

2024 BUDGET & THREE YEAR 2025 – 2027

# OPERATING PLAN

10-YEAR

# CAPITAL PLAN

2024 BUDGET & 2025 - 2033  
MULTI-YEAR PLAN

# THREE-YEAR OPERATING PLAN

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The purpose of the three-year operating plan is to provide an overview of the operating activities for the upcoming three years. This ensures that the Town is planning for future activities and services, along with being financially prepared for these future projects.

The three-year operating plan estimates future years' expenditures based on the 2024 budget year. Let's use insurance for example. We can expect a slight increase of insurance premiums every year. Therefore, we might estimate a 3% increase to insurance premiums over



the next three years. Another example is future grant funding. The Provincial government may have already announced what our funding will look like over the next three years. In this case, those funds will be incorporated into the appropriate annual budgets over the next three years.

Every year, Council reviews a line by line itemization of the budgets. Adding a three-year written operating plan to this ensures appropriate planning and budget balancing in future years, effectively promoting fiscal responsibility of the Town.

In the following pages, we have summarized the projected operating revenues and expenditures budgets for the next three years.

## TOWN COUNCIL

Town Council is a group of seven elected officials (Mayor and six Councillors) whose responsibilities are outlined in the Municipal Government Act. A municipal election is held every four years. The current Council was elected in 2021.



Back Row: Anthony Oswald, Dave Sawatzky, Ty Assaf, Rod Klumph  
Front Row: Dausen Kluin, Mayor Dave McKenzie, Don Smith

Town Council meets twice a month on the second and fourth Tuesdays. Their meetings begin at 5:30 p.m. and take place in the Town Council Chambers which is located in the Administration Building at 5014-50 Avenue in Barrhead.

The following Report outlines all the Budgeted Operating Revenues and Expenses for 2024 in summary form, along with the budgets for the 2025 to 2027 Operating Plan. This Plan will be reviewed by Council annually and amendments will be made as required.

Each Budget Details Report will list the Budgeted Revenues first, followed by the Budgeted Expenses, with a Total Net Operating Cost at the Bottom.

The following Reports do not include the Tangible Capital Asset Depreciation expenses. These are considered 'non-cash' expenses and are excluded for reporting of the cash operational costs in the various departments.

## Budget Details - Mayor and Council

	2024	2025	2026	2027
<b>Revenues</b>				
Reimbursements	4,500	4,500	4,500	4,500
<b>Total Revenues</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>
<b>Expenses</b>				
Benefits and Employer Costs	57,030	59,710	62,510	65,450
Council Fees and Per diems	227,660	231,790	236,000	240,510
Training, Travel and Communications	43,160	43,190	43,220	43,260
<b>Total Expenses</b>	<b>327,850</b>	<b>334,690</b>	<b>341,730</b>	<b>349,220</b>
 <b>Total Net Operating Cost</b>	 <b>(323,350)</b>	 <b>(330,190)</b>	 <b>(337,230)</b>	 <b>(344,720)</b>

Council revenues generally consist of Per Diem reimbursements paid to the Town for Council members to attend the specific organization’s meeting. Expenses include Council Monthly Fees for all regular Council and committee meetings, Per Diems for any out of town meetings or events, Conference Expenses, Training and Development and other general travel expenses.



# PROPERTY TAXES AND REQUISITIONS

For budgeting purposes, the property taxes from 2025 to 2027 have been prepared using the same estimated assessment values and tax rate information as when the 2024 property tax budgets were calculated. In addition, because Requisition amounts have not been determined for future years, those budgets have also remained at the same level for the future three years. These budgets will be adjusted during the appropriate year’s budget deliberations.

## Budget Details - Property Taxes

	2024	2025	2026	2027
<b>Revenues</b>				
Property Taxes - Residential	4,639,070	4,639,070	4,639,070	4,639,070
Property Taxes - Non-Residential	2,203,540	2,203,540	2,203,540	2,203,540
Property Taxes - Machinery & Equipment	81,850	81,850	81,850	81,850
Property Taxes - Farmland	1,510	1,510	1,510	1,510
Property Taxes - Linear	133,630	133,630	133,630	133,630
Property Taxes - Federal Grant In Lieu	6,500	6,500	6,500	6,500
Property Taxes - Provincial Grant In Lieu	88,420	88,420	88,420	88,420
<b>Total Property Tax Revenues</b>	<b>7,154,520</b>	<b>7,154,520</b>	<b>7,154,520</b>	<b>7,154,520</b>

Total Property Tax Revenues include ALL monies collected through property taxes. This includes the funds collected for the Aquatics Centre debenture in the amount of \$290,570, along with all Requisitions collected on behalf of other organizations.

Requisitions collected on behalf of the following organizations, in the amount \$1,553,750 in 2024, include:

- Alberta School Foundation Fund (ASFF) – \$1,447,770
- Barrhead & District Social Housing Association – \$62,090
- Government of Alberta Designated Industrial Properties – \$520
- Government of Alberta Grant In Lieu (Seniors Property Tax Adjustment Expense) – \$43,370

The above requisition amounts are estimates, as the actual amounts were not available when the 2024 budget was prepared.

## Budget Details - Requisitions

	2024	2025	2026	2027
<b>Expenses</b>				
Requisitions	1,553,750	1,553,750	1,553,750	1,553,750
<b>Total Expenses</b>	<b>1,553,750</b>	<b>1,553,750</b>	<b>1,553,750</b>	<b>1,553,750</b>
<b>Net Municipal Property Taxes</b>	<b>5,600,770</b>	<b>5,600,770</b>	<b>5,600,770</b>	<b>5,600,770</b>
<b>(Total Property Tax Revenue less Requisitions collected on behalf of Other organizations)</b>				



In order to determine Net Municipal Property Taxes, the Requisition amounts are deducted from the Property Tax Revenues. Net Municipal Taxes are used to fund operational costs as well as provide funding towards the current year’s Capital Projects and Reserves for Future Capital Projects.

## FRANCHISE FEES

The total exempt property assessment for 2024 is approx. \$184,000,000 or 26.2% of the total assessment base. Exempt properties include schools, hospitals, seniors lodges, churches and municipally owned property. Though the Town still provides services and infrastructure to these entities, no property taxes are collected from them. The Town has franchise fee agreements in place with the power and natural gas suppliers which provides an alternate source of revenue.

Effective April 1, 2023, consumers pay a municipal franchise fee of 14% of the “transmission and distribution costs” portion of Fortis power billings, along with 18% of these same costs on Apex Utilities natural gas billings. These funds are then provided directly to the Town as operational revenues, with a portion being transferred to capital for future projects.

### Budget Details - Franchise Fees

	2024	2025	2026	2027
<b>Revenues</b>				
Franchise Fees	1,035,000	1,040,000	1,045,000	1,050,000
<b>Total Revenues</b>	<b>1,035,000</b>	<b>1,040,000</b>	<b>1,045,000</b>	<b>1,050,000</b>
<b>Total Franchise Fee Revenues</b>	<b>1,035,000</b>	<b>1,040,000</b>	<b>1,045,000</b>	<b>1,050,000</b>

# PENALTIES AND COSTS ON TAXES

Property tax penalties and costs include penalties that are applied to unpaid taxes, along with any other costs that may be directly applied to property taxes.

## Budget Details - Penalties and Costs on Taxes

	2024	2025	2026	2027
<b>Revenues</b>				
Penalties and Costs on Taxes	43,000	43,000	43,000	43,000
<b>Total Revenues</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>
<b>Total Penalties and Costs of Taxes Revenues</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>	<b>43,000</b>

# RETURN ON INVESTMENTS

Monthly interest is earned through the Town’s general bank account, along with any Term Deposit accounts the Town may have at any given time. A portion of these return on investments are transferred into capital reserves, while the remainder is used to offset general operating expenditures.

## Budget Details – Return on Investments

	2024	2025	2026	2027
<b>Revenues</b>				
Return on Investments	250,000	150,000	150,000	150,000
<b>Total Revenues</b>	<b>250,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>Total Return on Investments</b>	<b>250,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>

# ADMINISTRATION AND COMPUTER

The Administration Department is responsible for ensuring that the Town operates within provincial legislation, local policies and bylaws. This department works out of the Town Administration Building, which also includes the Town Council Chambers and Committee Meeting Room. Administration is responsible for all municipal functions related to the assessments and property tax systems, the utility billing system for water, sewer and garbage services, business licensing, animal licensing, payables, receivables, record management of all financial budgets and reporting for the Town of Barrhead.

## Budget Details - Administration and Computer

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	26,100	26,100	26,100	26,100
Rentals, Licenses, Permits, Reimbursements	48,880	48,980	48,980	48,980
Provincial Grants	48,220	0	0	0
Revenues from Operating Reserves	0	0	0	0
<b>Total Revenues</b>	<b>123,200</b>	<b>75,080</b>	<b>75,080</b>	<b>75,080</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	743,240	756,780	770,590	784,680
Election Expenses	0	15,000	0	0
Training, Travel and Communications	42,500	47,230	48,980	48,780
Professional and Contracted Services	154,160	152,530	153,700	154,880
Insurance	8,200	8,610	9,040	9,490
Building and Equipment Maintenance	41,800	38,500	38,700	38,900
Materials and Supplies	29,910	30,210	30,310	30,410
Utilities	14,400	15,130	15,880	16,670
Computer Program (offset by revenue)	6,000	6,000	6,000	6,000
Bank Charges	3,020	3,020	3,020	3,020
Write-Offs	500	500	500	500
Additions to Operating Reserves	150	150	150	150
Contribution to Capital	70,000	0	0	0
<b>Total Expenses</b>	<b>1,113,880</b>	<b>1,073,660</b>	<b>1,076,870</b>	<b>1,093,480</b>
<b>Total Net Operating Cost</b>	<b>(990,680)</b>	<b>(998,580)</b>	<b>(1,001,790)</b>	<b>(1,018,400)</b>

### Notes to Budget Details – Administration and Computer

- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for a Hazardous Materials Assessment, Server Upgrades and CAO Recruitment.



