

2026 BUDGET & THREE YEAR 2027-2029
OPERATING PLAN

10-YEAR
CAPITAL PLAN

2026 BUDGET & 2027-2035 MULTI-YEAR PLAN



THREE-YEAR OPERATING PLAN

The purpose of the three-year operating plan is to provide an overview of the operating activities for the upcoming three years. This ensures that the Town is planning for future activities and services, along with being financially prepared for these future projects.

The three-year operating plan estimates future years' expenditures based on the 2026 budget year. Let's use insurance for example. We can expect a slight increase in insurance premiums every year. Therefore, we might estimate a 3% increase to insurance premiums over the next three years. Another example is future grant funding.



The Provincial government may have already announced what our funding will look like over the next three years. In this case, those funds will be incorporated into the appropriate annual budgets over the next three years.

Every year, Council reviews a line-by-line itemization of the budgets. Adding a three-year written operating plan to this ensures appropriate planning and budget balance in future years, effectively promoting fiscal responsibility of the Town.

In the following pages, we have summarized the projected operating revenues and expenditures budgets for the next three years.

TOWN COUNCIL

Town Council is a group of seven elected officials (Mayor and six Councillors) whose responsibilities are outlined in the Municipal Government Act. A municipal election is held every four years. The current Council was elected in 2025. The next municipal election will be in October 2029.



Back Row: Anthony Oswald, Steven Fylyshtan, Don Smith, Dave Sawatzky
Front Row: Dausen Kluin, Mayor Ty Assaf, Charmaine Botros

Town Council meets twice a month on the second and fourth Tuesdays. Their meetings begin at 5:30 p.m. and take place in the Town Council Chambers which is located in the Administration Building at 5014-50 Avenue in Barrhead.

The following Report outlines all the Budgeted Operating Revenues and Expenses for 2026 in summary form, along with the budgets for the 2027 to 2029 Operating Plan. This Plan will be reviewed by Council annually and amendments will be made as required.

Each Budget Details Report will list the Budgeted Revenues first, followed by the Budgeted Expenses, with a Total Net Operating Cost at the Bottom.

The following Reports do not include the Tangible Capital Asset Depreciation expenses. These are considered 'non-cash' expenses and are excluded for reporting of the cash operational costs in the various departments.

Budget Details - Mayor and Council

	2026	2027	2028	2029
Revenues				
Reimbursements	6,000	6,000	6,000	6,000
Total Revenues	6,000	6,000	6,000	6,000
Expenses				
Benefits and Employer Costs	64,170	67,060	70,080	73,240
Council Fees and Per diems	241,810	246,640	251,570	256,600
Training, Travel and Communications	43,160	43,660	43,660	43,660
Total Expenses	349,140	357,360	365,310	373,500
Total Net Operating Cost	(343,140)	(351,360)	(359,310)	(367,500)

Council revenues generally consist of Per Diem reimbursements paid to the Town for Council members to attend the specific organization’s meeting. Expenses include Council Monthly Fees for all regular Council and committee meetings, Per Diems for any other meetings or events, Conference Expenses, Training and Development and other general travel expenses.



PROPERTY TAXES AND REQUISITIONS

For budgeting purposes, the property taxes from 2027 to 2029 have been prepared using the same estimated assessment values and tax rate information as when the 2026 property tax budgets were calculated. In addition, because Requisition amounts have not been determined for future years, those budgets have also remained at the same level for the future three years. These budgets will be adjusted during the appropriate year’s budget deliberations.

Budget Details - Property Taxes

	2026	2027	2028	2029
Revenues				
Property Taxes - Residential	5,343,690	5,343,690	5,343,690	5,343,690
Property Taxes - Non-Residential	2,518,260	2,518,260	2,518,260	2,518,260
Property Taxes - Machinery & Equipment	75,610	75,610	75,610	75,610
Property Taxes - Farmland	1,530	1,530	1,530	1,530
Property Taxes - Linear	147,940	147,940	147,940	147,940
Property Taxes - Federal Grand in Lieu	10,880	10,880	10,880	10,880
Property Taxes - Provincial Grant in Lieu	87,950	87,950	87,950	87,950
Total Property Tax Revenues	8,185,860	8,185,860	8,185,860	8,185,860

Total Property Tax Revenues include ALL monies collected through property taxes. This includes the funds collected for the Aquatics Centre debenture in the amount of \$290,570, along with all Requisitions collected on behalf of other organizations.

Requisitions collected on behalf of the following organizations, in the amount \$1,798,660 in 2026, include:

- Alberta School Foundation Fund (ASFF) – \$1,659,700
- Barrhead & District Social Housing Association – \$117,370
- Government of Alberta Designated Industrial Properties – \$540
- Government of Alberta Grant In Lieu (Seniors Property Tax Adjustment Expense) – \$21,050

The above requisition amounts are estimates, as the actual amounts were not available when the 2026 budget was prepared.



Budget Details – Requisitions

	2026	2027	2028	2029
Expenses				
Requisitions	1,798,660	1,798,660	1,798,660	1,798,660
Total Expenses	1,798,660	1,798,660	1,798,660	1,798,660
Net Municipal Property Taxes	6,387,200	6,387,200	6,387,200	6,387,200

(Total Property Tax Revenue less Requisitions collected on behalf of Other organizations)

In order to determine Net Municipal Property Taxes, the Requisition amounts are deducted from the Property Tax Revenues. Net Municipal Taxes are used to fund operational costs as well as provide funding towards the current year’s Capital Projects and Reserves for Future Capital Projects.

FRANCHISE FEES

The total exempt property assessment for 2026 is approx. \$194,500,000 or 25% of the total assessment base. Exempt properties include schools, hospitals, seniors lodges, churches and municipally owned property. Though the Town still provides services and infrastructure to these entities, no property taxes are collected from them. The Town has franchise fee agreements in place with the power and natural gas suppliers which provides an alternate source of revenue.

Effective April 1, 2026, consumers will pay a municipal franchise fee of 16% of the “transmission and distribution costs” portion of Fortis power billings. Prior to this, consumers paid a 14% Fortis franchise fee. Effective March 1, 2026, consumers will pay a municipal franchise fee of 20% to Apex Utilities. Prior to this, consumers paid an Apex 18% franchise fee.

Budget Details - Franchise Fees

	2026	2027	2028	2029
Revenues				
Franchise Fees	1,230,480	1,231,000	1,232,000	1,233,000
Total Revenues	1,230,480	1,231,000	1,232,000	1,233,000
Total Franchise Fee Revenues	1,230,480	1,231,000	1,232,000	1,233,000

PENALTIES AND COSTS ON TAXES

Property tax penalties and costs include penalties that are applied to unpaid taxes, along with any other costs that may be directly applied to property taxes.



Budget Details - Penalties and Costs on Taxes

	2026	2027	2028	2029
Revenues				
Penalties and Costs on Taxes	55,000	56,000	57,000	58,000
Total Revenues	55,000	56,000	57,000	58,000
Total Penalties and Costs of Taxes Revenues	55,000	56,000	57,000	58,000

RETURN ON INVESTMENTS

Monthly interest is earned through the Town’s general bank account, along with any Term Deposit accounts the Town may have at any given time. A portion of these return on investments are transferred into capital reserves, while the remainder is used to offset general operating expenditures.

Budget Details – Return on Investments

	2026	2027	2028	2029
Revenues				
Return on Investments	150,000	150,000	150,000	150,000
Total Revenues	150,000	150,000	150,000	150,000
Total Return on Investments	150,000	150,000	150,000	150,000

ADMINISTRATION, COMPUTER & HUMAN RESOURCES

The Administration Department is responsible for ensuring that the Town operates within provincial legislation, local policies and bylaws. This department works out of the Town Administration Building, which also includes the Town Council Chambers and Committee Meeting Room. Administration is responsible for all municipal functions related



to the assessments and property tax systems, the utility billing system for water, sewer and garbage services, business licensing, animal licensing, payables, receivables, record management of all financial budgets and reporting for the Town of Barrhead.

Budget Details – Administration, Computer & Human Resources

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	26,100	26,300	26,500	26,700
Rentals, Licenses, Permits	47,000	47,600	48,200	48,800
Revenues from Operating Reserves	4,500	0	0	0
Total Revenues	77,600	73,900	74,700	75,500
Expenses				
Asset Retirement Accretion Expense	90	90	90	100
Salaries and Benefits	869,700	885,950	902,480	919,370
Election Expenses	0	0	0	20,000
Training, Travel and Communications	72,400	74,750	77,560	80,400
Professional and Contracted Services	306,400	276,080	283,220	288,530
Insurance	9,000	9,450	9,920	10,420
Building and Equipment Maintenance	39,950	40,600	41,200	41,800
Materials and Supplies	37,960	39,460	40,660	56,860
Utilities	15,100	15,550	16,010	16,490
Rentals	6,000	6,000	6,000	6,000
Bank Charges	3,500	3,600	3,700	3,800
Write-Offs	100	100	100	100
Additions to Operating Reserves	150	150	150	150
Contribution to Capital	55,000	0	0	0
Total Expenses	1,415,350	1,351,780	1,381,090	1,444,020
Total Net Operating Cost	(1,337,750)	(1,277,880)	(1,306,390)	(1,368,520)

POLICING

The Royal Canadian Mounted Police (RCMP) enforce federal and provincial laws in the community. They operate out of the local RCMP Detachment. Their main focus is on crime prevention and investigation, maintaining peace and order, and making our residents feel safe



and secure in the community. A portion of the RCMP policing costs are paid by the Town on an annual basis.

