barrhead on google searches): 3.2%

Top google search queries related to Barrhead

- Barrhead demolition derby
- Better in barrhead
- Dolberg lake campground
- Barrhead Canada day 2022
- Bat traps golf course
- Barrhead street festival 2022
- Peanut lake campground
- Barrhead derby 2022
- Barrhead demolition derby 2022
- Things to do in barrhead

➤ Town of Barrhead Website

Users: 42,169 up 3.17%

New Users: 41,657 up 2.21%

Sources driving visitors to our page:

- Google/Organic: 51.54%
- Direct/No referral: 23.28%
- Facebook Referral: 16.35%
- Bing/organic: 3.75%

Most Popular Pages

- Home page
- Pool
- Search page
- Business directory
- Community events
- Employment

➤ YouTube Channel

Views 9,921 down 14%

Watch Time Hours: 276.3 down 37.3%

New Subscribers: 29

Total Subscribers: 111

Impression click through rate (percentage of clicks based on how often video thumbnails were seen): 4.2% down 35.4%

Top Videos

- Pembina River Float
- It's Splash Park Season!
- Lifeguard Training
- Open Farm Days with Birch Creek Farms
- How to See Northern Lights in Alberta

Ongoing items:

- Stingray programmatic advertising contract (proven success with the information I have above from Better in Barrhead results)
- Better in Barrhead website development with information about Economic Development initiatives
- Development of Beaverbrook website
- Development of Service Level agreements with each department to plan out annual comms and marketing campaigns with better timelines, providing appropriate advanced notice to residents/businesses
- Regular site maintenance and social/alerting posts surrounding town activities (public works/parks & rec)

Successes in 2022

- Better in Barrhead reach and key performance indicators of increased attendance at local events such as demolition derby at street festival
- Increased engagement on social pages
- New Parks & Recreation Facebook page created in December to create a location for recreation focused content (currently over 200 followers and page fans)

➤ Struggles in 2022

- Derogatory messaging and comments on posts with divisive content (i.e., REP at the pool, LGBT2Q+ crosswalk)

- This messaging was received through social comments, direct messages, email and voice calls
- Getting information from local tour operators and event coordinators for Better in Barrhead
 - Lack of planning and last-minute information does not bode well for those looking in advance for things to do with their families as they plan activities
- YouTube channel engagement – comparing numbers to other communications activities, there is a significantly lower return on investment with this activity
 - An integrated communications strategy is important to ensure we reach various demographics, but if one medium isn't producing desired results, we need to tweak what we're doing, how often we're using it, or eliminate it

➤ Reputation Management

- Agrena maintained 4.2 star rating (out of 5.0) on google with 127 reviews
- Aquatics Centre maintained 4.4 star rating (out of 5.0) with 128 reviews
- Negative commentary surrounds REP program, and a customer being reprimanded for using a cell phone on the deck (which is not permitted in the pool)

Fire Protection Services:

- Incidents from December 1 – December 31, 2022
- Fires: 4 (161 hours or 57.9 % of the total man hours for the month of November)
 - Vehicle accidents: 4 (29 hours or 10.4 % of the total man hours for the month of December)
 - Ambulance assists: 14 (42.5 hours or 15.3 % of the total hours for the month of December)
 - False Alarms: 7 (19.5 hours or 7.0 % of the total man hours for the month of December)
 - Natural Gas Leaks: 2 (3.5 hours or 1.3 % of the total man hours for the month of December)
 - Ruptured water pipes: 3 (4.25 hours or 1.5 % of the total man hours for the month of December)
 - Home accidents: 1 (15 hours or 5.4 % of the total man hours for the month of December)
 - Public Hazards: 1 (3.25 hours or 1.2 % of the total man hours for the month of December)

For the month of December there were a total of 36 calls which represented a total of 278.0 firefighter hours.

- Membership of 37 with 32 responding. 4 new recruit (1 is responding to calls) and currently 2 on a leave of absence.