# POLICING

The Royal Canadian Mounted Police (RCMP) enforce federal and provincial laws in the community. They operate out of the local RCMP Detachment. Their main focus is on crime prevention and investigation, maintaining peace and order, and making our residents feel safe and secure in the community. A portion of the RCMP policing costs are paid by the Town on an annual basis.

The Town of Barrhead owns the Detachment facility and is responsible for the maintenance, insurance, utilities, materials and supplies for the building. These costs are reimbursed by the RCMP through their leasing contract with the Town.

## Budget Details - RCMP

	2024	2025	2026	2027
<b>Revenues</b>				
Building Rent, Reimbursements	45,300	46,820	48,820	50,470
<b>Total Revenues</b>	<b>45,300</b>	<b>46,820</b>	<b>48,820</b>	<b>50,470</b>
<b>Expenses</b>				
Asset Retirement Accretion Expense	1,130	1,150	1,180	1,210
Policing Costs, Contracted Services	277,500	277,770	278,460	278,750
Insurance	6,200	6,510	6,840	7,180
Building and Equipment Maintenance	5,800	5,800	5,800	5,800
Materials and Supplies	1,300	1,300	1,300	1,300
Utilities	18,500	19,440	20,420	21,440
Grant to Victim Services	1,000	1,000	1,000	1,000
<b>Total Expenses</b>	<b>311,430</b>	<b>312,970</b>	<b>315,000</b>	<b>316,680</b>
<b>Total Net Operating Cost</b>	<b>(266,130)</b>	<b>(266,150)</b>	<b>(266,180)</b>	<b>(266,210)</b>

### Notes to Budget Details – Policing

- Town contributes towards RCMP Policing costs on an annual basis.

# BARRHEAD REGIONAL FIRE SERVICES & EMERGENCY RESPONSE CENTRE

Barrhead Regional Fire Services and Emergency Response Centre are jointly operated by the Town of Barrhead and the County of Barrhead, with the Town being the Unit of Authority. Each municipality is responsible for paying for fire responses and ambulance assists within their jurisdiction. The department consists of three full-time positions: a Fire Chief, a Deputy Fire Chief and an Administrative Assistant. There are also currently 42 Volunteer Fire Fighters on the roster.

## Budget Details - Barrhead Regional Fire Services

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	54,150	54,150	54,650	54,650
Rentals, Licenses, Permits	1,000	1,000	1,000	1,000
County of Barrhead - Operations, Response Fees, Guardians, Dispatch	553,120	556,950	573,000	572,990
<b>Total Revenues</b>	<b>608,270</b>	<b>612,100</b>	<b>628,650</b>	<b>628,640</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	404,740	413,730	422,740	431,960
Fire Fees and Guardians	216,740	220,350	224,040	227,800
Training, Travel and Communications	78,220	61,720	79,220	62,720
Professional and Contracted Services	93,370	90,230	89,230	89,230
Insurance	34,500	36,200	38,000	39,900
Building, Vehicle and Equipment Maintenance	40,100	51,100	51,100	51,100
Materials and Supplies	130,300	132,300	133,900	135,500
<b>Total Expenses</b>	<b>997,970</b>	<b>1,005,630</b>	<b>1,038,230</b>	<b>1,038,210</b>
<b>Town of Barrhead - Operations, Response Fees, Dispatch</b>	<b>(389,700)</b>	<b>(393,530)</b>	<b>(409,580)</b>	<b>(409,570)</b>

### Notes to Budget Details – Barrhead Regional Fire Services

- Net operational cost is split 50%/50% between the Town and County of Barrhead.
- IFDIC International Conference is attended every two years.
- The County also fully funds the County Fire Guardian pay and costs, along with hired equipment required at County fires.

The Emergency Response Centre houses operations, fire response vehicles and equipment, and the training resources for Barrhead Regional Fire Services department. The costs indicated below are for the operations and maintenance of the building.

### Budget Details - Emergency Response Centre

	2024	2025	2026	2027
<b>Revenues</b>				
County of Barrhead - Operations	28,080	28,990	29,980	31,000
<b>Total Revenues</b>	<b>28,080</b>	<b>28,990</b>	<b>29,980</b>	<b>31,000</b>
<b>Expenses</b>				
Professional and Contracted Services	10,820	10,920	11,120	11,320
Insurance	11,300	11,870	12,460	13,080
Building and Equipment Maintenance	13,000	13,200	13,400	13,600
Materials and Supplies	2,500	2,500	2,500	2,500
Utilities	18,540	19,490	20,480	21,500
<b>Total Expenses</b>	<b>56,160</b>	<b>57,980</b>	<b>59,960</b>	<b>62,000</b>
<b>Town of Barrhead - Operations</b>	<b>(28,080)</b>	<b>(28,990)</b>	<b>(29,980)</b>	<b>(31,000)</b>

Notes to Budget Details – Emergency Response Centre

- Net total operating cost is split 50%/50% between the Town and County of Barrhead.



The Town Fire budget is to identify the Town's direct costs for the provision of fire response services and funding requirements for current year and future years capital equipment and projects.

### Budget Details - Town Fire

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	1,000	1,000	1,000	1,000
<b>Total Revenues</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenses</b>				
Contribution to Regional Fire, ERC	389,700	393,530	409,580	409,570
<b>Total Expenses</b>	<b>389,700</b>	<b>393,530</b>	<b>409,580</b>	<b>409,570</b>
<b>Total Net Operating Cost</b>	<b>(388,700)</b>	<b>(392,530)</b>	<b>(408,580)</b>	<b>(408,570)</b>

#### Notes to Budget Details – Town Fire

- Town portion only of the Revenues and Expenses of Barrhead Regional Fire Services.

## ENFORCEMENT SERVICES

The Enforcement Services Department plays an integral role in maintaining a safe community. There is one Community Peace Officer on staff. The Officer responds to various complaints such as noise offences, community standards compliance, animal control issues, unsightly property conditions, along with the enforcement of Traffic Safety and Municipal Bylaws. The Community Peace Officer operates out of the Town Administration Office. The Town of Barrhead participates in and complies with the Alberta Solicitor General's Peace Officer Program as an Authorized Employer.

### Budget Details - Enforcement Services

	2024	2025	2026	2027
<b>Revenues</b>				
Administrative Fees	3,500	3,500	3,500	3,500
Fines Revenue	27,350	27,850	28,350	28,850
Provincial Grants	15,000	0	0	0
<b>Total Revenues</b>	<b>45,850</b>	<b>31,350</b>	<b>31,850</b>	<b>32,350</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	116,800	119,010	121,220	123,490
Training, Travel and Communications	6,200	6,250	6,300	6,360
Professional and Contracted Services	25,300	8,500	8,500	8,500
Insurance	4,200	4,410	4,630	4,860
Vehicle and Equipment Maintenance	4,300	4,300	4,300	4,300
Materials and Supplies	8,600	8,830	9,070	9,320
<b>Total Expenses</b>	<b>165,400</b>	<b>151,300</b>	<b>154,020</b>	<b>156,830</b>
<b>Total Net Operating Cost</b>	<b>(119,550)</b>	<b>(119,950)</b>	<b>(122,170)</b>	<b>(124,480)</b>

#### Notes to Budget Details – Enforcement Services

- Fines Revenue includes both municipal and provincial government fines.
- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for a new Body Camera.

# DISASTER SERVICES, SAFETY & PUBLIC HEALTH

The Disaster Services Department ensures that in an emergency situation appropriate protocols are followed to ensure that the community is safe. Departmental training takes place to ensure staff members have the required qualifications to deal with a disaster in the community.

The Town of Barrhead promotes a safe and healthy community and workplace. There is a half-time Safety Officer on staff that ensures that the Town is up to date on all required safety protocols, documents and legislation. There is currently a Joint Health and Safety Committee that meets quarterly to discuss any safety issues that may arise. Council has signed a Joint Health and Safety Policy to show their support for the importance of health and safety in the workplace.

## Budget Details - Disaster Services, Safety & Public Health

	2024	2025	2026	2027
<b>Revenues</b>				
Miscellaneous Revenues	50	50	50	50
Provincial Grants	10,840	0	0	0
Revenues from Operating Reserves	8,000	0	0	0
<b>Total Revenues</b>	<b>18,890</b>	<b>50</b>	<b>50</b>	<b>50</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	66,550	67,740	68,950	70,150
Training, Travel and Communications	4,380	4,390	2,400	2,410
Professional and Contracted Services	15,370	500	500	500
Materials and Supplies	7,190	3,250	3,250	3,250
<b>Total Expenses</b>	<b>93,490</b>	<b>75,880</b>	<b>75,100</b>	<b>76,310</b>
<b>Total Net Operating Cost</b>	<b>(74,600)</b>	<b>(75,830)</b>	<b>(75,050)</b>	<b>(76,260)</b>

### Notes to Budget Details – Disaster Services, Safety & Public Health

- Public Health Grant in 2024, offset by Expenses. This grant will not be received in future years.
- The remaining Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for new computer software for the Safety Department.

# PUBLIC WORKS

## (includes Common Services and Roads)

The Public Works Department is responsible for underground infrastructure for the water, storm sewer, sanitary sewer systems and street maintenance, including street sweeping, road repairs, and sidewalk rehabilitation. The department also maintains all vehicles, equipment, fire hydrant flushing and infrastructure facilities.