The Town of Barrhead owns the Detachment facility and is responsible for the maintenance, insurance, utilities, materials and supplies for the building. These costs are reimbursed by the RCMP through their leasing contract with the Town.

Budget Details – RCMP

	2026	2027	2028	2029
Revenues				
Building Rent, Reimbursements	46,320	47,770	49,260	50,800
Total Revenues	46,320	47,770	49,260	50,800
Expenses				
Asset Retirement Accretion Expense	1,180	1,210	1,240	1,270
Policing Costs, Contracted Services	263,720	263,990	264,270	264,560
Insurance	6,800	7,140	7,500	7,880
Building and Equipment Maintenance	6,300	6,500	6,700	6,900
Materials and Supplies	1,600	1,700	1,800	1,900
Utilities	17,900	18,440	18,990	19,560
Total Expenses	297,500	298,980	300,500	302,070
Total Net Operating Cost	(251,180)	(251,210)	(251,240)	(251,270)

Notes to Budget Details – Policing

- Town contributes towards RCMP Policing costs on an annual basis.

BARRHEAD REGIONAL FIRE SERVICES & EMERGENCY RESPONSE CENTRE

Barrhead Regional Fire Services and Emergency Response Centre are jointly operated by the Town of Barrhead and the County of Barrhead, with the Town being the Unit of Authority. Each municipality is responsible for paying for fire responses and ambulance assists within their jurisdiction. The department consists of three full-time positions: a Fire Chief, a Deputy Fire Chief and an Administrative Assistant. There are also currently 45 Volunteer Fire Fighters on the roster.

Budget Details - Barrhead Regional Fire Services

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	64,400	64,400	64,400	64,650
Rentals, Licenses, Permits	13,400	13,400	13,400	13,400
County of Barrhead - Operations, Response Fees, Guardians, Dispatch	553,660	553,020	575,370	575,720
Total Revenues	631,460	630,820	653,170	653,770
Expenses				
Salaries, Benefits, Employer Costs	422,030	427,480	435,830	444,180
Fire Fees and Guardians	249,250	253,510	257,860	262,300
Training, Travel and Communications	71,380	52,190	75,010	53,830
Professional and Contracted Services	88,560	90,200	92,150	94,100
Insurance	32,900	34,550	36,280	38,090
Building, Vehicle and Equipment Maintenance	50,100	51,600	53,100	54,600
Materials and Supplies	133,000	136,850	140,780	144,790
Total Expenses	1,047,220	1,046,380	1,091,010	1,091,890
Town of Barrhead – Operations, Response Fees, Dispatch	(419,260)	(419,810)	(441,840)	(441,870)

Notes to Budget Details – Barrhead Regional Fire Services

- Net operational cost is split 50%/50% between the Town and County of Barrhead.
- IFDIC International Conference is attended every two years.
- The County also fully funds the County Fire Guardian pay and costs, along with hired equipment required at County fires.

The Emergency Response Centre houses operations, fire response vehicles and equipment, and the training resources for Barrhead Regional Fire Services department. The costs indicated below are for the operations and maintenance of the building.

Budget Details - Emergency Response Centre

	2026	2027	2028	2029
Revenues				
County of Barrhead - Operations	28,450	29,320	30,250	31,200
Total Revenues	28,450	29,320	30,250	31,200
Expenses				
Professional and Contracted Services	10,750	10,920	11,090	11,260
Insurance	12,500	13,130	13,790	14,480
Building, Vehicle and Equipment Maintenance	11,000	11,200	11,400	11,600
Materials and Supplies	2,500	2,700	2,900	3,100
Utilities	20,150	20,690	21,320	21,960
Total Expenses	56,900	58,640	60,500	62,400
Town of Barrhead - Operations	(28,450)	(29,320)	(30,250)	(31,200)

Notes to Budget Details – Emergency Response Centre

- Net total operating cost is split 50%/50% between the Town and County of Barrhead.



The Town Fire budget is to identify the Town's direct costs for the provision of fire response services and funding requirements for the current year and future years capital equipment and projects.

Budget Details - Town Fire

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	1,000	1,000	1,000	1,000
Total Revenues	1,000	1,000	1,000	1,000
Expenses				
Contribution to Regional Fire, ERC	420,260	419,810	441,840	441,870
Total Expenses	420,260	419,810	441,840	441,870
Net Total	(419,260)	(418,810)	(440,840)	(440,870)

Notes to Budget Details – Town Fire

- Town portion only of the Revenues and Expenses of Barrhead Regional Fire Services.

ENFORCEMENT SERVICES

The Enforcement Services Department plays an integral role in maintaining a safe community. There is one Community Peace Officer on staff. The Officer responds to various complaints such as noise offences, community standards compliance, animal control issues, unsightly property conditions, along with the enforcement of Traffic Safety and Municipal Bylaws. The Community Peace Officer operates out of the Town Administration Office. The Town of Barrhead participates in and complies with the Alberta Solicitor General's Peace Officer Program as an Authorized Employer.

Budget Details - Enforcement Services

	2026	2027	2028	2029
Revenues				
Administrative Fees	1,750	1,750	1,750	1,750
Fines Revenue	28,800	29,300	29,800	30,300
Total Revenues	30,550	31,050	31,550	32,050
Expenses				
Salaries, Benefits, Employer Costs	122,020	124,250	126,530	128,860
Training, Travel and Communications	9,060	9,200	9,350	9,500
Professional and Contracted Services	17,430	18,000	18,500	19,000
Insurance	4,620	4,850	5,090	5,340
Vehicle and Equipment Maintenance	4,600	4,600	4,600	4,600
Materials, Supplies	8,100	8,430	8,770	9,120
Contribution to Capital	55,000	0	0	0
Total Expenses	220,830	169,330	172,840	176,420
Total Net Operating Cost	(190,280)	(138,280)	(141,290)	(144,370)

Notes to Budget Details – Enforcement Services

- Fines Revenue includes both municipal and provincial government fines.

DISASTER SERVICES, SAFETY & PUBLIC HEALTH

The Disaster Services Department ensures that in an emergency situation appropriate protocols are followed to ensure that the community is safe. Departmental training takes place to ensure staff members have the required qualifications to deal with a disaster in the community.

The Town of Barrhead promotes a safe and healthy community and workplace. There is a half-time Safety Officer on staff that ensures that the Town is up to date on all required safety protocols, documents and legislation. There is currently a Joint Health and Safety Committee that meets quarterly to discuss any safety issues that may arise. Council has signed a Joint Health and Safety Policy to show their support for the importance of health and safety in the workplace.

Budget Details - Disaster Services, Safety & Public Health

	2026	2027	2028	2029
Revenues				
Miscellaneous Revenues	50	50	50	50
Provincial Grants	2,460	0	0	0
Revenues from Operating Reserves	13,000	5,000	5,000	5,000
Total Revenues	15,510	5,050	5,050	5,050
Expenses				
Salaries, Benefits, Employer Costs	73,760	75,060	76,360	77,720
Training, Travel and Communications	4,200	3,210	3,220	3,230
Professional and Contracted Services	15,500	1,100	1,200	1,300
Materials and Supplies	8,960	6,500	6,500	6,500
Grants to Organizations	1,000	1,000	1,000	1,000
Total Expenses	103,420	86,870	88,280	89,750
Total Net Operating Cost	(87,910)	(81,820)	(83,230)	(84,700)

Notes to Budget Details – Disaster Services, Safety & Public Health

- Public Health Grant in 2026, offset by Expenses. This grant will not be received in future years.

PUBLIC WORKS

(includes Common Services and Roads)

The Public Works Department is responsible for underground infrastructure for the water, storm sewer, sanitary sewer systems and street maintenance, including street sweeping, road repairs, and sidewalk rehabilitation. The department also maintains all vehicles, equipment, fire hydrant flushing and infrastructure facilities.



Budget Details - Public Works (Includes Common Services & Roads)

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	15,250	15,750	16,250	16,750
WCB Rebates	10,000	10,000	10,000	10,000
Provincial Grants	152,920	152,920	152,920	152,920
Total Revenues	178,170	178,670	179,170	179,670
Expenses				
Salaries, Benefits, Employer Costs	963,830	979,980	996,460	1,013,370
Training, Travel and Communications	14,500	14,760	16,020	15,290
Professional and Contracted Services	39,140	40,030	42,430	43,840
Insurance	32,400	34,020	35,720	37,510
Building, Vehicle and Equipment Maintenance	325,310	316,910	317,710	318,510
Materials & Supplies	308,400	315,000	321,270	327,710
Utilities	276,250	284,540	293,080	301,880
Additions to Operating Reserves	5,000	5,000	5,000	5,000
Total Expenses	1,964,830	1,990,240	2,027,690	2,063,110
Total Net Operating Cost	(1,786,660)	(1,811,570)	(1,848,520)	(1,883,440)

Notes to Budget Details – Public Works (Includes Common Services & Roads)

- Provincial LGFF Operating Grant Revenue estimated for future three years.
- Additions to Operating Reserve include a portion of WCB Reimbursements.