The following chart outlines the total ambulance assist calls responded by the Regional Fire Department, for the month of December as well as since the beginning of the year:

Response Levels	December	Town or County		Year To Date	Town or County
Level A – Not serious (ie: lift assist)	1	1 – Town 0 - County		13	13 - Town 0 - County
Level B – More serious (ie: medical alert alarm)	2	2 - Town 0 - County		22	12 – Town 10 - County
Level C – Serious (ie: stroke or abnormal breathing)	1	1 – Town 0 - County		5	5 – Town 0 – County
Level D – Possible life threatening (ie: chest pains, unconscious, overdose)	10	7 - Town 3 - County		114	79 – Town 35 – County
Level E – Life Threatening (ie: cardiac arrest, ineffective breathing)	3	1 – Town 2 - County		15	8 – Town 7 – County
External Agency Assist	0			1	1 - County
Total calls	14	11 – Town 3 - County		170	117 – Town 53 – County
Total hours spent on calls	42.5 hours or 15.3% of total hours			508.25 hours or 21.4% of total hours	
Fire Dept. arriving before EMS	8			90	
Fire Dept. arriving before EMS (%)	57.1%			52.9%	

➤ Training

- Medical equipment, use of IV, bolster bags, stretcher, lifePak and stair chair.
- New Battery-operated combination extraction tool

➤ Other

- Members participated in the BBQ hot dogs activity and was responsibility for the fireworks for the Town's First Night event.
- Members also participated in the Santa program for the Christmas Parade.
- In respond to Council's inquiry from the last Council meeting, members of the Barrhead Regional Fire Department are allowed to drive ambulances from a site provided they hold a Class 1,2 or 4 driver's license. In 2022 approximately 5% occasions where a member of the Fire Department drove an ambulance to the hospital with the ambulance staff attending to a patient in the back.

Recreation Services:

➤ Operational:

- ON December 9, 2022, the Department hosted "Frost n' Flannel" Youth Dance in partnership with FCSS which was well received and had approximately 100 youth attended.
- Successfully planned our annual Polar Parade.
- Set up "Winter Wonderland" in the Agrena, we've received positive feedback from the public about it.
- Held Family First Night which included free hotdogs, crafts, games, skating, and fireworks which was well attended.
- The Aquatics Department had the wibit out during the New Year's Eve swim, it was popular.
- Staff had winter break swimming lessons that the classes were full.
- Between January 11-26 if any lifeguards are sick, we will be forced to close the pool from 6am-11am due to staff shortages. The Town is offering an Aquatics New Hire Incentive Program where newly employed aquatics staff would be able to take lifeguard certification courses for free. This incentive program has never been offered by the Town of Barrhead before and is an excellent opportunity for people in the Barrhead region to start a career in aquatics.
- Staff held a PD Day (Teachers Professional Day) swim on January 30 from 12-3 with the wibit.
- The Department held a teen night with the wibit January 27 from 6:30pm-8:30pm. 13-16 yrs. old.
- The Aquatic Centre has school rentals this month and birthday party rentals on the weekends this month.
- Keeping outdoor ice surfaces maintained

- Upcoming Special Events:
 - Anticipating hosting more art workshops
 - Planning continues for upcoming 2023 projects
 - In partnership with FCSS we will run another PD Day Camp on January 30th
- To date, the following are the planning video production for the month of January, 2023:

<u>Video</u>	<u>Release Date</u>	<u>Description</u>	<u>Pillar</u>
Coop Hardware Feature	January 20	Feature the Coop Hardware Store to include products and services they offer the community.	Economic Development
Your Good Morning Episode # 12	January 28	Showcase all the programs, events and the business updates around the community for the month of February.	Economic Development Tourism

For 2023 the goal is to continue increasing viewership to further promote our community and its amenities, businesses, and economy through a more personal experience. The staff will create more personalized experience by using video logging style content, which gives it a more authentic and relatable feel to the viewers.

Some examples of how we have previously achieved this is through our River Float, Ice Fishing, Morning Kayaking, and Quadding videos which were well received.

We will continue with Your Good Morning segments and other videos that do not lend themselves to the video logging style.

➤ Capital

The Observation Deck project has been tendered with a closing date of January 25th. It is expected that the potential awarding of the project could be in front of Council during their meeting of February 14th.

Transportation Services:

➤ Operational

- snow removal, sanding streets in priority areas and main thoroughfares continues to be the Department main focus.
- cleaning sidewalks, walking trail and parking lots.
- The Department operated an extra truck and shifts to catch up on garbage and recycle during holiday breaks.
- Staff are running pump tests and working out alarm bugs. In regards to the Reservoir upgrades at the Industrial Park.
- The old Town grader was sold by way on a tender at a price of \$54,100.00.