### Budget Details - Public Works (Includes Common Services & Roads)

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	15,250	15,250	15,250	15,250
WCB Rebates	10,000	10,000	10,000	10,000
Provincial Grants	152,920	152,920	152,920	152,920
Revenues from Operating Reserves	50,000	0	0	0
<b>Total Revenues</b>	<b>228,170</b>	<b>178,170</b>	<b>178,170</b>	<b>178,170</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	908,180	912,930	928,480	944,330
Training, Travel and Communications	14,800	15,120	15,460	15,810
Professional and Contracted Services	32,140	32,690	32,990	33,190
Insurance	31,200	32,760	34,400	36,120
Building, Vehicle and Equipment Maintenance	350,200	297,400	304,000	304,000
Materials and Supplies	339,250	345,530	352,610	360,040
Utilities	255,350	268,120	281,520	295,590
Additions to Operating Reserves	5,000	5,000	5,000	5,000
Contribution to Capital	110,000	0	0	0
<b>Total Expenses</b>	<b>2,046,120</b>	<b>1,909,550</b>	<b>1,954,460</b>	<b>1,994,080</b>
<b>Total Net Operating Cost</b>	<b>(1,817,950)</b>	<b>(1,731,380)</b>	<b>(1,776,290)</b>	<b>(1,815,910)</b>

#### Notes to Budget Details – Public Works (Includes Common Services & Roads)

- Provincial MSI Operating Grant Revenue estimated for future three years.
- Additions to Operating Reserve include WCB Reimbursements.
- Contribution for Capital is for future building upgrades and street programs.

# AIRPORT

The Barrhead Johnson Airport is owned by both the County of Barrhead and the Town of Barrhead, with the County being the Unit of Authority. The Airport total Revenues and Expenses Budget is listed in the County of Barrhead Financial Reports. The Town makes an annual contribution for 50% of the operational expenses and 50% of the capital purchases. The following tables itemizes the budget details for the Town’s contribution only.

## Budget Details - Airport

	2024	2025	2026	2027
<b>Expenses</b>				
Contribution to Airport - Town Portion	17,320	20,510	15,860	15,880
<b>Total Expenses</b>	<b>17,320</b>	<b>20,510</b>	<b>15,860</b>	<b>15,880</b>
<b>Total Net Operating Cost</b>	<b>(17,320)</b>	<b>(20,510)</b>	<b>(15,860)</b>	<b>(15,880)</b>

### Notes to Budget Details – Airport

- Net cost is split 50%/50% between the Town and County of Barrhead.

# STORM SEWER, WATER AND SANITARY SEWER

Storm Sewer infrastructure is an independent system that directs the flow of rainfall and surface water drainage directly into the catch basins along the road surface. Storm Sewer maintenance is performed by the Public Works Department to ensure that the storm sewer lines are running smoothly and clear of debris.

## Budget Details - Storm Sewer

	2024	2025	2026	2027
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	22,870	22,930	23,360	23,790
Repairs and Maintenance	7,500	7,500	7,500	7,500
Materials and Supplies	750	750	750	750
<b>Total Expenses</b>	<b>31,120</b>	<b>31,180</b>	<b>31,610</b>	<b>32,040</b>
<b>Total Net Operating Cost</b>	<b>(31,120)</b>	<b>(31,180)</b>	<b>(31,610)</b>	<b>(32,040)</b>

Water treatment, transmission and distribution operations are provided by the Town and contracted to the Barrhead Regional Water Commission. The Water System serves approximately 2,200 residential and non-residential properties within the Town. The Water Department compiles meter readings for the bi-monthly billings, issued to the utility customers, in accordance with Town Bylaws. These Bylaws govern the water distribution process within the Town, sets utility rates to cover operational costs and provides funding for capital infrastructure and equipment. The Water system is a self-supporting utility, which means revenues collected through utility billings will fund all operational expenses, including contributions towards current and future capital projects.

A Bulk Water system is located next to the Town Shop at 4406-62A Avenue. Companies can sign up for an account to access the system, or individuals can access the system using debit and credit cards.

### **Budget Details - Water (Includes Barrhead Regional Water Commission)**

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	2,959,530	2,968,290	3,052,670	3,085,660
Rentals, Licenses, Permits	94,330	94,330	94,330	94,330
Provincial Grants	24,600	0	0	0
<b>Total Revenues</b>	<b>3,078,460</b>	<b>3,062,620</b>	<b>3,147,000</b>	<b>3,179,990</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	402,130	410,030	418,520	427,280
Training, Travel and Communications	35,000	36,080	36,960	37,860
Professional and Contracted Services	1,503,940	1,541,920	1,592,210	1,584,910
Insurance	101,100	106,160	111,470	117,050
Building, Vehicle and Equipment Maintenance	164,100	121,700	123,400	125,100
Materials, Supplies, Chemicals	182,790	190,480	201,120	211,170
Utilities	342,400	317,570	335,340	353,460
Bank Charges	500	500	500	500
Write-Offs	1,000	1,000	1,000	1,000
Contribution to Capital	345,500	337,180	326,480	321,660
<b>Total Expenses</b>	<b>3,078,460</b>	<b>3,062,620</b>	<b>3,147,000</b>	<b>3,179,990</b>
<b>Total Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Notes to Budget Details – Water (Includes Barrhead Regional Water Commission)

- Barrhead Regional Water Commission reimburses the Town for all Water Plant operational expenses.
- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for a Hazardous Materials Assessment and Pipe Repairs on our Pressure Reducing Station.
- Contribution to Capital is for future water infrastructure in the Town of Barrhead.
- Water is considered a self-supporting utility; therefore, it nets to 0 every year.





The Sanitary Sewer infrastructure is an independent system for the transportation of sanitary sewer waste into the Town’s wastewater treatment lagoon system.

The Sanitary Sewer system is a self-supporting utility, which means revenues collected through utility billings will fund all operational expenses, including contributions towards current and future capital projects.

### Budget Details - Sanitary Sewer

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	685,350	698,090	710,790	710,790
Provincial Grants	3,200	0	0	0
<b>Total Revenues</b>	<b>688,550</b>	<b>698,090</b>	<b>710,790</b>	<b>710,790</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	114,810	115,300	117,330	119,410
Training, Travel and Communications	7,750	7,950	8,160	8,380
Professional and Contracted Services	1,960	1,960	1,960	1,960
Insurance	7,000	7,350	7,720	8,110
Building and Equipment Maintenance	91,200	91,200	98,200	91,200
Materials, Supplies, Chemicals	8,300	8,520	8,760	9,020
Utilities	126,000	132,300	138,920	145,870
Write-Offs	1,000	1,000	1,000	1,000
Contribution to Capital	330,530	332,510	328,740	325,840
<b>Total Expenses</b>	<b>688,550</b>	<b>698,090</b>	<b>710,790</b>	<b>710,790</b>
<b>Total Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Notes to Budget Details – Sanitary Sewer

- Contribution to Capital is for future sewer infrastructure in the Town of Barrhead.
- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for a Hazardous Materials Assessment.
- Sanitary Sewer is considered a self-supporting utility; therefore, it nets to 0 every year.



# TRADE WASTE

Garbage collection services are provided by the Town of Barrhead. Residential front street pickup takes place once per week. Regular commercial pickup also takes place once per week. Larger commercial operations can make arrangements for multiple-day pickups, based on their specific operational needs. The Town provides the residential and non-residential roll out waste carts, and bins for the larger commercial garbage pickup.



## Budget Details - Trade Waste

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	240,870	246,250	250,050	253,960
<b>Total Revenues</b>	<b>240,870</b>	<b>246,250</b>	<b>250,050</b>	<b>253,960</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	125,520	126,290	128,610	130,980
Training, Travel and Communications	2,750	2,800	2,850	2,900
Professional and Contracted Services	1,000	1,000	1,000	1,000
Insurance	5,100	5,360	5,630	5,910
Building, Vehicle and Equipment Maintenance	24,300	29,000	29,000	29,000
Materials and Supplies	32,200	31,800	32,960	34,170
Contribution to Capital	50,000	50,000	50,000	50,000
<b>Total Expenses</b>	<b>240,870</b>	<b>246,250</b>	<b>250,050</b>	<b>253,960</b>
<b>Total Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Notes to Budget Details – Trade Waste

- Funding for Trade Waste is collected through the Town's Bi-Monthly Utility Invoice.
- Contribution to Capital is for current and future waste pickup equipment.
- Trade Waste is considered a self-supporting utility; therefore, it nets to 0 every year.

# LANDFILL

The Barrhead Regional Landfill is jointly operated by the Town of Barrhead and the County of Barrhead, with the Town being the Unit of Authority.

## Budget Details - Landfill

	2024	2025	2026	2027
<b>Revenues</b>				
Town of Barrhead Contribution	103,440	106,540	107,260	110,660
Tipping Fees and General Revenue	122,050	122,100	127,150	127,200
County of Barrhead Contribution	103,440	106,540	107,260	110,660
<b>Total Revenues</b>	<b>328,930</b>	<b>335,180</b>	<b>341,670</b>	<b>348,520</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	158,120	162,330	166,700	171,340
Training, Travel and Communications	7,900	8,000	8,100	8,200
Professional and Contracted Services	75,000	75,000	75,000	75,000
Insurance	6,050	6,350	6,670	7,000
Building, Vehicle and Equipment Maintenance	19,000	19,000	19,000	19,000
Materials and Supplies	58,050	59,450	60,900	62,450
Utilities	4,310	4,550	4,800	5,030
Bank Charges	500	500	500	500
<b>Total Expenses</b>	<b>328,930</b>	<b>335,180</b>	<b>341,670</b>	<b>348,520</b>
<b>Total Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Notes to Budget Details – Landfill

- Net operational cost is split 50%/50% between the Town and County of Barrhead.
- Town contribution for Landfill costs is collected through the Town's Bi-Monthly Utility Invoice

New Landfill budget is to record future landfill closure/post closure costs and to transfer land rental revenue to capital reserve for future capital projects.

## Budget Details - New Landfill

	2024	2025	2026	2027
<b>Revenues</b>				
Rentals	5,050	5,050	5,050	5,050
<b>Total Revenues</b>	<b>5,050</b>	<b>5,050</b>	<b>5,050</b>	<b>5,050</b>
<b>Expenses</b>				
Asset Retirement Accretion Expense	13,150	13,580	14,020	14,480
Contribution to Capital	5,050	5,050	5,050	5,050
<b>Total Expenses</b>	<b>18,200</b>	<b>18,630</b>	<b>19,070</b>	<b>19,530</b>
<b>Total Net Operating Cost</b>	<b>(13,150)</b>	<b>(13,580)</b>	<b>(14,020)</b>	<b>(14,480)</b>

### Notes to Budget Details – New Landfill

- Town portion of the Land Rental Revenue.
- Accretion expense for future asset retirement obligation.
- Contribution to Capital funds used for future years' capital projects.