AIRPORT

The Barrhead Johnson Airport is owned by both the County of Barrhead and the Town of Barrhead, with the County being the Unit of Authority. The Airport total Revenues and Expenses Budget is listed in the County of Barrhead Financial Reports. The Town makes an annual contribution for 50% of the operational expenses and 50% of the capital purchases. The following table itemizes the budget details for the Town's contribution only.

Budget Details – Airport

	2026	2027	2028	2029
Expenses				
Contribution to Airport - Town Portion	20,320	20,440	24,520	20,490
Total Expenses	20,320	20,440	24,520	20,490
Total Net Operating cost	(20,320)	(20,440)	(24,520)	(20,490)

Notes to Budget Details – Airport

- Net cost is split 50%/50% between the Town and County of Barrhead.

STORM SEWER, WATER AND SANITARY SEWER

Storm Sewer infrastructure is an independent system that directs the flow of rainfall and surface water drainage directly into the catch basins along the road surface. Storm Sewer maintenance is performed by the Public Works Department to ensure that the storm sewer lines are running smoothly and clear of debris.

Budget Details - Storm Sewer

	2026	2027	2028	2029
Expenses				
Salaries, Benefits, Employer Costs	24,090	24,530	24,980	25,430
Repairs and Maintenance	10,000	10,000	10,000	10,000
Materials and Supplies	500	500	500	500
Total Expenses	34,590	35,030	35,480	35,930
Total Net Operating Cost	(34,590)	(35,030)	(35,480)	(35,930)

Water treatment, transmission and distribution operations are provided by the Town and contracted to the Barrhead Regional Water Commission. The Water System serves approximately 2,200 residential and non-residential properties within the Town. The Water Department compiles meter readings for the bi-monthly billings, issued to the utility customers, in accordance with Town Bylaws. These Bylaws govern the water distribution process within the Town, sets utility rates to cover operational costs and provides funding for capital infrastructure and equipment. The Water system is a self-supporting utility, which means revenues collected through utility billings will fund all operational expenses, including contributions towards current and future capital projects.

A Bulk Water system is located next to the Town Shop at 4406-62A Avenue. Companies can sign up for an account to access the system, or individuals can access the system using debit and credit cards.

Budget Details - Water (Includes Barrhead Regional Water Commission)

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	3,010,370	3,048,450	3,083,340	3,119,790
Rentals, Licenses, Permits	94,230	94,330	94,430	94,530
Total Revenues	3,104,600	3,142,780	3,177,770	3,214,320
Expenses				
Salaries, Benefits, Employer Costs	404,670	412,520	419,420	426,520
Training, Travel and Communications	38,130	39,230	40,350	41,500
Professional and Contracted Services	1,612,880	1,632,610	1,657,860	1,663,110
Insurance	109,500	114,980	120,730	126,770
Building, Vehicle and Equipment Maintenance	187,500	192,200	196,900	201,600
Materials, Supplies, Chemicals	157,880	170,020	181,880	193,750
Utilities	321,100	330,730	340,650	350,870
Bank Charges	1,000	1,100	1,200	1,300
Write-Offs	500	500	500	500
Contribution to Capital	271,440	248,890	218,280	208,400
Total Expenses	3,104,600	3,142,780	3,177,770	3,214,320
Total Net Operating Cost	0	0	0	0

Notes to Budget Details – Water (Includes Barrhead Regional Water Commission)

- Barrhead Regional Water Commission reimburses the Town for all Water Plant operational expenses.
- Contribution to Capital is for future water infrastructure in the Town of Barrhead.
- Water is considered a self-supporting utility; therefore, it nets to 0 every year.

The Sanitary Sewer infrastructure is an independent system for the transportation of sanitary sewer waste into the Town’s wastewater treatment lagoon system.

The Sanitary Sewer system is a self-supporting utility, which means revenues collected through utility billings will fund all operational expenses, including contributions towards current and future capital projects.

Budget Details - Sanitary Sewer

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	832,700	833,500	834,300	835,500
Total Revenues	832,700	833,500	834,300	835,500
Expenses				
Asset Retirement Accretion Expense	10	10	10	10
Salaries, Benefits, Employer Costs	117,660	119,800	121,940	124,060
Training, Travel and Communications	8,030	8,280	8,540	8,810
Professional and Contracted Services	6,360	6,460	6,560	6,660
Insurance	8,900	9,350	9,820	10,310
Building, and Equipment Maintenance	180,600	176,600	181,000	186,000
Materials, Supplies, Chemicals	8,700	8,860	9,030	9,210
Utilities	116,700	120,200	123,810	127,520
Write-Offs	500	500	500	500
Contribution to Capital	385,240	383,440	373,090	362,420
Total Expenses	832,700	833,500	834,300	835,500
Total Net Operating Cost	0	0	0	0

Notes to Budget Details – Sanitary Sewer

- Contribution to Capital is for future sewer infrastructure in the Town of Barrhead.
- Sanitary Sewer is considered a self-supporting utility; therefore, it nets to 0 every year.



TRADE WASTE

Garbage collection services are provided by the Town of Barrhead. Residential front street pickup takes place once per week. Regular commercial pickup also takes place once per week. Larger commercial operations can make arrangements for multiple-day pickups, based on their specific operational needs. The Town provides the residential and non-residential roll out waste carts, and bins for the larger commercial garbage pickup.



Budget Details - Trade Waste

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	271,840	276,160	280,650	285,260
Total Revenues	271,840	276,160	280,650	285,260
Expenses				
Salaries, Benefits, Employer Costs	129,140	131,570	134,100	136,650
Training, Travel and Communications	4,300	4,490	4,680	4,880
Professional and Contracted Services	1,000	1,100	1,200	1,300
Insurance	5,900	6,200	6,510	6,840
Vehicle and Equipment Maintenance	29,000	29,000	29,000	29,000
Materials and Supplies	27,500	28,800	30,160	31,590
Contribution to Capital	75,000	75,000	75,000	75,000
Total Expenses	271,840	276,160	280,650	285,260
Total Net Operating Cost	0	0	0	0

Notes to Budget Details – Trade Waste

- Funding for Trade Waste is collected through the Town's Bi-Monthly Utility Invoice.
- Contribution to Capital is for current and future waste pickup equipment.
- Trade Waste is considered a self-supporting utility; therefore, it nets to 0 every year.

LANDFILL

The Barrhead Regional Landfill is jointly operated by the Town of Barrhead and the County of Barrhead, with the Town being the Unit of Authority.

Budget Details – Landfill

	2026	2027	2028	2029
Revenues				
Town of Barrhead Contribution	104,390	96,900	93,580	89,640
Tipping Fees and General Revenue	150,500	163,500	177,800	193,530
County of Barrhead Contribution	104,390	96,900	93,580	89,640
Total Revenues	359,280	357,300	364,960	372,810
Expenses				
Salaries, Benefits, Employer Costs	184,830	188,580	192,410	196,310
Training, Travel and Communications	4,950	5,040	5,130	5,220
Professional and Contracted Services	75,000	75,000	75,000	75,000
Insurance	7,750	8,150	8,550	8,980
Building, Vehicle and Equipment Maintenance	28,500	19,600	20,700	21,800
Materials and Supplies	53,550	56,080	58,170	60,340
Utilities	4,400	4,530	4,660	4,800
Bank Charges	300	320	340	360
Total Expenses	359,280	357,300	364,960	372,810
Total Net Operating Cost	0	0	0	0

Notes to Budget Details – Landfill

- Net operational cost is split 50%/50% between the Town and County of Barrhead.
- Town contribution for Landfill costs is collected through the Town's Bi-Monthly Utility Invoice

New Landfill budget is to record future landfill costs and to transfer land rental revenue to capital reserve for future capital projects.

Budget Details - New Landfill

	2026	2027	2028	2029
Revenues				
Rentals	5,050	5,050	5,050	5,050
Total Revenues	5,050	5,050	5,050	5,050
Expenses				
Asset Retirement Accretion Expense	14,020	14,480	14,950	15,440
Contribution to Capital	5,050	5,050	5,050	5,050
Total Expenses	19,070	19,530	20,000	20,490
Total Net Operating Cost	(14,020)	(14,480)	(14,950)	(15,440)

Notes to Budget Details – New Landfill

- Town portion of the Land Rental Revenue.
- Accretion expense for future asset retirement obligation.
- Contribution to Capital funds used for future years' capital projects.