Edward LeBlanc - CAO

(original report signed by the C.A.O.)

Town of Barrhead

COUNCIL ACTION LIST ON RESOLUTIONS DIRECTING ADMINISTRATION - AS OF DECEMBER 13, 2022

Reference Number	Resolution	Comments	Status
	<u>November 22, 2022 Council Meeting</u>		
410-22	Moved by Mayor McKenzie that Council submits a letter to the Ministry of Justice supporting the letter from the Barrhead Community Victim Services Unit Association Board dated November 5, 2022, regarding the province's delays moving forward with the current redesign proposal and stops to consult with the Victim Services Units to create a better plan.	In light of a letter from the Minister of Alberta Public Safety and Emergency Services (included in the list of correspondence for the December 13th Council meeting), the Mayor has requested that the proposed letter from the Town be delayed, until Council has an opportunity to review and discuss the letter from the Minister.	Pending
	<u>September 27, 2022 Council Meeting</u>		
337-22	Moved by Cr. Assaf that Council instructs Administration to prepare a draft resolution for the 2023 Alberta Municipalities' Convention relating to the current Provincial ambulance service levels and its demand onto local Fire Departments.	Administration is in receipt of two resolutions that were passed during the 2021 A.M. Convention. An information package was circulated to the informal Ad Hoc Committee for their consideration. The Committee will report back to Council once the information is reviewed and the next step has been identified.	In Progress
	<u>December 14, 2021 Council Meeting</u>		
431-21	Moved by Cr. Klumph that Council instructs Administration to work with the Barrhead Regional Water Commission to come up with an agreement whereby the Commission pays the Town for future sewer operating expenses and capital expenditures.	During the Commission's November 25th Meeting, the Board approved the contribution of \$109,775.00 towards the Town's 2021 and 2022 Capital Projects. The Operating expenses will be reviewed during the next Commission Meeting.	In progress
	<u>March 9, 2021 Council Meeting</u>		
083-21	Moved by Cr. Assaf that Council authorize the disposal of the 2012 International garbage truck at a public auction, vendor to be at the discretion of Administration.	Unit will have be re-tendered. Reserve bid of \$10,000.00. Tender scheduled to be closed at noon on January 26th, 2023.	Pending



APPROVED
Dec 15/22

**Barrhead & District Family and Community
Support Services Society
Tuesday, NOVEMBER 14, 2022
Regular Board Meeting
MINUTES**

Present:

Judy Bradley - Chair
Dan Garvey - Vice Chair
Leslie Penny - Secretary/Treasurer
Karen Gariepy - Executive Director
Kay Roberts - Bookkeeper
Debbie White - Recording Secretary
Anthony Oswald Sally Litke
Paul Properzi Dausen Kluin

Absent: Bill Lane & Mark Oberg

1) Call to Order:

The regular meeting of the Barrhead & District Family and Community Support Services Society was called to order at 9:32 a.m., by Chair, Judy Bradley

2) Acceptance of Agenda – Additions/Deletions

86-22 Moved by Leslie Penny to accept the agenda, seconded by Anthony Oswald.

Carried

3) Board Presentation – No presentation at this meeting.

4) Items for Approval

a) Minutes for the regular Board meeting of the Barrhead & District FCSS October 20, 2022.

87-22 Moved by Dausen Kluin to accept the minutes of the regular Board meeting, October 20, 2022, seconded by Sally Litke.

Carried

b) Financial Statements

88-22 Moved by Leslie Penny to accept the 80/20 General Account, Community Account and Casino Account Financial Statements for the period ending, October 31, 2022, as presented, seconded by Dan Garvey.

Carried

5) New Business

a) 2023 Budget

89-22 Moved by Sally Litke to present the 2023 budget with the 5% COLA, seconded by Dan Garvey.

Carried

b) Christmas Hours

90-22 Moved by Leslie Penny to close the Barrhead & District FCSS office at noon on December 23, 2022, seconded by Sally Litke.