# RECYCLE

Recycle opportunities are available next to the Public Works Shop through several large, outdoor recycle bins. Recycle bins are also located at the Barrhead Regional Landfill to reduce waste volumes disposed of into the landfill. The Town processes recycled materials such as cardboard and newspaper with revenues received offsetting operational costs.

## Budget Details - Recycle

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	235,090	239,590	244,180	248,860
<b>Total Revenues</b>	<b>235,090</b>	<b>239,590</b>	<b>244,180</b>	<b>248,860</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	169,930	173,160	176,400	179,650
Training, Travel and Communications	500	500	500	500
Insurance	2,900	3,050	3,200	3,360
Building, Vehicle and Equipment Maintenance	14,100	11,100	11,100	11,100
Materials and Supplies	20,000	20,700	21,440	22,200
Utilities	9,200	9,660	10,140	10,650
Contribution to Capital	18,460	21,420	21,400	21,400
<b>Total Expenses</b>	<b>235,090</b>	<b>239,590</b>	<b>244,180</b>	<b>248,860</b>
<b>Total Net Operating Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Notes to Budget Details – Recycle

- Funding for Recycle operations is collected through the Town's Bi-Monthly Utility Invoice.
- Recycle is considered a self-supporting utility; therefore, it nets to 0 every year.
- Contribution to Capital funds used for current and future years' capital projects.



# FAMILY AND COMMUNITY SUPPORT SERVICES

Family and Community Support Services (FCSS) is an integral part of our community, providing much needed assistance and support to several people and families. FCSS receives funding from the Town and County, as well as the Provincial Government.



## Budget Details - Family & Community Support Services

	2024	2025	2026	2027
<b>Revenues</b>				
County of Barrhead Contribution	77,150	77,150	77,150	77,150
Provincial Grants	329,620	329,620	329,620	329,620
<b>Total Revenues</b>	<b>406,770</b>	<b>406,770</b>	<b>406,770</b>	<b>406,770</b>
<b>Expenses</b>				
Contribution to FCSS	483,920	483,920	483,920	483,920
<b>Total Expenses</b>	<b>483,920</b>	<b>483,920</b>	<b>483,920</b>	<b>483,920</b>
<b>Town of Barrhead Contribution</b>	<b>(77,150)</b>	<b>(77,150)</b>	<b>(77,150)</b>	<b>(77,150)</b>

### Notes to Budget Details – Family and Community Support Services (FCSS)

- The Town and the County each contribute the same amount of funding on an annual basis. In 2024 it is \$77,150, which has also been estimated for the future three years.
- The Contribution to FCSS expense is for payment of the Town, County and Provincial Government funding directly to FCSS.

# PLANNING AND DEVELOPMENT

The Planning and Development Department provides a variety of services to businesses and residents and is responsible for ensuring compliance with a variety of provincial and municipal mandated procedures, bylaws and regulations.

The Planning and Development Department receives direction from, and provides administrative support to, the Municipal Planning Commission (MPC) and the Subdivision and Development Appeal Board (SDAB).

The Planning and Development Department maintains Bylaws and the GIS system, approves Business Licenses and Development Permits and works closely with the Municipal Planners. The Department reviews and makes recommendations on Area Structure Plans, Redevelopment Plans, the Land Use Bylaw and Municipal Development Plan. They complete all mapping for Town departments, along with overseeing the sales and land transfers of Beaver Brook lots.

### Budget Details - Planning, Development and Subdivision

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	1,600	1,600	1,600	1,600
Licenses & Permits	3,000	3,000	3,000	3,000
Provincial Grants	19,000	0	0	0
Revenues from Operating Reserves	15,000	0	0	0
<b>Total Revenues</b>	<b>38,600</b>	<b>4,600</b>	<b>4,600</b>	<b>4,600</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	76,210	77,670	79,160	80,700
Training, Travel and Communications	4,000	7,000	7,000	7,000
Professional and Contracted Services	67,500	34,500	35,000	35,500
Materials and Supplies	4,500	4,500	4,500	4,500
<b>Total Expenses</b>	<b>152,210</b>	<b>123,670</b>	<b>125,660</b>	<b>127,700</b>
<b>Total Net Operating Cost</b>	<b>(113,610)</b>	<b>(119,070)</b>	<b>(121,060)</b>	<b>(123,100)</b>

Notes to Budget Details – Planning, Development and Subdivision

- Professional and Contracted Services Expense include GIS program, Land Surveys, Appraisals and Consulting.
- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for a new Aerial Photo.



# COMMUNICATIONS

The Communications Department coordinates the maintenance of the Town’s social media networks, including Facebook, Twitter and Instagram, with a combined audience of over 3,000 followers.

The Department is responsible for development and maintenance of the Town’s website and implementation of Council’s rebranding project. The Department coordinates the communication of special events, service disruptions and advertising within the community.

## Budget Details - Communications

	2024	2025	2026	2027
<b>Revenues</b>				
Revenues from Operating Reserves	10,000	0	0	0
<b>Total Revenues</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	116,550	118,720	120,940	123,190
Training, Travel and Communications	13,600	13,630	13,660	13,690
Professional and Contracted Services	1,000	1,000	1,000	1,000
Materials and Supplies	40,990	21,050	21,100	21,150
<b>Total Expenses</b>	<b>172,140</b>	<b>154,400</b>	<b>156,700</b>	<b>159,030</b>
<b>Total Net Operating Cost</b>	<b>(162,140)</b>	<b>(154,400)</b>	<b>(156,700)</b>	<b>(159,030)</b>

### Notes to Budget Details – Communications

- Materials and Supplies includes Rebranding supplies in 2024.



# PARKS AND RECREATION

The Parks and Recreation Department promotes personal health, increased quality of life and assists in a sense of community pride and ownership. The Department operates the Arena and Aquatics Centre utilized by the various user groups for hockey, figure skating, and swim club. These facilities are used for public skate, swimming lessons and other programs which have been developed to encourage personal health and fitness and provide fun activities for people of all ages.

This Department maintains the Parks, Sportsgrounds, Walking Trail, Town owned Cemeteries and the green spaces within the Town.

The Recreation Department is also responsible for the Curling Rink and Bowling Alley facilities. By way of agreements, these facilities are operated by local sports associations.

Annual funding provided by the County of Barrhead assists with the operational costs of the Arena, Aquatics Centre, Curling Rink and the Youth Summer Programs.

## Budget Details - Cemetery

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	18,400	18,400	18,400	18,400
Reimbursements	5,500	5,500	5,500	5,500
Provincial Grants	14,000	0	0	0
<b>Total Revenues</b>	<b>37,900</b>	<b>23,900</b>	<b>23,900</b>	<b>23,900</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	23,030	23,410	23,740	24,150
Insurance	630	660	690	720
Maintenance	22,000	8,000	22,000	8,000
Materials and Supplies	4,500	4,500	4,500	4,500
Additions to Operating Reserves	2,500	2,500	2,500	2,500
<b>Total Expenses</b>	<b>52,660</b>	<b>39,070</b>	<b>53,430</b>	<b>39,870</b>
<b>Total Net Operating Cost</b>	<b>(14,760)</b>	<b>(15,170)</b>	<b>(29,530)</b>	<b>(15,970)</b>

### Notes to Budget Details – Cemetery

- Concrete Runners – \$14,000, every two years under Maintenance
- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for concrete runners.



## Budget Details - Recreation Administration

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	26,000	26,200	26,400	26,600
Rentals	10,000	10,000	10,000	10,000
County of Barrhead Contribution	25,000	25,000	25,000	25,000
Federal Grants	2,800	2,800	2,800	2,800
<b>Total Revenues</b>	<b>63,800</b>	<b>64,000</b>	<b>64,200</b>	<b>64,400</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	269,260	273,660	278,150	282,760
Training, Travel and Communications	19,500	19,670	19,840	20,020
Professional and Contracted Services	36,500	27,000	27,000	27,000
Insurance	3,750	3,890	4,030	4,180
Equipment Maintenance	5,020	5,100	5,200	5,300
Materials and Supplies	40,210	38,710	39,210	39,610
Write-Offs	100	100	100	100
<b>Total Expenses</b>	<b>374,340</b>	<b>368,130</b>	<b>373,530</b>	<b>378,970</b>
<b>Total Net Operating Cost</b>	<b>(310,540)</b>	<b>(304,130)</b>	<b>(309,330)</b>	<b>(314,570)</b>

Notes to Budget Details – Recreation Administration

- County of Barrhead contribution towards Summer Youth Program - \$25,000.

## Budget Details - Arena

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	450	450	450	450
Rentals	247,460	250,240	252,740	255,240
County of Barrhead Contribution	155,000	155,000	155,000	155,000
<b>Total Revenues</b>	<b>402,910</b>	<b>405,690</b>	<b>408,190</b>	<b>410,690</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	370,620	377,170	384,020	390,780
Training, Travel and Communications	14,250	14,500	14,760	15,040
Professional and Contracted Services	360	360	360	360
Insurance	36,650	38,460	40,360	42,350
Building and Equipment Maintenance	65,200	59,400	60,400	61,400
Materials and Supplies	36,200	37,080	38,380	39,300
Utilities	141,550	148,630	156,060	163,860
Contribution to Capital	50,000	50,000	50,000	50,000
<b>Total Expenses</b>	<b>714,830</b>	<b>725,600</b>	<b>744,340</b>	<b>763,090</b>
<b>Total Net Operating Cost</b>	<b>(311,920)</b>	<b>(319,910)</b>	<b>(336,150)</b>	<b>(352,400)</b>

Notes to Budget Details – Arena

- County of Barrhead contribution toward Arena Operations - \$155,000.
- Contribution to capital is for current and future capital reserves and projects.