RECYCLE

Recycle opportunities are available next to the Public Works Shop through several large, outdoor recycle bins. Recycle bins are also located at the Barrhead Regional Landfill to reduce waste volumes disposed of into the landfill. The Town processes recycled materials such as cardboard and newspaper with revenues received offsetting operational costs.

Budget Details – Recycle

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	231,420	234,000	237,000	242,000
Total Revenues	231,420	234,000	237,000	242,000
Expenses				
Salaries, Benefits, Employer Costs	173,980	177,190	180,450	183,720
Training and Travel	1,000	1,000	1,000	1,000
Insurance	3,080	3,230	3,390	3,560
Building, Vehicle and Equipment Maintenance	20,100	20,100	20,100	20,100
Materials and Supplies	15,000	15,500	16,020	16,570
Utilities	10,200	10,510	10,820	11,150
Contribution to Capital	8,060	6,470	5,220	5,900
Total Expenses	231,420	234,000	237,000	242,000
Total Net Operating Cost	0	0	0	0

Notes to Budget Details – Recycle

- Funding for Recycle operations is collected through the Town's Bi-Monthly Utility Invoice.
- Recycle is considered a self-supporting utility; therefore, it nets to 0 every year.
- Contribution to Capital funds used for current and future years' capital projects.



FAMILY AND COMMUNITY SUPPORT SERVICES

Family and Community Support Services (FCSS) is an integral part of our community, providing much needed assistance and support to several people and families. FCSS receives funding from the Town and County, as well as the Provincial Government.

Budget Details - Family & Community Support Services

	2026	2027	2028	2029
Revenues				
County of Barrhead Contribution	77,150	77,150	77,150	77,150
Provincial Grants	329,620	329,620	329,620	329,620
Total Revenues	406,770	406,770	406,770	406,770
Expenses				
Contribution to FCSS	483,920	483,920	483,920	483,920
Total Expenses	483,920	483,920	483,920	483,920
Town of Barrhead Contribution	(77,150)	(77,150)	(77,150)	(77,150)

Notes to Budget Details – Family and Community Support Services (FCSS)

- The Town and the County each contribute the same amount of funding on an annual basis. In 2026 it is \$77,150, which has also been estimated for the future three years.
- The Contribution to FCSS expense is for payment of the Town, County and Provincial Government funding directly to FCSS.



PLANNING AND DEVELOPMENT

The Planning and Development Department provides a variety of services to businesses and residents and is responsible for ensuring compliance with a variety of provincial and municipal mandated procedures, bylaws and regulations.

The Planning and Development Department receives direction from, and provides administrative support to, the Municipal Planning Commission (MPC) and the Subdivision and Development Appeal Board (SDAB).

The Planning and Development Department maintains Bylaws and the GIS system, approves Business Licenses and Development Permits and works closely with the Municipal Planners. The Department reviews and makes recommendations on Area Structure Plans, Redevelopment Plans, the Land Use Bylaw and Municipal Development Plan. They complete all mapping for Town departments, along with overseeing the sales and land transfers of Beaver Brook lots.

Budget Details - Planning, Development and Subdivision

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	1,500	1,500	1,500	1,500
Licenses & Permits	17,900	17,900	17,900	17,900
Revenues from Operating Reserves	10,000	0	0	0
Total Revenues	29,400	19,400	19,400	19,400
Expenses				
Salaries, Benefits, Employer Costs	173,140	176,350	179,620	182,950
Training, Travel and Communications	3,950	4,560	5,170	5,280
Professional and Contracted Services	149,990	151,930	154,030	156,090
Materials and Supplies	4,750	4,950	5,150	5,350
Total Expenses	331,830	337,790	343,970	349,670
Total Net Operating Cost	(302,430)	(318,390)	(324,570)	(330,270)

Notes to Budget Details – Planning, Development and Subdivision

- Professional and Contracted Services Expense include GIS Program, Miscellaneous Engineering, Land Surveys, Appraisals and Consulting.

COMMUNICATIONS

The Communications Department coordinates the maintenance of the Town’s social media networks, including Facebook, Twitter and Instagram, with a combined audience of over 6,679 followers.

The Department is responsible for development and maintenance of the Town’s website, along with the Better in Barrhead website and all of the Town’s social media platforms. The Department coordinates the communication of special events, service disruptions and advertising within the community.

Budget Details – Communications

	2026	2027	2028	2029
Expenses				
Salaries, Benefits, Employer Costs	121,720	123,960	126,240	128,560
Training, Travel and Communications	31,830	32,900	34,170	35,440
Professional and Contracted Services	6,500	2,500	2,500	2,500
Materials and Supplies	10,970	11,210	11,570	11,930
Total Expenses	171,020	170,570	174,480	178,430
Total Net Operating Cost	(171,020)	(170,570)	(174,480)	(178,430)



ECONOMIC DEVELOPMENT

Economic Development outlines a strategic approach to fostering sustainable growth, innovation, and job creation within the Town. By focusing on strengthening infrastructure, supporting local businesses, attracting investment, and improving workforce skills, the aim is to drive economic resilience and long-term prosperity. This comprehensive approach seeks to position the Town as a competitive, thriving hub for both local and surrounding areas.

Budget Details – Economic Development

	2026	2027	2028	2029
Expenses				
Salaries, Benefits, Employer Costs	45,740	46,550	47,400	48,260
Training, Travel and Communications	7,750	7,760	7,770	7,780
Materials and Supplies	3,000	3,000	3,000	3,000
Total Expenses	56,490	57,310	58,170	59,040
Total Net Operating Cost	(56,490)	(57,310)	(58,170)	(59,040)

PARKS AND RECREATION

The Parks and Recreation Department promotes personal health, increased quality of life and assists in a sense of community pride and ownership. The Department operates the Arena and Aquatics Centre utilized by the various user groups for hockey, figure skating, and swim club. These facilities are used for public skate, swimming lessons and other programs which have been developed to encourage personal health and fitness and provide fun activities for people of all ages.

This Department maintains the Parks, Sportsgrounds, Walking Trail, Town owned Cemeteries and the green spaces within the Town.

The Recreation Department is also responsible for the Curling Rink and Bowling Alley facilities. By way of agreements, these facilities are operated by local sports associations.

Annual funding provided by the County of Barrhead assists with the operational costs of the Arena, Aquatics Centre, Curling Rink and the Youth Summer Programs.

Budget Details – Cemetery

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	17,150	17,150	17,150	17,150
Reimbursements	5,500	5,500	5,500	5,500
Total Revenues	22,650	22,650	22,650	22,650
Expenses				
Salaries, Benefits, Employer Costs	26,430	26,860	27,300	27,720
Insurance	700	740	780	820
Maintenance	20,000	6,000	20,000	6,000
Materials and Supplies	4,500	4,500	4,500	4,500
Additions to Operating Reserves	2,500	2,500	2,500	2,500
Total Expenses	54,130	40,600	55,080	41,540
Total Net Operating Cost	(31,480)	(17,950)	(32,430)	(18,890)

Notes to Budget Details – Cemetery

- Concrete Runners – \$14,000, every two years under Maintenance

Budget Details - Recreation Administration

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	31,500	32,100	32,700	33,300
Rentals	6,500	6,500	6,500	6,500
County of Barrhead Contribution	25,000	25,000	25,000	25,000
Federal Grants	2,880	2,880	2,880	2,880
Total Revenues	65,880	66,480	67,080	67,680
Expenses				
Salaries, Benefits, Employer Costs	369,080	373,170	377,320	381,570
Training, Travel and Communications	10,250	10,390	10,530	10,690
Professional and Contracted Services	34,100	35,500	37,500	39,500
Insurance	3,070	3,220	3,380	3,550
Equipment Maintenance	3,960	4,100	4,200	4,300
Materials and Supplies	47,000	48,250	49,200	50,150
Total Expenses	467,460	474,630	482,130	489,760
Total Net Operating Cost	(401,580)	(408,150)	(415,050)	(422,080)

Notes to Budget Details – Recreation Administration

- County of Barrhead contribution towards Summer Youth Program - \$25,000.
- Federal Grant refers to Canada Day Grant.

Budget Details – Arena

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	500	500	500	500
Rentals	235,130	240,630	246,130	89,630
County of Barrhead Contribution	165,000	166,000	167,000	168,000
Total Revenues	400,630	407,130	413,630	258,130
Expenses				
Salaries, Benefits, Employer Costs	408,810	416,150	423,640	431,230
Training, Travel and Communications	12,400	12,660	12,910	13,170
Professional and Contracted Services	450	450	450	450
Insurance	40,000	42,000	44,100	46,310
Building and Equipment Maintenance	78,120	80,200	82,200	84,200
Materials and Supplies	39,700	42,940	41,400	44,680
Utilities	138,400	142,560	146,830	151,240
Contribution to Capital	50,000	50,000	50,000	50,000
Total Expenses	767,880	786,960	801,530	821,280
Total Net Operating Cost	(367,250)	(379,830)	(387,900)	(563,150)

Notes to Budget Details – Arena

- County of Barrhead contribution toward Arena Operations - \$165,000.
- Contribution to capital is for current and future capital reserves and projects.