Carried

6) Old Business

- a) **Banking Information** – presented as information.
- b) **Policy Handbook Recommendations** – presented as information.
- c) **Festival of Trees** – presented as information.
- d) **Staff Appreciation Luncheon** – presented as information.
- e) **FCSSAA Conference** – presented as information.

7) Items for Information

a. Director's Report

91-22 Moved by Paul Properzi to accept the director's report as presented, seconded by Dausen Kluin

Carried

- 8) Board Development** – Karen will look for grants to pay for board development and strategic planning. New board members will be needed for the 2023 AGM. New framework and rebranding to be announced at the FCSSAA Conference on November 16 – 18, 2022.

- 9) In Camera** - Nothing currently.

- 10) Next Meeting: Thursday, December 15, 2022.**

11) Adjournment

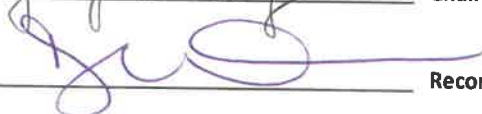
92-22 Moved by Dausen Kluin to adjourn the meeting at 10:36 a.m., seconded by Sally Littke.

Carried

**Barrhead & District Family and Community Support Services Society
Regular Board Meeting of NOVEMBER 14, 2022**



Chairperson



Recording Secretary



**Barrhead & District Social Housing Association
Minutes
Regular Board Meeting – November 15, 2022**

Members Present: Craig Wilson, Don Smith, Bill Lane, Peter Kuelken, Roberta Hunt (via videoconference)
Staff Present: Tyler Batdorf, Su Macdonald (via videoconference)

1.0 The meeting was called to order at 1:19 p.m.

2.0 Approval of Agenda

Don Smith moved to approve the November 15, 2022, Regular Board Meeting Agenda.

Carried Unanimously

3.0 Adoption of the Minutes

Roberta Hunt moved to adopt the Minutes of the Regular Board Meeting of September 26, 2022.

Carried Unanimously

4.0 Reports

4.1 Financial Report
Income Statements for Lodges and Seniors & Community Housing were presented.

Bill Lane moved to accept the Financial Reports as presented.

Carried Unanimously

Initials: Chairperson C.W. CAO [Signature]

4.2 Cheque Logs – September & October 2022

Peter Kuelken moved to accept the Cheque Logs as presented.

Carried Unanimously

4.3 CAO Report

Updates were presented on the following topics:

- Corporate Image and Rebranding
- Furnishings
- Government
- Server Upgrade
- Outbreak
- Klondike Place Dining Room
- Operations (Dietary, Admin, Activities, Housekeeping)
- ASHC Funded Projects
- BDSHA Projects

Don Smith moved to accept the CAO's Report as presented.

Carried Unanimously

4.4 Facilities Manager's Report

Updates were presented on all BDSHA buildings

Bill Lane moved to accept the Facilities Manager's Report as presented.

Carried Unanimously

4.4 Resident Services Manger's Report

Vacancy Report:

-Hillcrest Lodge	32 vacancies
-Klondike Place	4 vacancies
-Golden Crest Manor	3 vacancies
-Jubilee Manor	0 vacancies
-Pembina Court Manor	3 vacancies
-JDR Manor	0 vacancies
-Barrhead CH	0 vacancies
-Swan Hills CH	3 vacancies

Peter Kuelken moved to accept the Resident Services Manager's Report as presented.

Carried Unanimously

5.0 Old Business

5.1 RFD – Dining Room PA System

Initials: Chairperson C.W. CAO JD

As requested in the September Board Meeting, 3 vendors were approached to provide quotes for the new system; only 2 responded with Seeburg Music being the most comprehensive.

Bill Lane moved that the CAO be given the authority to award the PA system project at his discretion up to a value of \$8,000.

Carried Unanimously

6.0 New Business

- 6.1 Discussion - Meeting with Alberta Seniors & Community Housing
A discussion was held regarding the meeting between BDSHA and ASCH regarding possible operational funding for any new senior's self-contained project.

Peter Kuelken moved to accept the discussion for the record.

Carried Unanimously

- 6.2 Discussion – Needs Assessment
A discussion was held regarding the status of the Needs Assessment provided for in the Business Plan. Meetings with the Town of Barrhead and some consultants have been held for information gathering purposes. An RFP will be developed and presented to the Board for approval at the appropriate time.