## Budget Details - Aquatic Centre

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	326,550	331,550	338,050	344,550
Rentals	5,000	6,000	7,000	8,000
County of Barrhead Contribution	155,000	155,000	155,000	155,000
Revenues from Operating Reserves	2,500	0	0	0
<b>Total Revenues</b>	<b>489,050</b>	<b>492,550</b>	<b>500,050</b>	<b>507,550</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	911,970	919,740	927,620	935,650
Training, Travel and Communications	29,220	25,860	26,210	26,580
Professional and Contracted Services	13,300	14,300	14,300	14,300
Insurance	43,000	45,150	47,410	49,780
Building and Equipment Maintenance	40,000	42,000	45,000	48,000
Materials, Supplies, Chemicals	82,500	85,200	88,900	90,600
Utilities	301,700	316,780	332,620	349,250
Bank Charges	4,000	4,000	4,000	4,000
Contribution to Capital	50,000	50,000	50,000	50,000
<b>Total Expenses</b>	<b>1,475,690</b>	<b>1,503,030</b>	<b>1,536,060</b>	<b>1,568,160</b>
 <b>Total Net Operating Cost</b>	 <b>(986,640)</b>	 <b>(1,010,480)</b>	 <b>(1,036,010)</b>	 <b>(1,060,610)</b>

Note: Debenture Payment 290,570      290,570      290,570      290,570

(Funded by separate property tax rate, not part of the Total Net Operating Costs)

### Notes to Budget Details – Aquatics Centre

- County of Barrhead contribution toward Aquatic Centre Operations - \$155,000.
- Contribution to capital is for current and future capital reserves and projects.



## Budget Details - Parks

	2024	2025	2026	2027
<b>Revenues</b>				
Rentals, Reimbursements	11,600	11,600	11,600	11,600
County of Barrhead Contribution	4,000	4,000	4,000	4,000
Provincial Grants	172,920	152,920	152,920	152,920
Revenues from Operating Reserves	3,000	0	0	0
<b>Total Revenues</b>	<b>191,520</b>	<b>168,520</b>	<b>168,520</b>	<b>168,520</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	169,320	171,740	174,130	176,700
Training, Travel and Communications	6,810	6,810	6,810	6,810
Professional and Contracted Services	17,500	17,500	17,500	17,500
Insurance	9,150	9,610	10,090	10,590
Building, Vehicle and Equipment Maintenance	94,900	73,500	74,500	75,500
Materials and Supplies	24,500	25,100	25,730	26,400
Utilities	7,200	7,570	7,950	8,350
<b>Total Expenses</b>	<b>329,380</b>	<b>311,830</b>	<b>316,710</b>	<b>321,850</b>
<b>Total Net Operating Cost</b>	<b>(137,860)</b>	<b>(143,310)</b>	<b>(148,190)</b>	<b>(153,330)</b>

### Notes to Budget Details – Parks

- Provincial MSI Operating Grant Revenue estimated for future three years. In addition, the Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for an Arborist to prune old boulevard trees and purchase pea gravel in the Splash Park.
- County of Barrhead contribution toward Weed Control Program, Communities in Bloom



## Budget Details – Sportsground

	2024	2025	2026	2027
<b>Revenues</b>				
Provincial Grants	2,000	0	0	0
Revenues from Operating Reserves	6,000	0	0	0
<b>Total Revenues</b>	<b>8,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	38,290	38,910	39,510	40,170
Training and Travel	320	320	320	320
Professional and Contracted Services	3,000	3,000	3,000	3,000
Insurance	8,100	8,510	8,940	9,390
Building and Equipment Maintenance	15,500	7,500	7,500	13,500
Materials and Supplies	2,000	2,000	2,000	2,000
Utilities	3,500	3,680	3,870	4,080
<b>Total Expenses</b>	<b>70,710</b>	<b>63,920</b>	<b>65,140</b>	<b>72,460</b>
<b>Total Net Operating Cost</b>	<b>(62,710)</b>	<b>(63,920)</b>	<b>(65,140)</b>	<b>(72,460)</b>

### Notes to Budget Details – Sportsground

- The Provincial Grant revenue in 2024 is the 2023 MSI Grant that was transferred to deferred revenue for use in 2024. This grant will be used to offset costs for a Hazardous Materials Assessment.
- 2024 Maintenance includes shale purchase of \$6,000

## Budget Details - Rotary Park

	2024	2025	2026	2027
<b>Revenues</b>				
Campsite Rentals	20,000	20,000	20,000	20,000
<b>Total Revenues</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenses</b>				
Professional and Contracted Services	250	250	250	250
Materials and Supplies	3,500	5,000	3,500	5,000
Utilities	7,000	7,350	7,720	8,110
<b>Total Expenses</b>	<b>10,750</b>	<b>12,600</b>	<b>11,470</b>	<b>13,360</b>
<b>Total Net Operating Cost</b>	<b>9,250</b>	<b>7,400</b>	<b>8,530</b>	<b>6,640</b>

## Budget Details - Bowling Alley

	2024	2025	2026	2027
<b>Revenues</b>				
Insurance Reimbursement	4,050	4,250	4,460	4,680
<b>Total Revenues</b>	<b>4,050</b>	<b>4,250</b>	<b>4,460</b>	<b>4,680</b>
<b>Expenses</b>				
Asset Retirement Accretion Expense	880	900	920	950
Insurance	4,050	4,250	4,460	4,680
Building Maintenance	2,000	2,000	2,000	2,000
Utilities	1,000	1,050	1,100	1,150
<b>Total Expenses</b>	<b>7,930</b>	<b>8,200</b>	<b>8,480</b>	<b>8,780</b>
<b>Total Net Operating Cost</b>	<b>(3,880)</b>	<b>(3,950)</b>	<b>(4,020)</b>	<b>(4,100)</b>

## Budget Details - Curling Rink

	2024	2025	2026	2027
<b>Revenues</b>				
Rentals	250	250	250	250
County of Barrhead Contribution	13,680	13,680	13,680	13,680
<b>Total Revenues</b>	<b>13,930</b>	<b>13,930</b>	<b>13,930</b>	<b>13,930</b>
<b>Expenses</b>				
Asset Retirement Accretion Expense	3,170	3,250	3,330	3,420
Salaries, Benefits, Employer Costs	4,390	4,460	4,530	4,620
Insurance	8,250	8,660	9,090	9,540
Building and Equipment Maintenance	7,000	7,000	7,000	7,000
Materials and Supplies	1,500	1,500	1,500	1,500
Utilities	6,400	6,720	7,050	7,390
<b>Total Expenses</b>	<b>30,710</b>	<b>31,590</b>	<b>32,500</b>	<b>33,470</b>
<b>Total Net Operating Cost</b>	<b>(16,780)</b>	<b>(17,660)</b>	<b>(18,570)</b>	<b>(19,540)</b>

### Notes to Budget Details – Curling Rink

- County of Barrhead contribution toward Curling Rink Operations \$13,680.

## Budget Details - Walking Trail

	2024	2025	2026	2027
<b>Revenues</b>				
Revenues from Operating Reserves	10,000	0	0	0
<b>Total Revenues</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	4,580	4,660	4,760	4,850
Maintenance	49,500	49,500	49,500	49,500
<b>Total Expenses</b>	<b>54,080</b>	<b>54,160</b>	<b>54,260</b>	<b>54,350</b>
<b>Total Net Operating Cost</b>	<b>(44,080)</b>	<b>(54,160)</b>	<b>(54,260)</b>	<b>(54,350)</b>

## Budget Details - Museum

	2024	2025	2026	2027
<b>Expenses</b>				
Utilities	500	520	540	560
<b>Total Expenses</b>	<b>500</b>	<b>520</b>	<b>540</b>	<b>560</b>
<b>Total Net Operating Cost</b>	<b>(500)</b>	<b>(520)</b>	<b>(540)</b>	<b>(560)</b>

## Budget Details - Tourism

	2024	2025	2026	2027
<b>Revenues</b>				
Sale of Goods and Services	2,500	2,500	2,500	2,500
General Revenue	5,500	0	0	0
<b>Total Revenues</b>	<b>8,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>Expenses</b>				
Salaries, Benefits, Employer Costs	40,320	41,020	41,720	42,370
Promotional Materials, Advertising	67,590	67,590	67,590	67,590
General and Vehicle Maintenance	13,500	13,500	13,500	13,500
Materials and Supplies	15,050	15,050	15,050	15,050
Grants to Organizations	32,310	21,810	21,810	21,810
<b>Total Expenses</b>	<b>168,770</b>	<b>158,970</b>	<b>159,670</b>	<b>160,320</b>
<b>Total Net Operating Cost</b>	<b>(160,770)</b>	<b>(156,470)</b>	<b>(157,170)</b>	<b>(157,820)</b>

### Notes to Budget Details – Tourism

- Advertising includes Better In Barrhead Advertising.

# TWINNING

Barrhead is currently twinned with Tokoro, Kitami City Japan, Drouin Australia and Chapala Jalisco Mexico. Operational costs of Twinning are split equally between the Town of Barrhead and the County of Barrhead, with the Town being the Unit of Authority.

The Barrhead and District Twinning Committee arranges homestays, plans events and welcomes delegations from Tokoro, Kitami City, Japan with the continued friendship between our countries. A commemorative park has been developed at the south entrance to the Town of Barrhead.