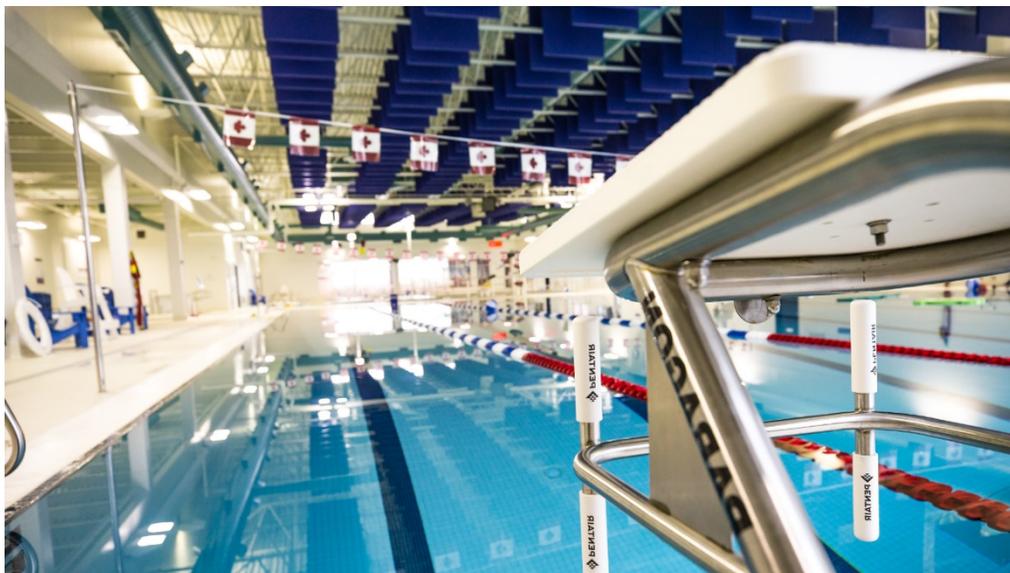


Budget Details - Aquatic Centre

	2026	2027	2028	2029
Revenues				
Sale of Goods and Services	327,350	333,550	339,750	345,950
Rentals	7,000	7,500	8,000	8,500
County of Barrhead Contribution	165,000	166,000	167,000	168,000
Revenues from Operating Reserves	1,250	0	0	0
Total Revenues	500,600	507,050	514,750	522,450
Expenses				
Salaries, Benefits, Employer Costs	836,880	843,920	851,140	858,480
Training, Travel and Communications	20,600	21,170	21,740	22,310
Professional and Contracted Services	22,050	23,000	24,000	25,000
Insurance	47,500	49,880	52,370	54,990
Building and Equipment Maintenance	45,000	46,000	47,000	48,000
Materials, Supplies, Chemicals	105,750	109,000	114,400	111,960
Utilities	301,500	310,550	319,870	329,470
Debenture, Bank Charges	294,770	294,820	294,870	294,940
Contribution to Capital	50,000	50,000	50,000	50,000
Total Expenses	1,724,050	1,748,340	1,775,390	1,795,150
Total Net Operating Cost	(1,223,450)	(1,241,290)	(1,260,640)	(1,272,700)

Notes to Budget Details – Aquatics Centre

- County of Barrhead contribution toward Aquatic Centre Operations - \$165,000.
- Contribution to capital is for current and future capital reserves and projects.



Budget Details – Parks

	2026	2027	2028	2029
Revenues				
Rentals, Reimbursements	11,900	16,600	17,100	17,600
County of Barrhead Contribution	2,500	2,500	2,500	2,500
Provincial Grants	152,920	152,920	152,920	152,920
Total Revenues	167,320	172,020	172,520	173,020
Expenses				
Salaries, Benefits, Employer Costs	198,420	201,040	203,740	206,420
Training, Travel and Communications	6,000	6,230	6,460	6,690
Professional and Contracted Services	19,500	20,000	20,500	21,000
Insurance	11,500	12,080	12,680	13,310
Building, Vehicle and Equipment Maintenance	83,700	96,500	79,000	99,200
Materials and Supplies	23,000	25,700	24,440	25,210
Utilities	26,500	27,300	28,120	28,960
Total Expenses	368,620	388,850	374,940	400,790
Total Net Operating Cost	(201,300)	(216,830)	(202,420)	(227,770)

Notes to Budget Details – Parks

- Tree Pruning by Arborist every two years.
- County of Barrhead contribution toward Weed Control Program



Budget Details – Sportsground

	2026	2027	2028	2029
Expenses				
Salaries, Benefits, Employer Costs	42,430	43,040	43,680	44,350
Training, Travel and Communications	100	100	100	100
Professional and Contracted Services	3,200	3,200	3,200	3,200
Insurance	9,000	9,450	9,920	10,420
Building, Vehicle and Equipment Maintenance	8,000	8,700	9,400	10,100
Materials, Supplies, Chemicals	2,100	2,200	2,300	2,400
Utilities	3,670	3,780	3,900	4,020
Total Expenses	68,500	70,470	72,500	74,590
Total Net Operating Cost	(68,500)	(70,470)	(72,500)	(74,590)

Budget Details - Rotary Park

	2026	2027	2028	2029
Revenues				
Campsite Rentals	17,500	18,000	18,500	19,000
Total Revenues	17,500	18,000	18,500	19,000
Expenses				
Professional and Contracted Services	5,800	6,000	6,200	6,400
Materials, Supplies, Chemicals	1,000	1,100	1,200	1,300
Utilities	4,200	4,330	4,460	4,590
Total Expenses	11,000	11,430	11,860	12,290
Total Net Operating Cost	6,500	6,570	6,640	6,710



Budget Details - Bowling Alley

	2026	2027	2028	2029
Revenues				
Insurance Reimbursements	4,400	4,620	4,850	5,090
Total Revenues	4,400	4,620	4,850	5,090
Expenses				
Asset Retirement Accretion Expense	920	950	970	990
Insurance	4,400	4,620	4,850	5,090
Building Maintenance	2,000	2,100	2,200	2,300
Utilities	1,100	1,130	1,160	1,190
Total Expenses	8,420	8,800	9,180	9,570
Total Net Operating Cost	(4,020)	(4,180)	(4,330)	(4,480)

Budget Details - Curling Rink

	2026	2027	2028	2029
Revenues				
Rentals	750	750	750	750
County of Barrhead Contribution	16,000	16,500	17,000	17,500
Total Revenues	16,750	17,250	17,750	18,250
Expenses				
Asset Retirement Accretion Expense	3,330	3,420	3,500	3,590
Salaries, Benefits, Employer Costs	4,830	4,920	4,990	5,130
Communications	10	10	10	10
Insurance	9,060	9,510	9,990	10,490
Building and Equipment Maintenance	5,000	5,100	5,200	5,300
Materials and Supplies	1,000	1,000	1,000	1,000
Utilities	6,500	6,690	6,890	7,100
Total Expenses	29,730	30,650	31,580	32,620
Total Net Operating Cost	(12,980)	(13,400)	(13,830)	(14,370)

Notes to Budget Details – Curling Rink

- County of Barrhead contribution toward Curling Rink Operations \$16,000.

Budget Details - Walking Trail

	2026	2027	2028	2029
Expenses				
Salaries, Benefits, Employer Costs	4,780	4,870	4,940	5,040
Communications	20	20	20	20
Maintenance	39,000	39,000	39,000	39,000
Total Expenses	43,800	43,890	43,960	44,060
 Total Net Operating Cost	 (43,800)	 (43,890)	 (43,960)	 (44,060)



Budget Details – Museum

	2026	2027	2028	2029
Expenses				
Utilities	250	260	270	280
Total Expenses	250	260	270	280
 Total Net Operating Cost	 (250)	 (260)	 (270)	 (280)

Budget Details – Tourism

	2026	2027	2028	2029
Revenues				
General Revenue	500	0	0	0
Total Revenues	500	0	0	0
Expenses				
Salaries, Benefits, Employer Costs	40,960	41,670	42,310	43,020
Promotional Materials, Advertising	80,570	81,960	83,410	84,870
General Maintenance	11,500	11,500	11,500	11,500
Materials and Supplies	21,000	21,750	22,250	22,750
Grants to Organizations	22,310	23,000	23,500	24,000
Total Expenses	176,340	179,880	182,970	186,140
Total Net Operating Cost	(175,840)	(179,880)	(182,970)	(186,140)

Notes to Budget Details – Tourism

- Advertising includes Better In Barrhead Advertising.

TWINNING

Barrhead is currently twinned with Tokoro, Kitami City Japan, Drouin Australia and Chapala Jalisco Mexico. Operational costs of Twinning are split equally between the Town of Barrhead and the County of Barrhead, with the Town being the Unit of Authority.

The Barrhead and District Twinning Committee arranges homestays, plans events and welcomes delegations from Tokoro, Kitami City, Japan with the continued friendship between our countries. A commemorative park has been developed at the south entrance to the Town of Barrhead.