Peter Kuelken moved that the CAO move forward with the RFP process.

Carried Unanimously

- 6.3 RFD – BDSHA Employee Xmas Incentive
The CAO presented various options for staff Xmas bonuses and also requested that the Board give a financial contribution towards the staff Xmas party.

Roberta Hunt moved that the Option #2 (\$150 for full time and \$75 for part time) be used for the Xmas bonuses and that the Board contribute the sum of \$3,000 towards a staff function.

Carried Unanimously

- 6.4 RFD – RRSP
The request was made for the Board to review the current policy regarding RRSP's so that the new group plan can be built around that policy.

Bill Lane moved that the policy be amended to remove any restrictions on the type of fund or the amounts that may be withdrawn by employees. The current contribution limits should remain.

Carried Unanimously

Initials: Chairperson C.W. CAO 

- 6.5 RFD – New Policy Review Meeting Date
A new Policy Review Committee meeting date was set for December 12, at 1:30 p.m.

7.0 Correspondence

For Information Only – Letter from Alberta Seniors and Housing requesting remittance of \$59,423.13 operating surplus for the 2021 financial year.

8.0 In Camera – Board and CAO

Not Required

9.0 In Camera – Board Only

Not Required


10.0 Time and Date of Next Meeting

Monday, December 12, 2022 @ 10:00 a.m.


11.0 Adjournment

Bill Lane moved to adjourn the meeting at 2:58 p.m.

Carried Unanimously



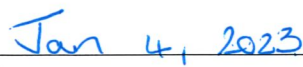
Signature: Craig Wilson, Chairperson



Date



Signature: Tyler Batdorf, CAO



Date

Barrhead Exhibition Association and Agricultural Society
Facilities Committee Meeting
December 20, 2022

Attendance: Ken Anderson, Evelyn Anderson, Steve Zunti, Laurie Messmer, Steve Properzi, Lynn Down

Meeting called to order by Director K Anderson at 7:30pm

Terms of Reference

- The group reviewed the Maintenance Routine and Inventory List for updates. (attached).
- L Messmer to be listed as the Ag Soc Committee Member to attend board meeting in the absent of the Director.
- Term of Reference to be presented to the Board for approval at January 24. 2023 meeting.

Other Topics

- Coffee Hour – The County of Barrhead Agriculture service Board has asked to partner with the Ag Society to host a morning agriculture information “coffee hour” to be held in the Ag Barn meeting room. The Facilities Committee will recommend to the Board to partner with the County.
- Bablitz Hall Tables & Chairs – we have been lending to members. Table and chairs to be counted when lent out and counted when returned and checked for damage.
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- Barn Bleacher Handrails – K Anderson will ask R Abernathy to find a way to alter the handrails in the ag barn for easier access.

Meeting adjourned at 9:00pm

Facility Report December 20 2022

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County of Barrhead Agriculture Service Board have asked to partner with the Ag Soc to host a morning coffee hour .

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lift cement pads on north entrance of Bablitz Hall

Leonard Schmidt memorial

Need to repair rodeo bleachers

Need to install gates on 20 ft panels

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Kris Kremp Bablitz Hall & Barn – January 26, 27, 28

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Regional Multi Judging – April 22, 2023

Beef Achievement Day – May 29, 2023 Horse Achievement Days – May 20-22, 2023, June 3, 2022 Lazy Daze –