## Budget Details - Twinning

	2024	2025	2026	2027
<b>Revenues</b>				
County of Barrhead Contribution	4,900	4,650	5,650	6,550
<b>Total Revenues</b>	<b>4,900</b>	<b>4,650</b>	<b>5,650</b>	<b>6,550</b>
<b>Expenses</b>				
Training, Travel and Communications	1,800	1,800	1,800	5,600
Materials and Supplies	7,000	6,000	8,000	6,000
Mileage/Rentals	1,000	1,500	1,500	1,500
<b>Total Expenses</b>	<b>9,800</b>	<b>9,300</b>	<b>11,300</b>	<b>13,100</b>
<b>Town of Barrhead Contribution</b>	<b>(4,900)</b>	<b>(4,650)</b>	<b>(5,650)</b>	<b>(6,550)</b>

### Notes to Budget Details – Twinning

- Net cost is split 50%/50% between the Town and County of Barrhead.



# LIBRARY

The Town of Barrhead contributes funding to the Barrhead Public Library and the Yellowhead Regional Library annually, on a per capita basis.

## Budget Details - Library

	2024	2025	2026	2027
<b>Expenses</b>				
Contribution to Library	127,140	127,780	128,440	129,120
<b>Total Expenses</b>	<b>127,140</b>	<b>127,780</b>	<b>128,440</b>	<b>129,120</b>
<b>Total Net Operating Cost</b>	<b>(127,140)</b>	<b>(127,780)</b>	<b>(128,440)</b>	<b>(129,120)</b>

### Notes to Budget Details – Library

- In 2024, the Town contribution to the Barrhead Public Library is \$22.75 per capita, plus utility assistance of approx. \$7,500, for a total of \$105,780.
- Contribution to Yellowhead Regional Library is \$4.65 per capita, for a total of \$21,360. Slight increases have been estimated for the future three years.

# OTHER

Contingency and Underlevies are budgets in a ‘General’ category.

## Budget Details – Contingency

	2024	2025	2026	2027
<b>Revenues</b>				
Revenues from Operating Reserves	43,370	43,370	43,370	43,370
<b>Total Revenues</b>	<b>43,370</b>	<b>43,370</b>	<b>43,370</b>	<b>43,370</b>
<b>Expenses</b>				
Contribution to Capital	70,000	50,000	50,000	50,000
<b>Total Expenses</b>	<b>70,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total Net Operating Cost</b>	<b>(26,630)</b>	<b>(6,630)</b>	<b>(6,630)</b>	<b>(6,630)</b>

### Notes to Budget Details – Other

- Revenues from Operating Reserves are to offset the reduction of the Grant In Lieu portion of the property taxes paid by the Provincial Government.
- Contribution to capital is for current and future capital reserves and projects.



## SUMMARY TOTALS

The following reports summarize the 2024 operating budget, plus the 3-year operating plans for 2025 to 2027.

The Net Operating Costs – By Department are the total expenses less total revenues from all sources, with the net amount showing as a surplus or deficit in that department. In 2024 the Total Operating Budget was adopted with a surplus of \$14,810.00.

The deficits shown in the future 3 years, for 2025 to 2027, are “preliminary deficits” at this time. A few of the impacts are related to estimated inflationary adjustments in expenses, as well as the additional expense related to the Town contributing towards policing costs.

Preliminary deficits would be adjusted during the annual review of all budget line items, incorporating property assessment changes for new construction or market value adjustments, establishing levels of service, service fee rates and charges, funding required from Town reserves, grant funding sources and the municipal property tax rates.

After the budgetary reviews are completed, and prior to approval and adoption by Council, the future “current” years’ budget is balanced and would not be in a deficit position.

## Net Operating Costs - By Department

Department	2024	2025	2026	2027
Mayor & Council	-323,350	-330,190	-337,230	-344,720
Property Taxes	7,154,520	7,154,520	7,154,520	7,154,520
Requisitions	-1,553,750	-1,553,750	-1,553,750	-1,553,750
Aquatic Centre Debenture	-290,570	-290,570	-290,570	-290,570
Franchise Fees	1,035,000	1,040,000	1,045,000	1,050,000
Penalties & Costs On Taxes	43,000	43,000	43,000	43,000
Return on Investments	250,000	150,000	150,000	150,000
Administration & Computer	-990,680	-998,580	-1,001,790	-1,018,400
Policing /RCMP	-266,130	-266,150	-266,180	-266,210
Emergency Response Centre	-28,080	-28,990	-29,980	-31,000
Town Fire Costs	-388,700	-392,530	-408,580	-408,570
Bylaw Enforcement	-119,550	-119,950	-122,170	-124,480
Disaster Services, Safety, Public Health	-74,600	-75,830	-75,050	-76,260
Common Services & Roads	-1,817,950	-1,731,380	-1,776,290	-1,815,910
Airport	-17,320	-20,510	-15,860	-15,880
Storm Sewer	-31,120	-31,180	-31,610	-32,040
Water & Barrhead Regional Water Comm.	0	0	0	0
Sanitary Sewer	0	0	0	0
Trade Waste	0	0	0	0
Landfill	0	0	0	0
New Landfill	-13,150	-13,580	-14,020	-14,480
Recycle	0	0	0	0
Family & Community Support Services	-77,150	-77,150	-77,150	-77,150
Planning & Development	-113,610	-119,070	-121,060	-123,100
Communications	-162,140	-154,400	-156,700	-159,030
Cemetery	-14,760	-15,170	-29,530	-15,970
Recreation Administration	-310,540	-304,130	-309,330	-314,570
Arena	-311,920	-319,910	-336,150	-352,400
Aquatic Centre	-986,640	-1,010,480	-1,036,010	-1,060,610
Parks	-137,860	-143,310	-148,190	-153,330
Sportsground	-62,710	-63,920	-65,140	-72,460
Rotary Park	9,250	7,400	8,530	6,640
Bowling Alley	-3,880	-3,950	-4,020	-4,100
Curling Rink	-16,780	-17,660	-18,570	-19,540
Walking Trail	-44,080	-54,160	-54,260	-54,350
Museum	-500	-520	-540	-560
Tourism	-160,770	-156,470	-157,170	-157,820
Twinning	-4,900	-4,650	-5,650	-6,550
Library	-127,140	-127,780	-128,440	-129,120
Contingency & Underlevies	<u>-26,630</u>	<u>-6,630</u>	<u>-6,630</u>	<u>-6,630</u>
<b>Total Net Operating Cost Surplus/ (Deficit)</b>	<b>14,810</b>	<b>-37,630</b>	<b>-176,570</b>	<b>-295,400</b>

The Operating Costs – By Category shows the approved and adopted 2024 Total Operating Budget and the 2025 to 2027 Operating Budget Plan with the details sorted by category such as Property Taxes, Sales of Goods and Services, Salaries, Benefits, Employer Costs, Insurance, Utilities, etc.

### Operating Costs By Category

	2024	2025	2026	2027
<b>Revenues</b>				
Property Taxes	7,154,520	7,154,520	7,154,520	7,154,520
Sale of Goods and Services	4,719,780	4,759,460	4,872,850	4,924,530
Franchise Fees, Interest, Rentals, Licenses, Permits	1,978,870	1,884,520	1,900,780	1,911,700
Town and County Contributions	1,509,070	1,520,490	1,555,300	1,560,600
Federal Grants	2,800	2,800	2,800	2,800
Provincial Grants	792,320	635,460	635,460	635,460
Revenues from Operating Reserves	147,870	43,370	43,370	43,370
<b>Total Revenues</b>	<b>16,305,230</b>	<b>16,000,620</b>	<b>16,165,080</b>	<b>16,232,980</b>
<b>Expenses</b>				
Asset Retirement Accretion Expense	18,330	18,880	19,450	20,060
Salaries, Benefits, Employer Costs	5,314,460	5,391,100	5,483,690	5,578,450
Council Fees and Per diems	227,660	246,790	236,000	240,510
Fire Fees and Guardians	216,740	220,350	224,040	227,800
Training, Travel and Communications	400,250	390,410	410,140	399,830
Professional and Contracted Services	2,329,970	2,290,930	2,343,080	2,338,150
Insurance	331,330	347,820	365,130	383,290
Building, Vehicle and Equipment Maintenance	1,090,020	957,300	992,100	984,300
Materials, Supplies, Chemicals	1,083,590	1,081,310	1,111,240	1,137,690
Utilities	1,257,550	1,278,560	1,344,410	1,412,960
Rentals, Computer Purchase Program	7,000	7,500	7,500	7,500
Contribution to Regional Fire, Airport, FCSS, Library	1,018,080	1,025,740	1,037,800	1,038,490
Grants to Organizations	33,310	22,810	22,810	22,810
Debenture Payments, Bank Charges	298,590	298,590	298,590	298,590
Requisitions	1,553,750	1,553,750	1,553,750	1,553,750
Write-Offs	2,600	2,600	2,600	2,600
Additions to Operating Reserves	7,650	7,650	7,650	7,650
Contribution to Capital	1,099,540	896,160	881,670	873,950
<b>Total Expenses</b>	<b>16,290,420</b>	<b>16,038,250</b>	<b>16,341,650</b>	<b>16,528,380</b>
<b>Total Net Operating Cost Surplus/ (Deficit)</b>	<b>14,810</b>	<b>(37,630)</b>	<b>(176,570)</b>	<b>(295,400)</b>

# MULTI-YEAR CAPITAL PLAN

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The Multi-Year Capital Plan provides an overview of the long-range plans of the various proposed capital projects to be undertaken by the Town. The Town is responsible for significant infrastructure related to the water, sanitary sewer and storm sewer transmission and distribution systems throughout the Town.

The Town maintains the main sewer lift station, two smaller lift stations, the wastewater treatment lagoons, water pressure reducing stations and the water reservoir storage system in the industrial park.



Within the Town we have a number of recreation facilities such as the arena, aquatic centre, splash park, playgrounds, parks and sportsgrounds, to name a few.

Between the facilities, equipment and infrastructure that the Town takes care of, many of these projects require a significant capital investment as most are very expensive to maintain, upgrade or eventually replace.

The multi-year capital plan is reviewed every year by Council to determine the projects to be undertaken, and the funding required in order to complete them, whether from capital reserve funds, provincial, federal or other grant sources, municipal taxes or partnerships with other entities. Projects shift from year to year based on the need or situation.