Budget Details – Twinning

	2026	2027	2028	2029
Revenues				
County of Barrhead Contribution	4,050	5,560	3,670	3,680
Total Revenues	4,050	5,560	3,670	3,680
Expenses				
Training, Travel and Communications	1,800	5,600	1,800	1,800
Materials and Supplies	5,800	5,020	5,040	5,060
Mileage/Rentals	500	500	500	500
Total Expenses	8,100	11,120	7,340	7,360
Town of Barrhead Contribution	(4,050)	(5,560)	(3,670)	(3,680)

Notes to Budget Details – Twinning

- Net cost is split 50%/50% between the Town and County of Barrhead.



LIBRARY

The Town of Barrhead contributes funding to the Barrhead Public Library and the Yellowhead Regional Library annually, on a per capita basis.



Budget Details – Library

	2026	2027	2028	2029
Expenses				
Contribution to Library	153,730	158,130	162,660	167,330
Total Expenses	153,730	158,130	162,660	167,330
Total Net Operating Cost	(153,730)	(158,130)	(162,660)	(167,330)

Notes to Budget Details – Library

- In 2026, the Town contribution to the Barrhead Public Library is \$29.00 per capita, plus utility assistance of approx. \$7,500, for a total of \$132,780.
- Contribution to Yellowhead Regional Library is \$4.85 per capita, for a total of \$20,950. Slight increases have been estimated for the future three years.

OTHER

Budget Details – Contingency

Contingency and Underlevies are budgets in a ‘General’ Category.

	2026	2027	2028	2029
Revenues				
Revenues from Operating Reserves	21,050	21,050	21,050	21,050
Underlevies	500	500	500	500
Total Revenues	21,550	21,550	21,550	21,550
Expenses				
Underlevies	500	500	500	500
Contribution to Capital	25,000	0	0	0
Total Expenses	25,500	500	500	500
Total Net Operating Cost	(3,950)	21,050	21,050	21,050

Notes to Budget Details – Other

- Revenues from Operating Reserves are to offset the reduction of the Grant In Lieu portion of the property taxes paid by the Provincial Government.
- Contribution to capital is for current and future capital reserves and projects.

SUMMARY TOTALS

The following reports summarize the 2026 operating budget, plus the 3-year operating plans for 2027 to 2029.

The Net Operating Costs – By Department are the total expenses less total revenues from all sources, with the net amount showing as a surplus or deficit in that department. In 2026 the Total Operating Budget was adopted with a surplus of \$16,350.00.

The net surpluses/deficits shown in the future 3 years, for 2027 to 2029, are “preliminary surpluses/deficits” at this time. A few of the impacts are related to estimated inflationary adjustments in expenses, as well as the additional expense related to the Town contributing towards policing costs.

Preliminary surpluses/deficits would be adjusted during the annual review of all budget line items, incorporating property assessment changes for new construction or market value adjustments, establishing levels of service, service fee rates and charges, funding required from Town reserves, grant funding sources and the municipal property tax rates.

After the budgetary reviews are completed, and prior to approval and adoption by Council, the future “current” years’ budget is balanced and would not be in a deficit position.

Net Operating Costs - By Department

Department	2026	2027	2028	2029
Mayor & Council	-343,140	-351,360	-359,310	-367,500
Property Taxes	8,185,860	8,185,860	8,185,860	8,185,860
Requisitions	-1,798,660	-1,798,660	-1,798,660	-1,798,660
Aquatic Centre Debenture	-290,570	-290,570	-290,570	-290,570
Franchise Fees	1,230,480	1,231,000	1,232,000	1,233,000
Penalties & Costs On Taxes	55,000	56,000	57,000	58,000
Return on Investments	150,000	150,000	150,000	150,000
Administration, Computer & Human Resources	-1,337,750	-1,277,880	-1,306,390	-1,368,520
Policing /RCMP	-251,180	-251,210	-251,240	-251,270
Emergency Response Centre	-28,450	-29,320	-30,250	-31,200
Town Fire Costs	-419,260	-418,810	-440,840	-440,870
Bylaw Enforcement	-190,280	-138,280	-141,290	-144,370
Disaster Services, Safety, Public Health	-87,910	-81,820	-83,230	-84,700
Common Services & Roads	-1,786,660	-1,811,570	-1,848,520	-1,883,440
Airport	-20,320	-20,440	-24,520	-20,490
Storm Sewer	-34,590	-35,030	-35,480	-35,930
Water & Barrhead Regional Water Comm.	0	0	0	0
Sanitary Sewer	0	0	0	0
Trade Waste	0	0	0	0
Landfill	0	0	0	0
New Landfill	-14,020	-14,480	-14,950	-15,440
Recycle	0	0	0	0
Family & Community Support Services	-77,150	-77,150	-77,150	-77,150
Planning & Development	-302,430	-318,390	-324,570	-330,270
Economic Development	-56,490	-57,310	-58,170	-59,040
Communications	-171,020	-170,570	-174,480	-178,430
Cemetery	-31,480	-17,950	-32,430	-18,890
Recreation Administration	-401,580	-408,150	-415,050	-422,080
Arena	-367,250	-379,830	-387,900	-563,150
Aquatic Centre	-932,880	-950,720	-970,070	-982,130
Parks	-201,300	-216,830	-202,420	-227,770
Sportsground	-68,500	-70,470	-72,500	-74,590
Rotary Park	6,500	6,570	6,640	6,710
Bowling Alley	-4,020	-4,180	-4,330	-4,480
Curling Rink	-12,980	-13,400	-13,830	-14,370
Walking Trail	-43,800	-43,890	-43,960	-44,060
Museum	-250	-260	-270	-280
Tourism	-175,840	-179,880	-182,970	-186,140
Twinning	-4,050	-5,560	-3,670	-3,680
Library	-153,730	-158,130	-162,660	-167,330
Contingency & Underlevies	<u>-3,950</u>	<u>21,050</u>	<u>21,050</u>	<u>21,050</u>
Total Net Operating Cost Surplus/ (Deficit)	16,350	58,380	-99,130	-432,180

The Operating Costs – By Category shows the approved and adopted 2026 Total Operating Budget and the 2027 to 2029 Operating Budget Plan with the details sorted by category such as Property Taxes, Sales of Goods and Services, Salaries, Benefits, Employer Costs, Insurance, Utilities, etc.

Operating Costs By Category

	2026	2027	2028	2029
Revenues				
Property Taxes	8,185,860	8,185,860	8,185,860	8,185,860
Sale of Goods and Services	4,954,720	5,001,010	5,048,870	5,100,440
Franchise Fees, Rentals, Licenses, Permits	2,126,410	2,154,000	2,179,720	2,044,930
Receivable from Local Government	1,556,960	1,553,510	1,596,360	1,596,510
Federal Grants	2,880	2,880	2,880	2,880
Provincial Grants	637,920	635,460	635,460	635,460
Revenues from Operating Reserves	49,800	26,050	26,050	26,050
Underlevies	500	500	500	500
Total Revenues	17,515,050	17,559,270	17,675,700	17,592,630
Expenses				
Asset Retirement Accretion Expense	19,550	20,160	20,760	21,400
Salaries and Benefits	5,823,100	5,916,470	6,013,360	6,112,160
Council Fees and Per diems	241,810	246,640	251,570	276,600
Fire Fees and Guardians	249,250	253,510	257,860	262,300
Training, Travel and Communications	446,390	439,170	468,610	455,480
Professional and Contracted Services	2,678,330	2,658,070	2,701,860	2,722,800
Insurance	358,580	376,550	395,370	415,160
Building, Vehicle and Equipment Maintenance	1,189,240	1,178,110	1,192,110	1,216,410
Materials, Supplies, Chemicals	1,033,220	1,071,020	1,103,890	1,151,230
Utilities	1,263,920	1,301,790	1,340,840	1,381,080
Rentals	6,500	6,500	6,500	6,500
Contribution to Regional Fire, Airport, FCSS, Library	1,078,230	1,082,300	1,112,940	1,113,610
Grants to Organizations	23,310	24,000	24,500	25,000
Debenture Payments, Bank Charges	299,570	299,840	300,110	300,400
Requisitions	1,798,660	1,798,660	1,798,660	1,798,660
Write-Offs	1,100	1,100	1,100	1,100
Landfill Closure/Post Close	0	0	0	0
Underlevies - Expenses	500	500	500	500
Additions to Operating Reserves	7,650	7,650	7,650	7,650
Contribution to Capital	979,790	818,850	776,640	756,770
Total Expenses	17,498,700	17,500,890	17,774,830	18,024,810
Net Total	16,350	58,380	-99,130	-432,180

MULTI-YEAR CAPITAL PLAN

The Multi-Year Capital Plan provides an overview of the long-range plans of the various proposed capital projects to be undertaken by the Town. The Town is responsible for significant infrastructure related to the water, sanitary sewer and storm sewer transmission and distribution systems throughout the Town.