ABRA – Fall and Flingy – September 16 & 17 or Sept 30 & Oct 1, 2023

Maintenance Routine

December 2022

1. Tractor – oil change (at 500 hour or every second year) at John Deere. Grease loader and groomer every second fuel up.
2. Yearly (October-November) furnace check up by plumber
3. Town of Barrhead – coordinate annual fire safety check. L Messmer contacts Barrhead Electric to do the repair.
 - b. Check emergency lights in the Bablitz Hall and ag barn at the beginning of winter
4. Winter
 - a. Shut off water to north hydrant in the barn. Control valve is in the furnace room.
 - b. Shut off underground valve located under the north water hydrant post in the barn. Hang the rod to close the valve in the north east corner of the barn. This is the same handle to close the water line from the town main line along 57 Avenue. Leave all valves open on the north hydrant in the barn and use air compressor to blow out the water line to the rodeo grounds. Note that the water line to the rodeo grounds is only 4 ft in the ground.
 - c. Wood bottom for the overhead doors need to be installed to help with frozen down doors.
 - d. Install heat tape with the 20 ft south door.
5. Install an electric heat tape to prevent ice damming up around the inlet for the intake fan in ceiling of kitchen in meeting room. Water always leaks around the intake fan outlet because of the ice buildup.
6. Infrared heaters in the barn need to be cleaned out every fall (with fire hose).
7. To access water in the barn in the winter use the 1" hose and the 1" cam lock adapter to garden hose.
8. During winter water to the barn needs to shut off the water line inside meeting room and drain water line inside the barn. (this is the water access near the double doors to the meeting room)
9. There is a key drop box on east side of c-can. Call Ken for the code.
10. Neighbours appreciate keeping the outside arenas dust free.
11. Sawdust has been worked into the outdoor warm up ring to keep the ground from packing and it does keep it moist.
12. Have used D Miller's ripper on his grader to loosen the subsoil in the rodeo grounds.
13. In fall all water troughs need to be emptied with a water pump as using a loader to empty causes damage to the troughs.
14. When watering the arena in the winter run the exhaust fans to remove moisture in the air. Water arena with the 1" hose with fire nozzle for 30 minutes to 1 hour of watering.

15. It is best not to use the north 30' overhead door in winter because of frost build up. For such events as the On Target Bull Sale use a steam truck to free the 30' door.
16. During spring thaw the water drains on the grounds need to be cleaned and ice removed. Location of the drains are posted on exterior wall of meeting room.
17. Intake air duct for kitchen ventilation – install insulation in fall and remove in spring
18. Clarke floor washer. Batteries need to be charged every 2 weeks and then unplugged
19. Chairs and tables borrowed from the agricultural society need to be counted out and back in and checked for damage.
20. In the Bablitz Hall the batteries in the thermostat need to be replaced at the beginning of winter season (November).
21. Thermostat – Bablitz Hall – thermostat to be no lower than 10C and no higher than 20C
 - Meeting room/kitchen – thermostat to be no lower than 15C and no higher than 20C

Inventory 2022

43 – 30 ft self standing panels
13-20 ft self standing panels with gates
168 – 10 ft grey panels (2W)
2-overhead grey gates 10 ft- are needing replacement
39-10 ft green panels
10- green gate panels – 10 ft
29 – 8 ft sheep panels - purchased by 4-H & Ag Society
1 loading chute
1 - Stripping chutes
3 portable toilets – 2 are broken
c-can with lights, ventilation, shelving
water troughs – 5 large, 10 small

Bablitz Hall

20 – 8 ft tables
20 – 6 ft tables
300 chairs
6 coat racks
10 chair carts
4 table carts
Sound system
2 chest style freezers
1 upright freezer

Meting Room

33 mixed chairs
9 – 6 ft tables
7 – 8 ft tables
PA System
2 deep fryers
1 cooler
1 chest freezer – needs to be replaced
1 upright freezer
1 fridge
Commercial stove with vented hood
Office desk
Filing cabinet
3 – 100 cup coffee pots
2 hand sanitizer stations
2 kitchen carts

2 stationary bleachers in the barn – 50 ft of 5 row
2 bleachers rodeo grounds 75 ft – 12 row
2 bleachers rodeo grounds 75 ft – 10 row
2 bleachers portable – 20 ft – 7 row
6 bleachers portable – 18 ft – 7 row
2 bleachers portable 16 ft- 5 row
Bucking chutes
Rodeo sorting chute
Team sorting system
4 infrared heaters
Score clock
Storage racks for rodeo panels
Laptop computer
1- 10 Ft overhead gate
4- pop up 10x10 tents
snow fence & steel posts
calf chute (Preifert)

1 cooler
1 stove
1 popcorn machine
Bar equipment
10 recycle bins
8 garbage cans for beer
Power floor washer
2 – 100 cup coffee pots
Fire suppression system
AED
1 power broom

AED in the meeting room and Bablitz Hall

Rodeo Timers

Computer for Timers & Clock (C Branden)