In the following pages, the budgets for the proposed capital projects up to 2033 have been identified.

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
<b>12 Administration</b>										
1201-Admin - 0001 - Council, Committee, Admin. - Computer Equip.	40,000	70,000	40,000	30,000	30,000	80,000	40,000	40,000	40,000	40,000
1201-Admin - 0004 - Telephone System Upgrades		12,000								
1201-Admin - 0007 - Administration Security Doors	20,000									
1201-Admin - 9998 - Add to Reserve	70,000									
<b>Total: 12 Administration</b>	<b>130,000</b>	<b>82,000</b>	<b>40,000</b>	<b>30,000</b>	<b>30,000</b>	<b>80,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>23 Fire &amp; ERC</b>										
2301-Fire - 0001 - 2019 Dodge - Command 1 Truck							125,000			
2301-Fire - 0003 - 2006 Freightliner - Engine 33		800,000								
2301-Fire - 0004 - 2021 Fort Garry Fire Engine - Eng. 37 (2040)										800,000
2301-Fire - 0006 - 2008 Freightliner Fire Truck-Tender 34									350,000	
2301-Fire - 0008 - 2020 RAT 1							250,000			
2301-Fire - 0009 - 2012 Polaris Side By Side - Wildland 1			40,000							
2301-Fire - 0010 - 2007 Pierce Platform - Tower 6				1,200,000						
2301-Fire - 9990 - Contribution to Other Capital Function	5,950									
2303-ERC - 0002 - ERC - Training Facility	11,900									
2303-ERC - 0006 - ERC - Roofing							80,000			
<b>Total: 23 Fire &amp; ERC</b>	<b>17,850</b>	<b>800,000</b>	<b>40,000</b>	<b>1,200,000</b>			<b>455,000</b>		<b>350,000</b>	<b>800,000</b>
<b>26 Enforcement Services</b>										
2601-Bylaw - 0002 - New Vehicle				65,000						
<b>Total: 26 Enforcement Services</b>				<b>65,000</b>						
<b>31 Public Works</b>										

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
3101-Common - 0001 - Asphalt Recycler				165,000						
3101-Common - 0002 - Concrete -Town Yard		30,000								
3101-Common - 0003 - Snowblower Unit				150,000						
3101-Common - 0004 - Cold Storage - Bldg. Addition				20,000						
3101-Common - 0006 - Backhoe									160,000	
3101-Common - 0007 - Loader		390,000								
3101-Common - 0009 - Sweeper (2035)										350,000
3101-Common - 0010 - Tandem Gravel Truck			200,000							
3101-Common - 0012 - Half Ton Truck	65,000		68,000		68,000		68,000		70,000	
3101-Common - 0013 - Overhead Crane										100,000
3101-Common - 0014 - Concrete Crushing/Stock Piles		125,000								
3101-Common - 0016 - Skid Steer				54,000						
3101-Common - 0020 - Welder/Trailer										17,000
3101-Common - 0023 - Tractor					78,000					
3101-Common - 0024 - Generator (2035)									68,000	
3101-Common - 0026 - Air Compressor						19,000				
3101-Common - 0027 - Articulated Manlift						102,000				
3101-Common - 0028 - Forklift							42,000			
3101-Common - 0032 - Shop Upstairs Upgrade (flooring, walls, furnishings)		30,000								
3101-Common - 9996 - Add to Reserve		55,000	60,000	60,000	60,000	60,000	65,000	65,000	65,000	
3101-Common - 9997 - Add Int. to Reserve	8,356	8,500	8,500	8,500	9,000	9,000	9,000	9,000	9,200	9,200
3101-Common - 9998 - Add to Shop Reserve	60,000									
3201-Roads - 0001 - Parking (Downtown)			42,000							
3201-Roads - 0002 - Sidewalk (New)	30,000	90,000	60,000	90,000	60,000	90,000	65,000	65,000	90,000	

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
3201-Roads - 0003 - Streetlights - 8 LED (57 Ave 2025)		25,000		28,000						
3201-Roads - 0004 - 61 Avenue - 43 - 47 Street			800,000							
3201-Roads - 0005 - Mehden Road Asphalt, Base Work			150,000							
3201-Roads - 0007 - Town Commerical Land Development (Debenture)		2,500,000								
3201-Roads - 0008 - 57 Avenue, 48 Street - 46 Street			650,000							
3201-Roads - 0009 - Future Street Program Detailed Design	80,000									
3201-Roads - 0014 - 49A Street Rehabilitation	1,251,075									
3201-Roads - 0015 - 51 Ave, 48 Street to Hwy 33				648,000						
3201-Roads - 0019 - 53 Street, 51 - 51 Avenue										432,000
3201-Roads - 0020 - 47 Street, 51 - 53 Avenue				864,000						
3201-Roads - 0021 - 48 Street, 51-53 Avenue				864,000						
3201-Roads - 0023 - 43 Street, 51-61 Avenue									1,500,000	
3201-Roads - 0027 - Beaver Brook 50 Ave/West Boundary Access						45,000				
3201-Roads - 0030 - 50 Avenue, 58 to 60 Street Overlay			150,000							
3201-Roads - 9998 - Add to Reserves	50,000	70,000	70,000	70,000	70,000	70,000	80,000	80,000	80,000	
3201-Roads - 9999 - Add Int. to Reserves	2,476									
3701-Storm - 0001 - 57 Avenue, 48 Street to 46 Street			185,000							
3701-Storm - 0002 - 61 Avenue - 43 Street			200,000							
3701-Storm - 0004 - 48 Ave (49A & 49B St)	30,000									
3701-Storm - 0006 - 49A Street Rehabilitation	441,552									
3701-Storm - 0007 - 51 Avenue				189,000						
3701-Storm - 0008 - 47 Street				252,000						
3701-Storm - 0009 - 53 Street										126,000

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
3701-Storm - 0010 - 48 Street				252,000						
3701-Storm - 0011 - 48 Street (52-53 Ave)							126,000			
3701-Storm - 0012 - 43 Street (43-61 Ave)										150,000
<b>Total: 31 Public Works</b>	<b>2,018,459</b>	<b>3,323,500</b>	<b>2,643,500</b>	<b>3,714,500</b>	<b>345,000</b>	<b>395,000</b>	<b>455,000</b>	<b>219,000</b>	<b>2,042,200</b>	<b>1,184,200</b>
<b>3301 Airport</b>										
3301-Airport - 9998 - Add to Reserves		5,000		6,000		6,000		6,000		
<b>Total: 3301 Airport</b>		<b>5,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		
<b>41 Water, Sewer, Storm, Garbage</b>										
4101-Water - 0003 - 48A Street Water to Property Owners (possible local improvement)		200,000								
4101-Water - 0004 - Reservoir Ind. Pk. Eng, pump sys. - Engineering	4,500									
4101-Water - 0006 - 61 Avenue - 43 Street			150,000							
4101-Water - 0008 - 49A Street Rehabilitation	659,352									
4101-Water - 0009 - 51 Avenue				270,000						
4101-Water - 0010 - 47 Street				360,000						
4101-Water - 0011 - 53 Street (2033)										180,000
4101-Water - 0012 - 57 Avenue, 46-48 Street			135,000							
4101-Water - 0013 - 48 Street (51-52 Ave)				360,000						
4101-Water - 0014 - 48 Street (52-53 Ave)							180,000			
4101-Water - 0015 - 43 Street (53-61 Ave)										150,000
4101-Water - 0017 - Pressure Reducing Station 1 Roof				20,000						
4101-Water - 0018 - Pressure Reducing Station 2 Roof				20,000						
4101-Water - 0019 - Pressure Reducing Station 1 Pipe Replacement				100,000						



## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
4101-Water - 0020 - Pressure Reducing Station 2 Pipe Replacement				100,000						
4101-Water - 9998 - Add to Reserves	342,500	334,180	323,480	318,660	340,000	350,000	360,000	370,000	380,000	390,000
4101-Water - 9999 - Add Int. to Reserves	12,913	13,000	13,000	13,000	14,000	14,000	14,000	14,500	14,500	14,500
<b>Total: 4101 Water</b>	<b>1,019,265</b>	<b>547,180</b>	<b>621,480</b>	<b>1,561,660</b>	<b>354,000</b>	<b>364,000</b>	<b>554,000</b>	<b>384,500</b>	<b>394,500</b>	<b>734,500</b>
<b>4102 Barrhead Regional Water Commission</b>										
4102-BRWC - 9998 - Add to Reserves	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
<b>Total: 4102 Barrhead Regional Water Commission</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>4201 Sewer</b>										
4201-Sewer - 0002 - Fencing Lagoon Area (over 6 yrs to 2025)		30,000	30,000							
4201-Sewer - 0004 - RV Dumping Station			100,000							
4201-Sewer - 0005 - 61 Avenue - 43 Street			100,000							
4201-Sewer - 0010 - WasteWater Plant (Lagoon) Upgrades	335,000									
4201-Sewer - 0011 - Desludge Cell # 1 (2026) - Every 7 Years			150,000						150,000	
4201-Sewer - 0012 - Desludge Cell #3		550,000								
4201-Sewer - 0015 - 49A Street Rehabilitation	496,552									
4201-Sewer - 0016 - 51 Avenue				243,000						
4201-Sewer - 0017 - 47 Street				324,000						
4201-Sewer - 0018 - 53 Street										162,000
4201-Sewer - 0019 - 57 Avenue (46-48 Street)			150,000							
4201-Sewer - 0020 - 48 Street (51-52 Ave)				324,000						
4201-Sewer - 0021 - 48 Street (52-53 Ave)							162,000			