The Town maintains the main sewer lift station, two smaller lift stations, the wastewater treatment lagoons, water pressure reducing stations and the water reservoir storage system in the industrial park.

Within the Town we have a number of recreation facilities such as the Arena, Aquatics Centre, Splash Park, All Wheels Park and Bike Skills area, playgrounds, parks and sportsgrounds.



Between the facilities, equipment and infrastructure that the Town takes care of, many of these projects require a significant capital investment as most are very expensive to maintain, upgrade or eventually replace.

The multi-year capital plan is reviewed every year by Council to determine the projects to be undertaken, and the funding required to complete them, whether from capital reserves, provincial, federal or other grant sources, municipal taxes or partnerships with other entities. Projects shift from year to year based on the need or situation.

In the following pages, the budgets for the proposed capital projects up to 2035 have been identified.

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
12 Administration										
1201-Admin - 0001 - Council, Committee, Admin. - Computer Equip.	83,000	30,000	30,000	80,000	40,000	40,000	40,000	40,000	40,000	40,000
1201-Admin - 0003 - New Financial System	95,000									
1201-Admin - 9998 - Add to Reserve	20,000									
Total: 12 Administration	198,000	30,000	30,000	80,000	40,000	40,000	40,000	40,000	40,000	40,000
23 Fire & ERC										
2301-Fire - 0001 - 2019 Dodge - Command 1 Truck (2028)			150,000							
2301-Fire - 0002 - 2023 Command 2 Truck (2034)									130,000	
2301-Fire - 0004 - 2021 Fort Gary Fire Engine - Eng. 37 (2040)										800,000
2301-Fire - 0005 - 2011 Freightliner - Rescue 8 (2035)										900,000
2301-Fire - 0006 - 2008 Freightliner Fire Truck-Tender 34						350,000				
2301-Fire - 0008 - 2020 RAT 1 (2030)					250,000					
2301-Fire - 0009 - 2012 Polaris Side By Side - Wildland 1 (2030)					40,000					
2301-Fire - 0010 - 2007 Pierce Platform - Tower 6 (2032)							1,500,000			
2301-Fire - 0011 - AFRACS Radios	16,000									
2303-ERC - 0002 - ERC - Training Facility	11,900									
2303-ERC - 0006 - ERC - Roofing					80,000					
2303-ERC - 0007 - ERC - Boilers	20,000									
Total: 23 Fire & ERC	47,900		150,000		370,000	350,000	1,500,000		130,000	1,700,000
26 Enforcement Services										
2601-Bylaw - 0002 - New Vehicle		65,000								
2601-Bylaw - 9998 - Add to Reserve	55,000									
Total: 26 Enforcement Services	55,000	65,000								
31 Public Works										
3101-Common - 0001 - Asphalt Recycler		165,000								

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
3101-Common - 0003 - Snowblower Unit			150,000							
3101-Common - 0004 - Cold Storage - Bldg. Addition		20,000								
3101-Common - 0006 - Backhoe							160,000			
3101-Common - 0007 - Loader	375,000									
3101-Common - 0008 - Grader (2036)										450,000
3101-Common - 0009 - Sweeper (2035)										350,000
3101-Common - 0010 - Tandem Gravel Truck		229,000								
3101-Common - 0011 - One Ton Truck	65,000									
3101-Common - 0012 - Half Ton Truck			68,000		68,000		68,000		68,000	
3101-Common - 0013 - Overhead Crane									100,000	
3101-Common - 0016 - Skid Steer		54,000								
3101-Common - 0020 - Welder/Trailer									17,000	
3101-Common - 0023 - Tractor				78,000						
3101-Common - 0024 - Generator (2035)										68,000
3101-Common - 0026 - Air Compressor				19,000						
3101-Common - 0027 - Articulated Manlift				102,000						
3101-Common - 0028 - Forklift						42,000				
3101-Common - 0032 - Shop Upstairs Upgrade (completion of training rm & conference rm)	30,000									
3101-Common - 0033 - Snow Wing for Loader			41,000							
3101-Common - 9996 - Add to Reserve		60,000	60,000	60,000	65,000	65,000	65,000	65,000	65,000	65,000
3101-Common - 9997 - Add Int. to Reserve		8,500	9,000	9,000	9,000	9,000	9,200	9,200	9,200	9,200
3201-Roads - 0001 - Parking (Downtown)		42,000								
3201-Roads - 0002 - Sidewalk (New)	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
3201-Roads - 0004 - 61 Avenue - 43 - 47 Street (Near New RCMP Station)					800,000					
3201-Roads - 0005 - Mehden Road Engineering (Base Work in 2027)	30,000	375,000								
3201-Roads - 0007 - Town Commerical Land Development (Debenture)		2,500,000								

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
3201-Roads - 0008 - 57 Avenue, 48 Street - 46 Street			650,000							
3201-Roads - 0015 - 51 Ave, 48 Street to Hwy 33							648,000			
3201-Roads - 0019 - 53 Street, 51 Ave - 52 Ave (2040)										432,000
3201-Roads - 0020 - 47 Street, 51 Avenue - 53 Avenue (2035)										864,000
3201-Roads - 0021 - 48 Street, 51 Avenue - 53 Avenue (2037)										864,000
3201-Roads - 0023 - 43 Street, 51 Avenue - 61 Avenue (2042)										1,500,000
3201-Roads - 0027 - Beaver Brook 50 Ave/West Boundary Access				45,000						
3201-Roads - 0030 - 50 Avenue, 58 to 60 Street Overlay	530,000									
3201-Roads - 0031 - West Boundary Road Excavation	20,000									
3201-Roads - 0032 - Concrete Crushing/Stock Piles	65,000	65,000								
3201-Roads - 9998 - Add to Reserves		70,000	70,000	70,000	80,000	80,000	80,000	80,000	80,000	80,000
3201-Roads - 9999 - Add Int. to Reserves	3,200									
3701-Storm - 0002 - 61 Avenue - 43 Street (Near New RCMP Station)					200,000					
3701-Storm - 0007 - 51 Avenue, 48 Street - Hwy 33							189,000			
3701-Storm - 0008 - 47 Street, 51 Avenue to 53 Avenue (2035)										252,000
3701-Storm - 0009 - 53 Street, 51 Avenue to 52 Avenue (2040)										126,000
3701-Storm - 0010 - 48 Street, 51 Avenue to 53 Avenue (2037)										252,000
3701-Storm - 0012 - 43 Street, 51 Avenue to 61 Avenue (2042)										150,000
Total: 31 Public Works	1,158,200	3,628,500	1,088,000	423,000	1,304,000	194,000	1,259,200	194,200	379,200	5,502,200
3301 Airport										
3301-Airport - 0001 - Capital Project Town Portion								175,000		
3301-Airport - 9998 - Add to Reserves		6,000		6,000		6,000		6,000		
Total: 3301 Airport		6,000		6,000		6,000		181,000		
41 Water										
4101-Water - 0004 - Reservoir Ind. Pk. Eng. pump sys. - Repairs		100,000								

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
4101-Water - 0006 - 61 Avenue - 43 Street (Near New RCMP Station)					150,000					
4101-Water - 0009 - 51 Avenue, 48 Street to Highway 33							270,000			
4101-Water - 0010 - 47 Street, 51 Avenue to 53 Avenue (2035)										360,000
4101-Water - 0011 - 53 Street, 51 Avenue to 52 Avenue (2040)										180,000
4101-Water - 0012 - 57 Avenue, 46 Street to 48 Street			135,000							
4101-Water - 0013 - 48 Street, 51 Avenue to 53 Avenue (2037)										360,000
4101-Water - 0015 - 43 Street, 51 Avenue to 61 Avenue (2042)										150,000
4101-Water - 0017 - Pressure Reducing Station 1 Roof		20,000								
4101-Water - 0018 - Pressure Reducing Station 2 Roof		20,000								
4101-Water - 0019 - Pressure Reducing Station 1 Pipe Replacement		100,000								
4101-Water - 0021 - Water Meter Replacements						500,000	500,000	500,000		
4101-Water - 0023 - Hydrovac Trailer			180,000							
4101-Water - 0025 - Leak Detection Equipment					40,000					
4101-Water - 0026 - Culvert Replacement on Water Plant Service Road	500,000									
4101-Water - 9998 - Add to Reserves	288,440	245,890	215,280	205,400	230,000	233,000	235,000	240,000	245,000	250,000
4101-Water - 9999 - Add Int. to Reserves	10,500	9,000	9,000	9,000	9,000	9,000	8,500	8,500	8,500	8,500
Total: 4101 Water	778,940	494,890	539,280	214,400	429,000	742,000	1,013,500	748,500	253,500	1,308,500
4102 Barrhead Regional Water Commission										
4102-BRWC - 9998 - Add to Reserves	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total: 4102 Barrhead Regional Water Commission	3,000	3,000	3,000	3,000						
4201 Sewer										
4201-Sewer - 0002 - Fencing Lagoon Area (over 6 years, 2025 includes survey)	35,000									
4201-Sewer - 0004 - RV Dumping Station		100,000								
4201-Sewer - 0005 - 61 Avenue - 43 Street (Near New RCMP Station)					100,000					
4201-Sewer - 0010 - WasteWater Plant (Lagoon) Upgrades	1,100,000									