Inventory 2022

Barn

Portable announcer booth
2013 – JD Tractor 5075
Loader, bucket, pallet forks
Arena groomer
10 ft cultivator with harrows
9 ft diamond harrows
Chain harrows
Miscellaneous tools
9 ft snow blade
bale forks
3 point hitch quick attachment

C Can

66 mixed chairs

Rodeo Panels

500 Series

4 – 4 ft gates
6 – 8 ft gates
2 – 10 ft short gates
9 - 10 ft gates
11 – 12 ft gates
2 – 8 ft panels
16 – 10 ft panels
64 – 12 ft panels
2 – 14 ft panels
Posts for 500 series

400 Series

1 – 4 ft gate
18 - 12 ft gates
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32 – 12 ft panels
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20 bent and broken panels from 500 and
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REQUEST FOR DECISION

To: Town Council

From: Edward LeBlanc, CAO

cc: File

Date: January 10, 2023

Re: Correspondence Item

Item (a) Notice from the 2023 Fort Assiniboine Voyageur Canoe Brigade Organizing Committee informing of the seven-day canoe brigade starting on July 7th, 2023 on the Athabasca River.

Recommendation:

That Council accepts the notice from the 2023 Fort Assiniboine Voyageur Canoe Brigade Organizing Committee informing of the seven-day canoe brigade starting on July 7th, 2023 on the Athabasca River, as information.

Edward LeBlanc
CAO

(original report signed by the C.A.O.)

2023 Fort Assiniboine Bicentennial Voyageur Brigade
Box 237 Fort Assiniboine Alberta
T0G 1A0

Dear Sir/Madam:

This letter is to inform you of our intentions to hold a Voyageur Canoe Brigade on the Athabasca River for seven days beginning on July 7th in Whitecourt and ending on July 13th in Athabasca. The Brigade will cover a total of 343 kilometres with anticipated participation from teams from all parts of western Canada. The Brigade is being organized to celebrate the founding of Fort Assiniboine as a Hudson Bay Post in 1823. The 200 year celebration will not only recognize the founding of Fort Assiniboine and its importance as a stop in the Columbia Express but also provide an opportunity for the present generation to reconnect to an important part of Canadian history. The 25 foot voyageur canoes that will take part in this event are replicas of the craft used by the original fur traders and will feature up to eight paddlers dressed in period costumes returning once again to our historic river.

The participants will represent all age classes, first nations representation and hopefully have a cross section of the individuals representing the ethnic diversity of modern day Canada. It is important that all participants have a chance to visit our beautiful part of the world with the realization that they are reconnecting to Canada's history. The Athabasca River at one time was the major artery joining all communities along the river and this event will provide that opportunity for everyone locally and from other places to reconnect once again on the Athabasca.

Scheduled stops are Blue Ridge on July 6th and 7th, Fort Assiniboine on July 8th and 9th, Vega on July 10th, Smith on July 11th, Athabasca Riverbend Lodge on July 12th and ending on July 13th in Athabasca. Events such as People in Boats allowing local citizens to experience paddling in a voyageur canoe with modern day voyageurs are planned during the Brigade. Other events such as parades, banquets and games will be organized locally in conjunction with the Brigade organizers.

It should be noted that in 2017 to celebrate Canada's 150th birthday paddlers in 15 voyageur canoes took part in a six day Voyageur Canoe Brigade that ran from Jasper to Fort Assiniboine covering a total of 333 kilometres. The Brigade was incredibly successful culminating with a grand entrance, parade and dinner with over 1000 guests taking part in this marvelous gala in Fort Assiniboine. Some of the people that helped organize this event in 2017 are involved in coordinating the upcoming Brigade with the goal of showcasing our area, our history and our river once again. We have representation from the Canadian Voyageur Brigade Society, a national body dedicated to explaining Canadian history with people getting the opportunity to paddle voyageur canoes all across Canada. We are very excited to be part of such a monumental event and hope that your community will get involved in helping to make this a tremendous success.

Thank you for your time and please feel free to contact us in regards to any questions or ideas that you have in regards to this event. Our contact people are Quentin Olson 780 – 307 - 4592 or Teresa Olson at 780 – 674-7057 or by email at teresaolson62@gmail.com.

Respectfully,

2023 Fort Assiniboine Voyageur Canoe Brigade Organizing Committee

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Box 237 Fort Assiniboine Alberta
T0G 1A0

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