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
4201-Sewer - 0022 - 43 Street (53-61 Ave)										100,000
4201-Sewer - 0026 - Main Lift Station Grinder		200,000								
4201-Sewer - 9998 - Add to Reserve	330,530	332,510	328,740	325,840	330,000	340,000	350,000	360,000	370,000	380,000
4201-Sewer - 9999 - Add Int. to Reserves	6,858	7,000	7,000	7,000	7,200	7,200	7,200	7,500	7,800	8,000
<b>Total: 4201 Sewer</b>	<b>1,168,940</b>	<b>1,119,510</b>	<b>865,740</b>	<b>1,223,840</b>	<b>337,200</b>	<b>347,200</b>	<b>519,200</b>	<b>367,500</b>	<b>527,800</b>	<b>650,000</b>
<b>4301 Trade Waste</b>										
4301-Tradewaste - 0001 - Replace Truck Chassis/Heil Compac (2030) Automated							450,000			
4301-Tradewaste - 0003 - Truck Chassis/Heil Compac - With Curotto Can				425,000						
4301-Tradewaste - 9998 - Add to Reserves	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	65,000	65,000
4301-Tradewaste - 9999 - Add Int. to Reserves	3,733	3,800	3,800	3,800	3,850	3,850	4,000	4,000	4,200	4,200
<b>Total: 4301 Trade Waste</b>	<b>53,733</b>	<b>53,800</b>	<b>53,800</b>	<b>478,800</b>	<b>63,850</b>	<b>63,850</b>	<b>514,000</b>	<b>64,000</b>	<b>69,200</b>	<b>69,200</b>
<b>4302 Landfill</b>										
4302-Landfill - 0001 - Site Survey/Reporting			30,000							
4302-Landfill - 0003 - Compactor 816F2								425,000		
4302-Landfill - 0005 - Equipment Storage/Recycle Building (2035)										500,000
4302-Landfill - 0006 - Recycle Oil Shed (2035)										20,000
4302-Landfill - 0007 - Recycle Paint Shed (2035)										5,000
4302-Landfill - 0008 - Chemical Shed (2035)										40,000
4302-Landfill - 0009 - Operator Building (2035)										80,000
4302-Landfill - 0012 - Hooklift Unit		85,000								
4302-Landfill - 0013 - Non-Compliance Rehab	50,000									
4302-Landfill - 0014 - Netting	25,000									

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
4302-Landfill - 9998 - Add to Reserves	5,050	5,050	5,050	5,050	5,050	5,050	5,050	5,050	5,050	5,050
4302-Landfill - 9999 - Add Int. to Reserves	526									
<b>Total: 4302 Landfill</b>	<b>80,576</b>	<b>90,050</b>	<b>35,050</b>	<b>5,050</b>	<b>5,050</b>	<b>5,050</b>	<b>5,050</b>	<b>430,050</b>	<b>5,050</b>	<b>650,050</b>
<b>4303 Recycle</b>										
4303-Recycle - 0001 - Compactor					90,000					
4303-Recycle - 0002 - Shredder (2035)										15,000
4303-Recycle - 0003 - Baler (2035)										25,000
4303-Recycle - 9998 - Add to Reserve	18,460	21,420	21,400	21,400	22,000	22,500	23,000	23,500	24,000	24,500
4303-Recycle - 9999 - Add Int. to Reserves	1,650									
<b>Total: 4303 Recycle</b>	<b>20,110</b>	<b>21,420</b>	<b>21,400</b>	<b>21,400</b>	<b>112,000</b>	<b>22,500</b>	<b>23,000</b>	<b>23,500</b>	<b>24,000</b>	<b>64,500</b>
<b>62 Communications</b>										
6201-Commun - 9990 - Contribution to Other Capital Function	82,415									
<b>Total: 62 Communications</b>	<b>82,415</b>									
<b>72 Recreation</b>										
7202-Arena - 0001 - Zamboni	150,000									
7202-Arena - 0004 - Dehumidifier				150,000						
7202-Arena - 0005 - Security Cameras	10,500									
7202-Arena - 0006 - Low E-ceiling Insulation			61,000							
7202-Arena - 0007 - Concrete Behind Arena		100,000								
7202-Arena - 0009 - Rubber Floor Dress/Hallway						120,000				
7202-Arena - 0011 - Rink Boards - Zamboni Gate Area			34,000			200,000				
7202-Arena - 0012 - Godberson Rotary Room Flooring/Sports Floor		22,000								

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
7202-Arena - 0015 - Ice Edger				10,000						
7202-Arena - 0018 - Concession Equipment (Coolers)		28,000								
7202-Arena - 0019 - Player Bench Flooring						80,000				
7202-Arena - 0025 - Outdoor Rink Cover			1,250,000							
7202-Arena - 0027 - Mini Sticks Area	11,000									
7202-Arena - 9998 - Add to Reserves	50,000	50,000	50,000	50,000	55,000	55,000	55,000	55,000	56,000	56,000
7202-Arena Building - 9997 - Add Int. to Reserves	914	1,000	1,000	1,000	1,000	1,200	1,300	1,300	1,300	1,400
7202-Arena Zamboni - 9999 - Add Int. To Reserves	1,518	1,600	1,600	1,600	1,650	1,650	1,650	1,700	1,700	1,700
7203-Pool - 0002 - Aquatic Stairs		9,000								
7203-Pool - 0009 - Dive Blocks		14,000								
7203-Pool - 0010 - Drain Covers (every 10 years)				15,400						
7203-Pool - 0012 - Sound System				35,000						
7203-Pool - 0014 - Lobby Party Room			21,000							
7203-Pool - 0018 - Pool Wibbit		5,000								
7203-Pool - 0021 - Security Cameras	8,000									
7203-Pool - 0023 - Water Features		8,000								
7203-Pool - 0025 - Sliding Doors		15,000								
7203-Pool - 0026 - Chlorine Puck System	60,000									
7203-Pool - 9998 - Add to Reserve	50,000	50,000	50,000	50,000	55,000	55,000	55,000	55,000	56,000	56,000
7203-Pool - 9999 - Add Interest to Reserve	4,069	6,000	7,000	7,000	7,000	7,000	7,000	7,000	8,000	8,000
7204-Parks - 0002 - 1 New 1/2 Ton		60,000		60,000		60,000		60,000		
7204-Parks - 0003 - Playground Equipment - Lion's Park			200,000							
7204-Parks - 0006 - John Deere 997 Zero Turn (4 Mowers, Rotate Replacements)		100,000		28,000		100,000		29,000		
7204-Parks - 0009 - 2013 Gator Trade In			70,000							

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
7204-Parks - 0013 - Skid Steere						54,000				
7204-Parks - 0015 - Lions Park Basketball Court	50,000									
7204-Parks - 0016 - Garbage Cans With Lids (Downtown)			20,000							
7204-Parks - 0021 - Denthor Park Basketball Court		50,000								
7204-Parks - 0026 - Labrynth (Pathway and Sign in 2024)	10,000									
7204-Parks - 0028 - Snow Bucket	2,800									
7204-Parks - 0029 - Portable Basketball Hoops	3,500									
7204-Parks - 0030 - Beaver Brook Park Pit Toilet			30,000							
7204-Parks - 9998 - Add to Reserve		33,000	33,000	33,000	33,000	33,000	33,000	33,000	35,000	
7204-Parks - 9999 - Add Int. to Reserve		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
7205-Sportsground - 0002 - All-Wheels Park Bike Skills Area		100,000								
7205-Sportsground - 0007 - Ball Field Float		6,000								
7205-Sportsground - 0010 - Pickleball Court		350,000								
7205-Sportsground - 0012 - Tennis Court Upgrades	26,000									
7205-Sportsground - 0014 - All Wheels Park Pit Toilet	35,000									
7205-Sportsground - 9998 - Add to Reserve		20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
7205-Sportsground - 9999 - Add Int. to Reserve	3,487	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
7207-Bowling Alley - 0002 - Building Additions, Facility Upgrades	120,780									
7207-Bowling Alley - 9998 - Add to Reserve		20,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000	
7209-Curling Rink - 0004 - Unit Heaters		30,000								
7209-Curling Rink - 0008 - Ice Plant Compressor Overhaul	50,000									
7209-Curling Rink - 9998 - Add to Reserve		20,000	25,000	25,000	25,000	25,000	30,000	30,000	30,000	
7210-Walking Trail - 0001 - Solar Pathway Lights		24,000	25,000	26,000						
7210-Walking Trail - 0002 - Boardwalk Observation Deck	115,000									

## MULTI-YEAR CAPITAL PLAN - 2024 Budget and 2025 to 2033 Plan

Capital Expenses	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
7210-Walking Trail - 9998 - Add to Reserve		8,300	8,300	8,300	8,300	8,300	8,400	8,400	8,400	
<b>Total: 7201 Recreation</b>	<b>762,568</b>	<b>1,135,900</b>	<b>1,946,900</b>	<b>560,300</b>	<b>245,950</b>	<b>860,150</b>	<b>256,350</b>	<b>345,400</b>	<b>261,400</b>	<b>126,100</b>
<b>7401 Tourism</b>										
7401-Tourism - 0001 - Downtown Revitalization	80,000									
7401-Tourism - 0004 - Art Sculptures	75,000									
<b>Total: 7401 Tourism</b>	<b>155,000</b>									
<b>9701 Other</b>										
9701-General - 9990 - Transfer to Other Function	289,365									
9701-General - 9998 - Add to Reserves	70,000	60,000		80,000		90,000		90,000		
9701-General - 9999 - Add Int. to Reserves	50,000	17,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
9702-Offsite - 9998 - Add to Reserves	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total: 9701 Other</b>	<b>419,365</b>	<b>92,000</b>	<b>28,000</b>	<b>114,000</b>	<b>28,000</b>	<b>124,000</b>	<b>28,000</b>	<b>124,000</b>	<b>28,000</b>	<b>28,000</b>
<b>Total Capital Expenses</b>	<b>5,931,281</b>	<b>7,268,360</b>	<b>6,298,870</b>	<b>8,977,550</b>	<b>1,524,050</b>	<b>2,264,750</b>	<b>2,852,600</b>	<b>2,000,950</b>	<b>3,745,150</b>	<b>4,349,550</b>