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
4201-Sewer - 0011 - Desludge Cell # 1 (2027) - Every 7 Years		150,000						150,000		
4201-Sewer - 0012 - Desludge Cell #3		550,000						550,000		
4201-Sewer - 0016 - 51 Avenue, 48 Street to Highway 33							243,000			
4201-Sewer - 0017 - 47 Street, 51 Avenue to 53 Avenue (2035)										324,000
4201-Sewer - 0018 - 53 Street, 51 Avenue to 52 Avenue (2040)										162,000
4201-Sewer - 0020 - 48 Street, 51 Avenue to 52 Avenue (2037)										324,000
4201-Sewer - 0022 - 43 Street, 51 Avenue to 61 Avenue (2042)										100,000
4201-Sewer - 0026 - Main Lift Station Grinder		200,000								
4201-Sewer - 0029 - Desludging Report					18,000					
4201-Sewer - 9998 - Add to Reserve	385,240	383,440	373,090	362,420	410,000	415,000	420,000	425,000	430,000	435,000
4201-Sewer - 9999 - Add Int. to Reserves	11,500	11,000	11,000	11,000	11,000	10,000	10,000	10,000	10,000	10,000
Total: 4201 Sewer	1,531,740	1,394,440	384,090	373,420	539,000	425,000	673,000	1,135,000	440,000	1,355,000
4301 Trade Waste										
4301-Tradewaste - 0001 - Replace Truck Chassis/Heil Compac (2030) Automated					450,000					
4301-Tradewaste - 0003 - Truck Chassis/Heil Compac - With Curotto Can		425,000								
4301-Tradewaste - 0004 - Curotto Can	75,000									
4301-Tradewaste - 9998 - Add to Reserves	75,000	75,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000
4301-Tradewaste - 9999 - Add Int. to Reserves		3,800	3,850	3,850	4,000	4,000	4,200	4,200	4,200	4,200
Total: 4301 Trade Waste	150,000	503,800	78,850	78,850	529,000	104,000	104,200	104,200	104,200	104,200
4302 Landfill										
4302-Landfill - 0003 - Compactor 816F2						425,000				
4302-Landfill - 0004 - New Loader								750,000		
4302-Landfill - 0005 - Equipment Storage/Recycle Building (2035)										500,000
4302-Landfill - 0006 - Recycle Oil Shed (2035)										20,000
4302-Landfill - 0007 - Recycle Paint Shed (2035)										5,000

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
4302-Landfill - 0008 - Chemical Shed (2035)										40,000
4302-Landfill - 0009 - Operator Building (2035)										80,000
4302-Landfill - 0015 - Scale		150,000								
4302-Landfill - 9998 - Add to Reserves	5,050	5,050	5,050	5,050	5,050	5,050	5,050	5,050	5,050	5,050
Total: 4302 Landfill	5,050	155,050	5,050	5,050	5,050	430,050	5,050	755,050	5,050	650,050
4303 Recycle										
4303-Recycle - 0001 - Compactor			90,000							
4303-Recycle - 0002 - Shredder (2035)										15,000
4303-Recycle - 0003 - Baler (2035)										25,000
4303-Recycle - 9998 - Add to Reserve	8,060	6,470	5,220	5,900	6,000	6,000	6,500	7,000	7,500	8,000
Total: 4303 Recycle	8,060	6,470	95,220	5,900	6,000	6,000	6,500	7,000	7,500	48,000
72 Recreation										
5601-Cemetery - 0001 - Columbarium		50,000								
5601-Cemetery - 0003 - Scatter Garden and Urn Plots		10,000								
7201-Recreation - 0006 - Chairs (120) and Tables (12)	6,500									
7202-Arena - 0004 - Dehumidifier		370,000								
7202-Arena - 0006 - Low E-ceiling Insulation		80,000								
7202-Arena - 0009 - Rubber Floor Dress/Hallway				120,000						
7202-Arena - 0011 - Rink Boards - Zamboni Gate Area		36,000		200,000						
7202-Arena - 0015 - Ice Edger		10,000								
7202-Arena - 0019 - Player Bench Flooring				80,000						
7202-Arena - 0025 - Outdoor Rink Cover					5,000,000					
7202-Arena - 0031 - Water Recirculation	15,000									
7202-Arena - 0032 - Fitness Equipment on Walking Track		15,000								
7202-Arena - 9998 - Add to Reserves	50,000	50,000	55,000	55,000	55,000	55,000	56,000	56,000	56,500	56,500

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

Capital Expenses

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
7202-Arena Building - 9997 - Add Int. to Reserves	1,200	1,000	1,000	1,200	1,300	1,300	1,300	1,400	1,500	1,500
7202-Arena Zamboni - 9999 - Add Int. To Reserves		1,600	1,650	1,650	1,650	1,700	1,700	1,700	1,750	
7203-Pool - 0002 - Aquatic Stairs		9,000								
7203-Pool - 0010 - Drain Covers (every 10 years)		13,000								
7203-Pool - 0012 - Sound System		35,000								
7203-Pool - 0023 - Water Features		15,000								
7203-Pool - 0028 - Hand Dryer Upgrades		8,000								
7203-Pool - 0030 - Tiling Hallway			10,000							
7203-Pool - 0032 - Backup Generator		250,000								
7203-Pool - 0033 - Acid Rite System	49,000									
7203-Pool - 9998 - Add to Reserve	50,000	50,000	55,000	55,000	55,000	55,000	56,000	56,000	56,500	56,500
7203-Pool - 9999 - Add Interest to Reserve	5,000	5,000	5,000	5,000	5,000	5,000	4,000	4,000	4,000	4,000
7204-Parks - 0002 - 1 New 1/2 Ton		68,000		68,000		68,000		68,000		68,000
7204-Parks - 0006 - John Deere 997 Zero Turn (4 Mowers, Rotate Replacements)		33,000		100,000		35,000		36,000		37,000
7204-Parks - 0009 - 2013 Gator Trade In		70,000								
7204-Parks - 0013 - Skid Steere				54,000						
7204-Parks - 0030 - Beaver Brook Park Pit Toilet			45,000							
7204-Parks - 0031 - General Upgrades (playground perimeters, etc)	25,000	25,000	25,000	25,000	25,000	25,000	25,000			
7204-Parks - 0034 - Splash Park Accessibility Upgrades	166,900									
7204-Parks - 0035 - Splash Park Washroom Upgrades (Accessibility Doors)	15,000									
7204-Parks - 9998 - Add to Reserve		33,000	33,000	33,000	33,000	33,000	35,000	35,000	36,000	36,000
7204-Parks - 9999 - Add Int. to Reserve	4,000	4,000	4,000	4,000	4,000	3,000	3,000	3,000	3,000	3,000
7205-Sportsground - 0007 - Ball Field Float			6,000							
7205-Sportsground - 0012 - Tennis Court Upgrades/Pickleball	96,800									
7205-Sportsground - 9998 - Add to Reserve		30,000	30,000	30,000	30,000	30,000	30,000	30,000	31,000	31,000
7205-Sportsground - 9999 - Add Int. to Reserve	2,100	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000

MULTI-YEAR CAPITAL PLAN - 2026 Budget and 2027 to 2035 Plan

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Capital Expenses										
7206-Rotary Park - 0002 - Chain Link Fence		25,000								
7207-Bowling Alley - 9998 - Add to Reserve		25,000	25,000	25,000	30,000	30,000	30,000	30,000	31,000	31,000
7209-Curling Rink - 0004 - Unit Heaters			30,000							
7209-Curling Rink - 9998 - Add to Reserve		25,000	25,000	25,000	30,000	30,000	30,000	30,000	30,000	30,000
7210-Walking Trail - 0001 - Solar Pathway Lights		30,000	30,000							
7210-Walking Trail - 9998 - Add to Reserve		8,300	8,300	8,300	8,400	8,400	8,400	8,500	8,500	8,500
Total: 7201 Recreation	486,500	1,386,900	390,950	892,150	5,280,350	382,400	282,400	361,600	261,750	365,000
7401 Tourism										
7401-Tourism - 0001 - Downtown Revitalization	80,000									
Total: 7401 Tourism	80,000									
9701 Other										
9701-General - 9990 - Transfer to Other Function	311,800									
9701-General - 9998 - Add to Reserves	25,000	80,000	80,000	90,000	90,000	90,000	100,000	100,000	100,000	100,000
9701-General - 9999 - Add Int. to Reserves	9,500	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
9702-Offsite - 9998 - Add to Reserves	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total: 9701 Other	356,300	102,000	102,000	112,000	112,000	112,000	122,000	122,000	122,000	122,000
Total Capital Expenses	4,858,690	7,776,050	2,866,440	2,193,770	8,617,400	2,794,450	5,008,850	3,651,550	1,746,200	11,197,950